Memorandum



DATE September 19, 2008

- Members of the Transportation and Environment Committee: Linda Koop, Chair; Sheffie Kadane, Vice-Chair; Jerry R. Allen; Carolyn R. Davis; Vonciel Jones Hill; Angela Hunt; Pauline Medrano; Ron Natinsky
- SUBJECT People Mover Connector Feasibility Study Recommendations

Attached is the briefing entitled, "Dallas Love Field – People Mover Connector – Feasibility Study Recommendations" that will be presented to you on September 22, 2008.

Please contact me if you need additional information.

Ramon F. Míguez, P.E. Assistant City Manager

Attachment

c: Honorable Mayor and Members of the City Council Mary K. Suhm, City Manager Thomas P. Perkins, Jr., City Attorney Deborah Watkins, City Secretary Craig Kinton, City Auditor Judge C. Victor Lander, Judiciary Ryan S. Evans, First Assistant City Manager Jill A. Jordan, P.E., Assistant City Manager A.C. Gonzalez, Assistant City Manager David O. Brown, Interim Assistant City Manager David Cook, Chief Financial Officer Jeanne Chipperfield, Director, Budget and Management Services Edward Scott, Director, Controller's Office Helena Stevens-Thompson, Assistant to the City Manager - Council Office Dan Weber, Director, Department of Aviation



Dallas Love Field People Mover Connector Feasibility Study Recommendations (Part 1 of 2)

Briefing to the Transportation and Environment Committee

Department of Aviation September 22, 2008





Purpose

- Review Part 1:
 - Feasibility Study Findings, Recommendations.
 - Issues with other Capital Improvement Projects.

- Next Steps.
 - Part 2: Financial Analysis and Recommendations

Background



Historical Overview:

- DART published a 2005 report addressing service to Love Field from the new Green Line – "Dallas Love Field Transit Service Options Study" (amended in July 2007).
 - Recommended a bus shuttle connection to Airline Terminal.
 - Potential for higher capacity project in future.
- City of Dallas determined a higher level of service could be achieved through installation of a People Mover Connector, to be financed with Passenger Facility Charge revenue.
- Consultant contract awarded for People Mover Connector Feasibility Study on June 13, 2007 to Lea+Elliott, Inc.

Feasibility Study Outline



- Feasibility Criteria
- Ridership and Demand
- Transportation Technology Assessment
- Tunneling and Facilities Assessment
- Procurement Approaches
- Planning Level Cost and Schedule Assessment
- Potential Funding Sources and Options
- Project Feasibility

Feasibility Criteria



- Performance Factors
 - Capacity, Speed, Expandability, Automation
- Level of Service
 - Frequencies / Wait time, Safety, Reliability
- Quality of Service
 - Seamless Connections, Appropriate Passenger Amenities, Airport Experience
- Environmental Impacts
 - Acceptable Noise/Vibration Levels, Visually Acceptable
- Cost Effectiveness
 - Capital, O&M, Integration of System with Terminal Facilities

Ridership & Demand



- Ridership Requirements & Analysis:
 - Two General Functions to be Served:
 - Air Travelers & Employees utilizing DART Light Rail for regional transportation;
 - Cost of fuel and growing popular concern for reducing "carbon footprint".
 - Potentially relocated Airport Activity Centers.
 - Increase the Terminal Area capacity to support passenger activities;
 - Relieve Terminal Area traffic congestion (realize associated air quality benefit).
 - Three Groups of Users Demand:

-	Commuting Employees	(demand – 418 daily riders)
•	Air Travelers	(demand – 1,230 daily riders)
•	Southwest Airlines Employee Shuttle	(demand – 500 daily riders)
-	Total Demand Potential	2,150 daily riders (785,000/Yr)

Sources of Data: NCTCOG; DART; FAA; City of Dallas; Transportation Cooperative Research Program Report 62.

Transportation Technologies Studied



- Moving Walks
 - Conventional
 - Accelerated
- Bus
 - Conventional Bus
 - Bus Rapid Transit
 - Guided Bus
- Streetcars
 - Modern
 - Historic

- Automated People Mover
 - Self-propelled APM
 - Cable-propelled APM
 - Monorail
 - Maglev (Low Speed)
- Personal Rapid Transit
- Other Technologies



Self-propelledCenter guided



Bombardier CX-100, Houston George Bush Intercontinental Airport, Texas Schwager Davis UniTrak Clarian Health Center, Indianapolis, Indiana





Bombardier Innovia, Dallas/Fort Worth International Airport, Texas

Siemens AirVal (currently in development)





Self-propelled

Side-guided



IHI Niigata, Osaka Kansai International Airport, Japan



Mitsubishi Crystal Mover, Singapore Changi International Airport, Singapore



Cable-propelled



DCC Doppelmayr Cable Liner Shuttle, Mexico City International Airport, Mexico



Poma-Otis Skymetro Zurich International Airport, Switzerland (now the Leitner-Poma MiniMetro)



- MagLev
 - Travel along rails using electromagnets which create magnetic levitation.



Chubu HSST 100L maglev vehicle, Aichi, Japan

Tunneling Methods Assessment



- Tunneling cost and applicability are affected by several factors:
 - Local geologic conditions (clay, sand, shale, water table);
 - locations adjacent to existing structures and utilities sensitive to ground movements;
 - Tunnels will pass under airport runways, taxiways and ramps.
- The following 3 pages review the available methods.
- Method, or combination of methods used, will be determined by the procurement process.

Tunneling Methods Assessment



Tunnel Boring Machines

 Can be used in difficult ground conditions, such as water-bearing sands and clays

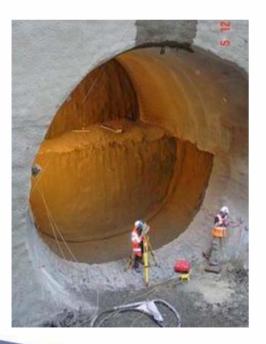




Tunneling Methods Assessment



- Sequential Excavation Method (SEM)
 - Suitable for soft ground conditions and low overburden.









- Cut-and-Cover Construction
 - More disruptive than tunneling due to need for utility relocations and traffic routing.



Station Location & System Alignment



- Station Location Determines System Alignment.
 - Station Location Objectives:
 - Seamless Traveler Connection
 - Visibility Traveler Orientation & Wayfinding
 - Cost to Develop Site
 - System Alignment Objectives:
 - Shortest Length (Cost of Tunneling and System)
 - Simplest Alignment (Curves add Cost & Operating Complexity)

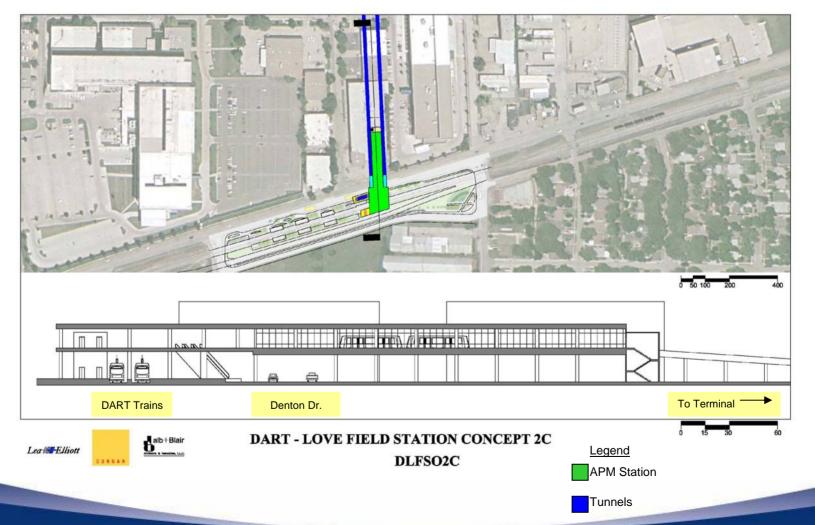
Recommended Alignment System Length – 3,400 ft System Performance – one curve





Recommended Station Concept at DART Station Elevated, Bridging Denton Rd.

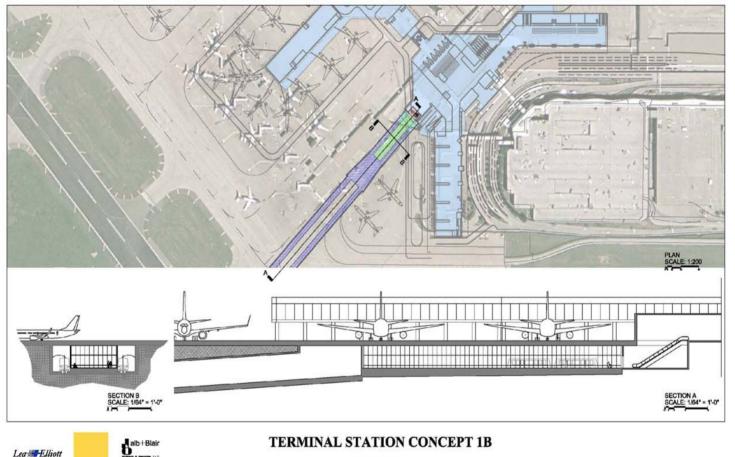




Recommended Station Concept at Terminal Building Enter near Center of Lobby Can be Constructed During LFMP

......





TSO1B

Procurement Approach



- Two Separate Procurement Processes:
 - APM System Supplier:
 - *Performance Based Process* to increase competition.
 - Few Competitors within each Technology Type
 - Therefore, Create Competition among the Various APM Technologies
 - Facilities & Tunnel Contractor(s):
 - Conventional Procurement Methods (Design-Bid-Build, Design-Build, Construction Management At-Risk)
 - This approach used at 24 airport projects, including DFW Skylink

Planning Level Cost and Schedule Assessment



- Planning Level Cost:
 - Based on Consultant Team's past experience with similar projects and current construction industry cost trends.
 - Includes assessment of:
 - Facilities & Tunnel Construction, System Acquisition costs;
 - Soft costs
 - design, construction administration, construction management, geotechnical testing, LEED certification requirements, art program, commissioning, contingencies;
 - Escalation rate 8%
 - Construction inflation, demand for materials, foreign exchange rates.

Planning Level Cost and Schedule Assessment (Cont'd)



- Planning Level Cost Estimate (Capital):
 - 2008 dollars \$270,000,000
 - 2010 dollars \$330,000,000
- 5-Year Operating & Maintenance Cost Estimate
 - APM System \$20,000,000
 - Facilities \$4,120,000
 - Total 5-yr budget \$24,120,000 (average \$4,824,000 annually)
- Project Schedule:
 - Overall duration 72 months

Potential Funding Sources



- 2010 Capital Cost \$330 M
 - DART allocated funds
 \$ 20 M
 - RTC: TX Mobility Fund \$ 40 M
 - RTC: Congestion Mitigation \$ 20 M
 - Remaining Capital Cost \$250 M
- Passenger Facility Charge (PFC) Revenue:
 - At \$4.50 beginning 2010, PFC revenue potential thru 2028 = \$562 M

Project Feasibility



- The determination of Project Feasibility is *based* on the following conditions:
 - Recommended system technology Automated People Mover (APM);
 - Recommended system alignment elevated station at DART end, and underground station entering Terminal in lobby area;
 - Recommended procurement process performance based for APM system, and conventional procurement for Facilities & Tunnel construction.
 - Capital cost \$330,000,000 (2010)
 - Funding Sources and Potential:
 - DART
 - Regional Transportation Commission
 - Passenger Facility Charge (2010-2028)
 - Total Potential

\$ 20,000,000 \$ 60,000,000 <u>\$562,000,000</u> \$642,000,000

Project Feasibility (Cont'd)



- The Study concludes that this set of conditions will achieve the Feasibility Criteria set out in Page 5 of:
 - Performance;
 - Level of Service;
 - Quality of Service;
 - Environmental Impacts;
 - Cost Effectiveness.
- Additional Benefits of the People Mover Connector:
 - Will provide direct rail connection between DFW and Love Field
 - Fuel costs and environmental concern have resulted in record DART LTR use.
 - Will translate into greater ridership than estimated in Study
 - New opportunities to relocate Terminal-area passenger services to relieve Terminal-area traffic congestion.
 - For example, 138,000 annual shuttle bus trips in 2007
 - Relocation of services will enable re-designation of Airport land for aeronautical use.

Issues With Other Capital Improvement Projects



- This Study concludes that the People Mover Connector is feasible and sufficient funding is available to finance it.
- Other capital projects are planned or underway, which compete for funding:
 - Love Field Modernization Program;
 - Rolling Capital Improvement Program;
 - Future Cedar Springs / Mockingbird Rd Intersection Improvements.
- A financial strategy will be developed to determine the most efficient way to fund *all* capital improvements without compromising *any* of them.





Part 2:

 Financial Analysis and Recommendations to the Transportation and Environment Committee – Oct 13