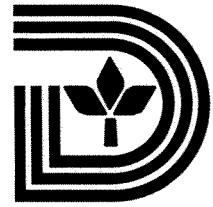


# Memorandum



CITY OF DALLAS

DATE March 21, 2008

TO Members of the Transportation and Environment Committee:  
Linda Koop (Chair), Sheffie Kadane (Vice Chair), Jerry R. Allen, Carolyn R. Davis, Vonciel Jones Hill, Angela Hunt, Pauline Medrano and Ron Natinsky

SUBJECT DART Financial Plan Status Update

DART's Proposed FY 2008 Twenty-Year Financial Plan is attached for your review. DART will provide a briefing on the Plan at your March 24, 2008 Transportation and Environment Committee meeting.

Please contact me if you need additional information.

A handwritten signature in black ink, appearing to read 'R. Miguez'.

Ramon F. Miguez, P.E.  
Assistant City Manager

- c: The Honorable Mayor and Members of the City Council  
Mary K. Suhm, City Manager  
Thomas P. Perkins, Jr., City Attorney  
Deborah Watkins, City Secretary  
Craig Kinton, City Auditor  
Judge Jay Robinson, Judiciary  
Ryan S. Evans, First Assistant City Manager  
David O. Brown, Interim Assistant City Manager  
Jill A. Jordan, P.E., Assistant City Manager  
A.C. Gonzalez, Assistant City Manager  
David Cook, Chief Financial Officer  
Jeanne Chipperfield, Interim Director, Office of Financial Services  
Chandra Marshall-Henson, Assistant to the City Manager  
Edward Scott, Interim Director, Office of Financial Services



Proposed FY 2008 Twenty-Year Financial Plan

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## FY 2008 Draft Financial Plan – Major Assumptions

The following are the major assumptions used to develop the FY 2008 Proposed Twenty-Year Financial Plan:

1. All FY 2007 Financial Plan LRT Revenue Service dates are met.
2. Requires neither voter authorization nor legislative change for additional sales tax-backed debt above the current \$2.9 billion until work begins on the 2030 System Plan projects.
3. Requires the issuance of \$200 million in long-term debt supported by DART's formula funding issued in 2012 with a 20-year term and \$540 million in long-term debt supported by DART's operating revenues issued between 2011 and 2018 with 30-year terms. Both of these types of debt are issued at interest rates 0.25% above the estimated rate available for sales tax-backed debt.
4. Sales taxes grow by the lesser of 5% or Perryman – 0.5%.
5. No impact built in for potential sales tax increases related to point-of-sale.
6. Assumes continuation of a fare rate increase of approximately 17% every 5 years (next increase in 2013).
7. \$48 million annually in federal formula funds (including fixed guideway funds), which is equal to the FY 2007 allocations.
8. Operating expenses remain as currently programmed in the Financial Plan.
9. Current cash flows for construction of Irving, Rowlett, CBD, and SOC-3 LRT projects adjusted for most recent estimates inflated @5% annually to year of expenditure. This resulted in a cost increase in the Financial Plan of approximately \$460 million for Irving, \$120 million for Rowlett, \$110 million for CBD and \$80 million on SOC-3.
10. All external debt service coverage ratio requirements are met.
11. Principal payments on sales tax-backed long-term debt issued between 2009 and 2011 are deferred by 5 years (at an additional interest rate cost of 0.05%).
12. Minimum Net Available Cash is \$73.5 million in 2019.

FY 2008 Proposed  
Capital & Non-Operating Programs  
(In Thousands)

AGENCY - WIDE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	5-YEAR TOTAL	20-YEAR TOTAL
Non-Revenue-Vehicle (NRV) Replacement Program	3,302	1,228	1,501	1,970	1,453	9,453	45,745
Administrative Facility Maintenance	200	208	216	225	234	1,083	7,004
Automotive Emissions Testing for NRV Fleet	42					42	42
IT Reserves	223				823	1,047	17,724
Radio Systems Replacement Reserve						0	80,075
Bus Fare Collection Equipment Surveillance System						0	70
Scheduled Replacement - Police Sky watch Towers	143					143	336
Scheduled Replacement - Motorcycle Trailer					6	6	14
Scheduled Replacement - Color Plotter for Planning		10				10	65
Six Currency Counters with Printers					39	39	142
Repair Slab Cracks, Curtain Walls	579					579	579
Replace (3) Federal St. Elevators	399					399	399
HVAC - EMS System Upgrade	80					80	80
New Addressable Fire Panel and Devices	260					260	260
Three Encoding Machines for Piloting DART's Weekly Pass						0	47
Real Estate Inventory System	268					268	268
CAD Automation		22	51	203		275	1,278
Radio Systems Replacement	5,741	31,773	16,535			54,050	54,050
Commuter Alert System					55	55	277
Telephone System Upgrade	361					361	361
Network infrastructure Cabling HQ	116					116	116
Hardware for Digital Dashboard Display Program					84	84	412
Interoperable Communications	96					96	330
Field Supervisor Mobile Data Computer (MDC)	318					318	1,607
Surveillance Camera System	5,003					5,003	11,725
Pickup Trucks & MSUs for Police Field Operations	173					173	919
50 Police Vehicles	300	309	318	328	338	1,593	8,061
Passenger Facilities for Accessibility Compliance	617					617	617
Carpet Replacement for HQ Building	273					273	701
Escalator Step Replacement - HQ	111					111	111
Mapping of the Cottonbelt Line	963					963	963
LCD monitors for Police Dispat	24					24	24
Security Study	250					250	250
Trapeze Ops-Web	270					270	633
Mobile Ticket Sales Terminals	24					24	121
Automated Finger Print Identification System	30					30	152
Trapeze Ops Customizations	72					72	364
Police Facility	5,000	15,000	15,000			35,000	35,000
Enterprise Software Application - Budget & Procurement	150	260				410	1,534
Customer Service Call Recording System	90					90	428
LSF-9.0 Lawson Software Env. Implementation	89					89	333
Customer Service Interactive Voice Response (IVR) Replacement	255					255	954
Computer Storage Hardware for Agency Travel Forecasting	95					95	368
Account Payable Scanner Replacement	25					25	127
Upgrade/purchase Case Management Program	25					25	127
Disaster Recovery Implementation	1,705					1,705	1,705
COGNOS Metric Manager & Upgrade	40		33			73	398
Police Mobile Data Computers (MDCs)	1,251	76			58	1,385	7,008
Upgrade of Windows to New Vista and MSO Suite to New Version	610	350				960	960
Agency WAN/LAN Upgrade	1,988					1,988	1,988
IRS (Upgrade)	40					40	190
Enterprise Server Upgrade	950					950	950
<b>TOTAL AGENCY-WIDE</b>	<b>\$32,550</b>	<b>\$49,236</b>	<b>\$33,654</b>	<b>\$2,726</b>	<b>\$3,089</b>	<b>\$121,255</b>	<b>\$287,992</b>

FY 2008 Proposed  
Capital & Non-Operating Programs  
(In Thousands)

BUS	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	5-YEAR TOTAL	20-YEAR TOTAL
Farebox Replacement Reserve						0	14,195
Bus Purchase Program Reserve						0	476,669
Innovative Service Vehicles						0	7,877
Maintenance Equipment Reserve	209	246	261	207	137	1,061	4,777
Bus Operating Facility Maintenance Reserve		1,770	2,242	1,011	334	5,357	29,652
Bus - Passenger Amenities Reserve						0	2,717
Bus Vehicle Maintenance Programs	3,055	3,630	1,480	1,480		9,645	34,396
FleetWatch Hardware and Software Upgrade	150					150	150
Replace Lane Two of the Bus Washer	175					175	175
Digital Telecommunications Recorder					23	23	117
FY-07 Safety Lights						0	204
Network Infrastructure Cabling NW	48					48	48
Network Infrastructure Cabling ED	116					116	116
Bus Purchase (537)	224	150	75,509	46,922	114,491	237,297	237,297
Engine Exhaust Vent System (MT Lab)					17	17	88
Bus Seat Replacement		556				556	556
Shore Power - ELECTRIC A/C BUS						0	71
Vehicle Lift Rehab (CS)	470					470	470
Fall Restrain Body Support	125					125	125
Build Welding Laboratory						0	63
Physical Security Enhancement Bus Maintenance Facilities	390					390	390
Facility Upgrade South Irving & Redbird TC	500					500	500
BRT Elm and Commerce Bus Lanes Reconstruction		7,000				7,000	7,000
Bus Station and Parking Lot Upgrade / Overhaul	770					770	770
Repaint the Bus Parking Canopy	250					250	250
Bus Station & Parking Lot Upgrade/Overhaul FY'07(LC10)	700					700	700
Rosa Parks Plaza	300					300	300
On Street Passenger Facilities	2,066	2,466	2,566	2,566	2,566	12,229	14,294
Southern Sector Modifications	1,450					1,450	1,450
Innovative Service Vehicles	685					685	2,564
Maintenance Building HVAC Rehab	30					30	30
Portable Oil/Lube Vacuum system	35					35	35
Energy Management System / Ups	50					50	50
2.5 Ton Flatbed Truck with Glass Rack	40					40	202
Magnus Hot Vat (Part Cleaner) Replacement	57					57	134
Transmission Dynamometer Replacement	150					150	352
Auto Passenger Counter on Fixed-Route Buses	765					765	1,778
Pre-Trip Inspection Automation Pilot	19					19	95
Purchase New Brake Lathe	60					60	60
Facility Exhaust Rehab	310					310	310
Bus Operating Facility Improvements	180					180	422
Sidewalk for Access to NW Bus Operating Facility	45					45	45
Service Station / Washer Repaint Rehab	180					180	180
Building Door Maintenance Rehab / Replacement	15					15	15
4209 Main Rehab 2nd Floor	50					50	50
Floor Care Rehab / Replacement [ carpet-tile-shop-floor]	20					20	20
Revenue Vehicle Parking Lot Lighting Rehab	40					40	40
Repair Bus Lifts	150					150	150
Vehicle Lift Repairs	20					20	20
Maintenance Building Lighting Rehab	35					35	35
Replace the Roof on the Pioneer Warehouse	650					650	650
Bus Brake Lathes Rebuild	100					100	100
Bus Station & Parking Lot Upgrade	300	300				600	1,406
External Bicycle Racks for Bus Fleet	784					784	1,901
2030-Bus General Service Enhancements	0	0	0	0	0	0	16,404
2030-Bus Projects	0	0	0	0	0	0	203,285
<b>TOTAL BUS</b>	<b>\$15,767</b>	<b>\$16,118</b>	<b>\$82,058</b>	<b>\$52,186</b>	<b>\$117,569</b>	<b>\$283,697</b>	<b>\$1,065,751</b>

FY 2008 Proposed  
Capital & Non-Operating Programs  
(In Thousands)

COMMUTER RAIL	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	5-YEAR TOTAL	20-YEAR TOTAL
TRE - Passenger Amenities Reserve						0	473
TRE Vehicle Maintenance Programs	203	662	552	564	516	2,497	11,562
TRE ROW Maintenance Programs	243	253	263	257	285	1,302	10,111
Bi-Level Fleet Overhaul	3,090	3,348				6,438	15,089
Locomotive Overhaul	1,000	1,000				2,000	4,688
Fall Protection						0	156
Purchase HEP Engine for Locomotive	62	64	66	68		259	1,309
Purchase F59PH Turbocharger						0	284
Bi-Level Coach Side Bearings	26		27	28		81	447
Bi-Level Wheels	80	117	85	87	90	459	2,322
Locomotive Injectors	31					31	139
Locomotive Wheel/Axle Assembly	67	69	71	73	75	356	1,801
Bi-Level HVAC Coil	49	25	26	27	56	184	930
Rebuild Locomotive Traction Motors	152		162	167		481	2,639
Curve Rail Replacement	424	728	435	1,231		2,817	8,992
Replace Aging Battery Banks - DFW	96	72	77	81		326	397
Replace Crossing Mechanisms - DFW	53	56	59	62		230	619
Replace Rotating Cantilevers - DFW	17	18				35	102
Switch Machine Replacement	125	132	140	148		545	1,591
Tie Renewal / Replacement - DFW	619	644	834	883		2,980	8,727
Turnout Replacement - DFW	140	60	47	56		304	1,006
Ballast Deck Bridge Tie & Rail Replacement - DFW	140	110	312	192		754	1,952
Grade Crossing Improvements - DFW	72	87	220	400		779	779
Joint Elimination (Thermite Welding)	62	32	33	34	70	230	1,029
Main Line Grinding - DFW	78	83	89	95	87	432	2,217
Undercutting - DFW	222	544	880	514		2,161	5,064
Upgrade Road Crossing Controls - DFW	98	102	106	111		418	1,080
Upgrade Signal to LEDs	48	50	53	56		206	289
RDC Wheel/Axle Assemblies	166	15	15	16	265	477	2,413
Lisa to Perkins Double Track	6,095					6,095	6,095
Beltline Grade Separation	27,447	29,888	9,867			67,202	67,202
Valley View to W.Irving Double Tracking	2,133	1,000				3,133	3,133
TRE Station Enhancements	1,750					1,750	1,750
CentrePort/DFW Station Double Tracking (Dorothy Sink)	2,100					2,100	2,100
Brookhollow "B" Lead	2,100					2,100	2,100
Replace Aging Battery Banks - Madill	54	57	61	76		249	341
Replace Crossing Mechanisms - Madill	53	56	59	62		230	698
Replace Rail - Madill	113	349	983	1,126		2,571	2,571
Replace Rotating Cantilevers - Madill	35	35	39	41		150	461
Tie Renewal / Replacement - Madill	907	1,084	699	679		3,368	9,672
Turnout Replacement - Madill	252	389	416	689		1,746	4,793
Bridge Track Panel Replacement - Madill	58	48	50			156	494
Grade Crossing Improvements - Madill	112	42	84	10		248	471
Upgrade Road Crossing Controls - Madill	68	74	78	82		303	909
TRE Train Set Phase I	2,490					2,490	2,490
TRE Train Set Phase II	1,000	7,000	2,000			10,000	10,000
Recover Bi-Level Seats	600	250				850	3,181
Bi Level Load Meters	25					25	64
Storage Containers	33					33	84
Timber Treatment - Madill	133					133	312
Curve Rail Replacement - Madill	148	368	941	1,042	1,450	3,948	9,255
Homeland Security Lighting - Irving Yard	212					212	212
Timber Treatment - DFW	133					133	312
Union Station Upgrade	775					775	775
RDC Transmission Rebuild	180				70	250	1,263
Bridge Repair - DFW	200					200	745
Bridge Repair - Madill	95					95	301
2030-CR General Service Enhancements	0	0	0	0	0	0	8,202
<b>TOTAL COMMUTER RAIL</b>	<b>\$56,664</b>	<b>\$48,909</b>	<b>\$19,830</b>	<b>\$8,957</b>	<b>\$2,963</b>	<b>\$137,324</b>	<b>\$228,190</b>

FY 2008 Proposed  
Capital & Non-Operating Programs  
(In Thousands)

HOV	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	5-YEAR TOTAL	20-YEAR TOTAL
East RL Thornton Extension	819					819	819
Stemmons	1,495					1,495	1,495
LBJ	369					369	369
Central (Immediate)	2,600					2,600	2,600
SH 114	2,142	1,707	1,776	1,847	1,921	9,392	11,389
IH 635 (LBJ)	11,072	12,750	12,750	12,750	12,924	62,246	62,246
IH30 (Turnpike)	4,700					4,700	4,700
I-635 LBJ East & West	3,500					3,500	3,500
HOV Lane Incident Mgmt Cameras	600					600	600
Dynamic Message Sign along I-35	300					300	300
HOV Stemmons Reversible Gates	2,400					2,400	2,400
In Car Camera System					26	26	132
Police Motorcycle Replacements	586					586	3,757
Operating Vehicles for Proposed HOV lane Extensions in 2007	650					650	650
In-Car Camera System (HOV)	146	60	60	60	60	386	1,443
HOV Operating Vehicle Fencing	30					30	30
2030-HOV General Service Enhancements	0	0	0	0	0	0	396,310
<b>TOTAL HOV</b>	<b>\$31,408</b>	<b>\$14,517</b>	<b>\$14,586</b>	<b>\$14,657</b>	<b>\$14,930</b>	<b>\$90,098</b>	<b>\$492,739</b>

LRT	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	5-YEAR TOTAL	20-YEAR TOTAL
WSA Maintenance Equipment Reserve		85	93	11	32	221	7,738
LRV Maintenance Prog Reserve	4,058	3,658	6,280	4,668	2,834	21,498	67,098
LRT Operating Facility Maintenance Reserve	8	32	140	366	165	711	15,954
WSA Annex Shop Expansion	25					25	25
S & I Floor Care Rehab / Replacement (Carpet & Tile)	80					80	80
S & I Maintenance Building HVAC Replacement	600					600	600
LRV/ROW Systems Reserve	175	1,544			1,060	2,778	10,992
LRT Passenger Amenities Reserve		253	24	411		688	5,540
Communications Reserve			1,974	205		2,179	11,022
Portable Air Compressor	16					16	16
360 On / Off Track Crane	478					478	478
Replacement of Current LRV Fleet (95)						0	424,541
High Rail Equipment (Vehicles)	220	130	0	0	0	350	5,226
LRT Expansion General NW/SE	23,107	28,485	28,485	19,014		99,090	99,090
LRT Expansion NW-1B	18,283	37,229	29,550	9,461		94,523	94,523
LRT Expansion NW-2	40,700	41,056	32,609	6,269		120,635	120,635
LRT Expansion NW-3	58,591	64,277	61,120	9,085		193,074	193,074
LRT Expansion NW-4	71,115	67,656	52,876	11,390		203,037	203,037
LRT Expansion SE-1	30,537	34,114	26,340	2,122		93,112	93,112
LRT Expansion SE-2	24,778	37,796	26,182	8,573		97,329	97,329
Raise & Extend (4) CBD Stations	5,869	4,828	352			11,048	11,048
NW Rail Operations Facility (NWROF) NW/SE	28,512	11,609	11,348	904		52,373	52,373
LRT Expansion Systems NW/SE	35,064	23,772	24,195	6,077		89,109	89,109
Phase II LRT Vehicles NW/SE	93,052	57,572	47,902	4,500		203,026	203,026
Love Field West (Little Denton Drive) Improvements	1,476	1,000	1,000			3,476	3,476
Northwest-2 (NW-2) Betterments (BR#070025)	241	270	270	40		821	821
LRT Build-out Phase IIA CCTV	3,362	2,750	2,750			8,862	8,862
LRT Expansion IRV-1	3,765	56,259	265,723	117,992	3,811	447,549	447,549
LRT Expansion IRV-2	3,971	33,314	113,237	167,892	47,291	365,704	368,069
LRT Expansion IRV-3		3,376	43,187	171,014	152,704	370,281	408,469
LRT Expansion Rowlett	2,717	12,752	88,048	136,705	37,406	277,627	279,445
Install mini SUPs at 30 existing stations	2,749	8,859	611			12,220	12,220
LRT Expansion SOC-3	8,254	7,326	4,770	2,163	10,941	33,454	225,257
LRT Expansion CBD	6,842	15,363	36,583	112,029	116,208	287,024	463,647
Love Field						0	28,873
Bryan Street Bridge Ramp Replacement at US 75	19,306					19,306	19,306
Hawkins St. Rail Junction	9,861	3,786				13,647	13,647
WSA Yard Paving and Storage Facilities	442					442	442



FY 2008 Proposed  
Capital & Non-Operating Programs  
(In Thousands)

LRT (Continued)	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	5-YEAR TOTAL	20-YEAR TOTAL
WSA Annexes Upgrades	1,221					1,221	1,221
S&I Body Shop Replacement of ACCU-C1, C2	150					150	150
S & I Supplemental Lighting Fixture - Service Platform and Guardrail	150					150	352
Physical Security Enhancement of the S&I	975					975	975
Cedars/Lamar Landuse JV	2,500	2,715				5,215	5,215
TC Facility Enhancements	3,650					3,650	3,650
LRT Station and Parking Lot Upgrade / Overhaul (Starter System)	350					350	350
LRT Station & Parking Lot Upgrade/Overhaul FY'07(LC10)	700					700	700
Tunnel Lights	148					148	148
K-Street Interlocking and Yard Lead Modifications	150					150	150
Fiber Optic Fusion Splicer						0	69
Tunnel Delaminating Study/Project	1,632					1,632	1,632
Hwy/Rail Grade Crossing LED Flashing Lights	41					41	41
Train Detector & Alert System	172					172	172
Replace Water Pumps in Tunnel	165					165	165
LRT Vehicle Business Systems (VS.)	5,916	3,799	3,699	209	3,303	16,927	37,448
Passenger Emergency Call (PEC)	200					200	200
LRT Starter System Battery Replacement	119					119	119
Kinkisharyo Parts Manuals		30				30	30
TPSS Sectionalizing Switches (SS)	466					466	466
Tunnel Software Upgrade	818	250				1,068	1,068
Downtown Dallas LRT/ Traffic Signal Priority (TSP) Improvement	2,700	300				3,000	9,690
Passenger Emergency Call (PEC) Unit Procurement for LRT Phase II	362					362	362
Electronic System Diagnostic Equipment					145	145	709
TVM 5000 Model Replacement	4,919					4,919	12,583
Starter System Frequency Converters	220					220	220
Starter System Genesis Microprocessor Replacement	420					420	420
Spot Tamper (Self-Propelled)	600					600	600
YM2000 Yard Switch Machine Replacement(SS)	120					120	120
Tunnel Uninterruptible Power Supply (UPS) for Emergency Lighting	136					136	136
Network Infrastructure Cabling S&I	59					59	59
Surveillance Cameras Communication's Infrastructure Upgrade						0	41
Resolution of SPEAR Configuration Issues for WSA Division	135					135	608
High Rail Equipment (Vehicles)	1,314					1,314	1,314
LRT Station & Parking Lot Upgrade	170	470				640	1,500
Bridge & Tunnel Inspection Program	150					150	150
LRV 173 - Out Source Accident Repair	425	425				850	850
LRV Paint Program	270	300	210	300	315	1,395	3,270
Dallas Fair Park Link at DART SE-1	1,000	1,000				2,000	2,000
Thanksgiving Square Rail Replacement		994				994	2,784
Install Full Interlocking Signals at NW Junction	1,268					1,268	1,268
Lake Highlands LRT Station	2,000	8,000				10,000	10,000
NTTA LRT Bridge		1,000				1,000	1,000
Mig- Welder Phase II	8					8	19
TES Diesel Welding Generator Phase II	10					10	23
Transformer Turns Ratio Test Equipment Phase II	12					12	28
2 Insulation Testers Phase II	12					12	28
Hydraulic Hanger Equipment Phase II	16					16	38
2 DC Dielectric Test Sets Phase II	21					21	48
Portable Air Compressor Phase II	21					21	48
45 Amp Signal Generator Phase II	25					25	59
2 - Protective Relay Testers Phase II	27					27	63
2 - Portable Generators Phase II	50					50	117
Intermediate Signals Addition at Convention Center	157					157	157
Additional of PA/VMB Signs at CBD Stations	575	1,750	1,000			3,325	8,646
Computer System Upgrades at Santa Fe Junction Interlocking	362					362	848
2030-General Service Enhancements - LRT	0	0	0	0	0	0	57,414
2030-LRT Projects	0	0	0	0	0	0	2,158,797
<b>TOTAL LRT</b>	<b>\$535,338</b>	<b>\$580,183</b>	<b>\$910,559</b>	<b>\$791,397</b>	<b>\$376,214</b>	<b>\$3,193,692</b>	<b>\$6,416,086</b>

FY 2008 Proposed  
Capital & Non-Operating Programs  
(In Thousands)

PARATRANSIT	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	5-YEAR TOTAL	20-YEAR TOTAL
Van Replacements Reserve						0	78,549
Dilido St. Temporary Paving	903					903	903
Senate St. Repaving	347					347	347
IVR Call Back Feature	20					20	174
IVR Call Out Feature	68					68	669
Paratransit VBS Equipment Replacement	50					50	3,508
Trapeze PASS (4.471)/Ontira (IVR) Upgrade	8			27		35	143
Digital Recorder Upgrade				29		29	147
Dilido St. Permanent Paving	778					778	778
Paratransit Trapeze CERT Module	82					82	82
<b>TOTAL PARATRANSIT</b>	<b>\$2,256</b>	<b>\$0</b>	<b>\$0</b>	<b>\$56</b>	<b>\$0</b>	<b>\$2,312</b>	<b>\$85,300</b>
<b>TOTAL CAPITAL</b>	<b>\$673,983</b>	<b>\$708,963</b>	<b>\$1,060,687</b>	<b>\$869,979</b>	<b>\$514,765</b>	<b>\$3,828,378</b>	<b>\$8,576,058</b>
CAPITAL PLANNING & DEVELOPMENT, START-UP AND NON-OPERATING	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	5-YEAR TOTAL	20-YEAR TOTAL
Capital P&D	\$21,600	\$22,112	\$22,643	\$23,169	\$23,706	\$113,231	\$540,466
Start-Up	4,712	8,637	14,463	4,625	1,358	33,806	40,979
Non-Operating	3,635	2,674	2,689	632	1,332	10,963	20,031
Study to Access Modern Streetcars on MATA Tracks	55					55	55
	<b>\$30,003</b>	<b>\$33,423</b>	<b>\$39,795</b>	<b>\$28,426</b>	<b>\$26,397</b>	<b>\$158,055</b>	<b>\$601,530</b>
ROAD IMPROVEMENT / ITS	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	5-YEAR TOTAL	20-YEAR TOTAL
DART Intelligent Transportation Systems (ITS) Integration	\$838	\$1,150				\$1,988	\$1,988
DalTran Support	500					500	500
Road Improvement Programs	7,952	5,613				13,565	14,306
Principal Arterial Street System (PASS) Program	6,141	6,000	6,000			18,141	18,141
TSM Street Repair	2,000	2,000	2,000	2,000	2,000	10,000	10,000
<b>TOTAL ROAD IMPROVEMENT / NON-OPERATING</b>	<b>\$17,432</b>	<b>\$14,763</b>	<b>\$8,000</b>	<b>\$2,000</b>	<b>\$2,000</b>	<b>\$44,194</b>	<b>\$44,935</b>
<b>GRAND TOTAL</b>	<b>\$721,418</b>	<b>\$757,149</b>	<b>\$1,108,482</b>	<b>\$900,405</b>	<b>\$543,162</b>	<b>\$4,030,627</b>	<b>\$9,222,524</b>
Existing projects							
Reserves and projects to be funded partially or completely from existing reserves							
Existing project with additional funding requested for FY 2008 Financial Plan							
New requested projects for the FY2008 Financial Plan							