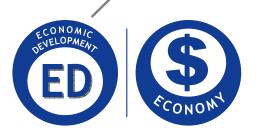
### The City of Dallas HOUSING DEPARTMENT ØVERVIEW

### A Briefing to the Housing Committee



Housing Department October 1, 2007



### Purpose

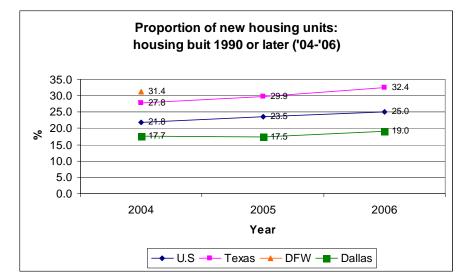
- Give overview of some of the housing challenges we face
- Describe some of the steps taken over recent years to address challenges
- Identify future program briefings that will detail specific programs and initiatives

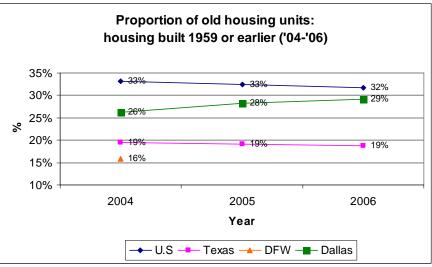
## Challenges

- Aging Multi-family Housing Stock
- Scarce Resources
- Disbursement of Workforce Housing
- Changing Markets

### **Current Trends**

- Aging Housing
  - Dallas has older housing stock
  - Dallas low home ownership rate



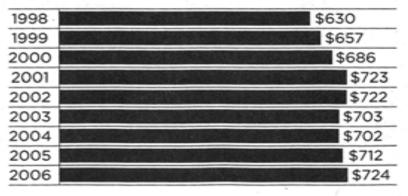


Data based on occupied units only. Dallas share is increasing because of changes in vacancy rates.

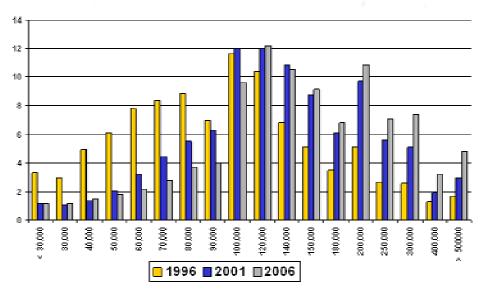
- Affordability
  - Increasing construction costs
  - Higher home prices and rents
  - Tighter underwriting as backlash to subprime lending practices (17% of total buyers nationwide in subprime market)
    - 2005 delinquent subprime borrowers 10.5%
    - 2006 delinquent subprime borrowers 13.2%

#### PAYING FOR IT

Average monthly rent for an apartment in the Dallas-Fort Worth area from 1998 to 2006:



SOURCES: M/PF YieldStar Inc.; Dallas Morning News research



#### **Changing Dallas Demographics**

Ethnicity	White (Non-Hispanic)	African American	Hispanic	Asian	Other
Census 1990	47.7%	28.9%	20.9%	2%	.5%
2000	34.6%	25.6%	35.6%	2.7%	1.5%
2005	30%	24%	42%	3%	1%

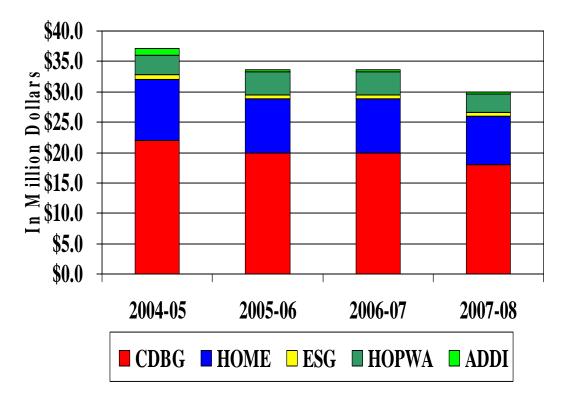
Income	\$0 – 24,999	25,000 – 49,999	50,000 – 99,999	100,000+
Census 1990	45%	32%	17%	6%
2000	31%	32%	24%	13%
2005	34%	31%	22%	14%

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- Availability of
  Developable Land
  - In 2002, approximately 40,000 acres, 20% of total land area
  - 86% in Southern Sector
- Foreclosures
  - Dallas 30% decrease
  - Nationally 61% increase

			US	
	Dallas Area			
	Foreclosures	Rate*	Foreclosures	Rate*
December 2006	4,481	3.2	109,652	1.5
May 2007	3,162	2.3	176,137	2.4
Percent Change	-29.4%	_	60.6%	-

- Decreasing Federal Funds
  - Total funds from \$37M to \$30M
  - Overall 20% decrease



- State Funding Limited to Low Income Housing Tax Credits
  - Dallas receives federal funding directly from HUD and is not eligible for federal funds received by the State
  - State Housing Trust Fund primarily targeted for rural participation
  - Dallas Low Priority for State Bond Funds primarily targeted for unincorporated area
- Local Funds Have Increased With Addition of Bond Funding
  - 2003 GO Bond funds \$8 million
  - 2006 GO Bond funds \$16.5 million

- Workforce Housing
  - Impact on Environment and Family costs
  - Transportation Oriented
    Development DART
  - Downtown
  - Mixed use

### • Markets

- Married Couples
  - U.S: 49.7%
  - Dallas: 37.6%
- Female Head of Household
  - U.S: 12.5%
  - Dallas: 15.5%
- Nonfamily Households
  - U.S: 33.2%
  - Dallas: 40.9%
- 65 Years and Over
  - U.S: 9.1%
  - Dallas: 6.4%

## Background

- Prior to 2002, Housing Department's focus
  - Home Repair
  - 1<sup>st</sup> time homebuyer assistance
  - Community Housing Development Organization (CHDO) assistance
- In May 2002, the Mayor's Affordable Workforce Housing Task Force was formed
  - Months of intense review & analysis with nearly 100 interviews
  - Identified a need to create 30,000 affordable housing units in 5 years
  - 21 recommended actions among six broad categories:
    - Improve the development process for all types of development
    - Remove barriers to land assembly and use for affordable housing
    - Support housing in the context of community building to revitalize distressed neighborhoods
    - Approach housing efforts holistically
    - Restructure and increase impact of housing programs, as warranted
    - Commit to affordable housing as a priority

### Background (con't.)

- To date, 20 of the 21 task force recommendations have been implemented, resulting in new initiatives &/or changes to existing departmental programs/policies
- The City has made numerous changes
  - City Council approval of new sources of funding
  - The appointment of a new Director who brought 33 years of private sector banking and underwriting expertise
  - State legislative changes sought by the City
  - Increased public sector leveraging of funds and partnerships and greater interdepartmental coordination
  - New methodologies, efficiencies and quality controls that helped to increase production and the timely expenditure of funds
  - Expanded role in mixed use housing developments

## Background (con't.)

- Over last 5 years, over 18,000 affordable units and 3,000 developable lots have been produced:
  - 9,281 building permits were issued for homes \$150,000 and less
    - almost \$1.1 billion in additional tax base
  - 2,478 subdivision lots remain out of the 11,759 developed lots south of I-30 to be built upon
    - will add \$310 million in additional tax base
  - 6,768 low income tax credit apartment units built (A Quality)
    - adds \$473 million in additional value to the tax base
  - 2,624 mortgage assistance payments for low income buyers that average \$10,000 per household
    - leveraged \$302 million in private investment
  - 3,684 home repairs to senior and disabled low income homeowners at approximately \$25,000 per home
  - 129 lots foreclosed, 634 law suits filed and 286 law suits to be filed by 9/30/07 for the City's Land Bank, the only operational Land Bank in the State
    - is primary vehicle for low income housing in the inner city with 300 lots foreclosed and 300 to 400 lots sold to builders on an annual basis
    - translates to \$35 to \$45 million in additional tax base to the inner city on an annual basis

## Background (con't.)

- Benchmark Results
  - ICMA (21 cities of more than 300,000)
    - Dallas is 9<sup>th</sup> in new units produced
    - Dallas is 7<sup>th</sup> in subsidizing home purchases
    - Dallas is 3<sup>rd</sup> in rehabilitation of owner-occupied units
  - Benchmarked to Phoenix, San Antonio and San Jose
    - Dallas is first in total units produced and in number of home purchases per \$100,000 spent
    - Dallas is second in the number of owner-occupied units rehabilitated
  - Customer Feedback (for FY 2005/06)
    - Homeowner Repair Program questionnaire tracked with 91% satisfaction
    - People Helping people Program questionnaire tracked with 98% satisfaction

# Meeting Challenges

- Department Reorganized
  - Established Property Acquisitions Group
  - Consolidated Development Into One Group
  - Expanded Neighborhood Development Group
  - A more detailed briefing on Department resources and structure to follow at next meeting

# **Future Briefings**

#### October 2007

- Housing Trust Fund Initiative
- Department Staffing and Resources
- Home Repair Program
- Green Building Pilot
- Cost Participation Program

### November 2007

- Neighborhood Investment Program
- Land Bank Status
- Housing Trust Fund Recommendations

### December 2007

- Community Housing Development Organizations (CHDOs)
- Housing Finance Corporation Pre-application Waiver Process
- Benchmarking

## Future Briefings (con't.)

### To Be Scheduled for 2008

- Sub Prime Mortgage Environment
- Individual Debit Accounts
- Community Development Block Grant Funding in Housing
- Fair Housing Issues







