

Memorandum



CITY OF DALLAS

DATE June 15, 2007

TO Honorable Mayor and Members of the City Council

SUBJECT Budgeting for Outcomes: Status Report

Attached is a copy of the Budgeting for Outcomes Status Report scheduled to be briefed to the City Council on June 20, 2007. This briefing will update the City Council on the development of the FY 2007-2008 budget. The numbers are still preliminary but we are continuing to work on providing the City Council with a Manager Budget Recommendation during August 2007. The briefing does reflect our continued efforts to provide increases to the Safety Key Focus Area, as directed by the City Council, while still maintaining other basic services.

If I can provide additional information, please contact me.

A handwritten signature in black ink, appearing to read 'Mary K. Suhm'.

Mary K. Suhm
City Manager

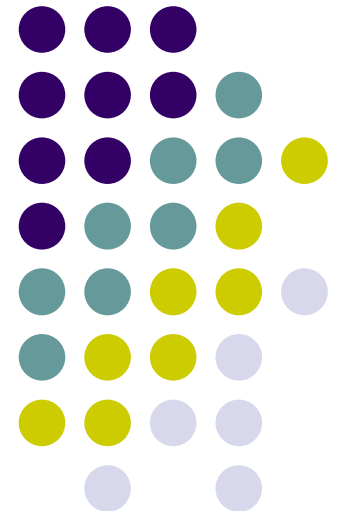
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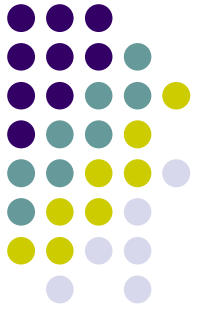
c:

Ryan S. Evans, First Assistant City Manager
Charles W. Daniels, Assistant City Manager
A. C. Gonzalez, Assistant City Manager
Jill A. Jordan, Assistant City Manager
Ramon F. Miguez, Assistant City Manager
David Cook, Chief Financial Officer
Deborah Watkins, City Secretary
Craig Kinton, City Auditor
Thomas P. Perkins, Jr., City Attorney
Maria Alicia Garcia, Director, Office of Financial Services

City of Dallas Budgeting for Outcomes: Status Report

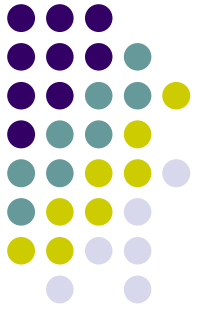
*City Council Briefing
June 20, 2007*



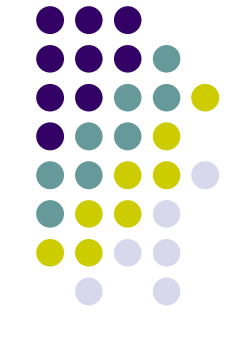


Purpose of This Session:

- Review Status of Budgeting For Outcomes
- Review Price of Government Process
- Review Preliminary Price of Government (POG) set in February 2007
- Preliminary List of Offers/Services to be “Purchased” for FY 2007-08
- In Summary
- Updated Revenue Estimates for FY 2007-08
- Next Steps in the Price of Government Process
- Desired Budget Outcomes
- Recommendations



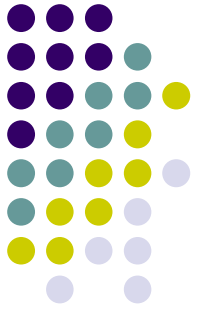
Disclaimer: All estimates in this document are subject to changes



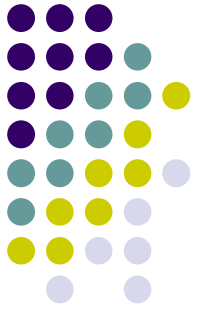
Status of Budgeting for Outcomes

Reminder:

City-wide Key Focus Areas & Results



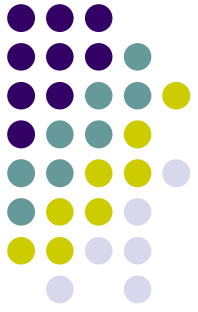
- Key Focus Areas and Results are reviewed annually by the City Council
- Next review - Fall 2007



Reminder:

City-wide Key Focus Areas & Results

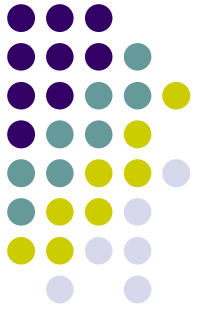
- **Key Focus Area – Economic Development**
 - Result 1: The economy is thriving, with diverse businesses growing and people working.
 - Result 2: People and goods move reliably, efficiently, and safely through the city.
 - Result 3: The city’s natural resources are conserved and protected for current and future generations.
- **Key Focus Area – Neighborhood Quality of Life**
 - Result 4: The city is composed of vibrant and viable neighborhoods.
 - Result 5: Residents and visitors enjoy high-quality and diverse recreational, cultural, and educational opportunities.
 - Result 6: People have the opportunity to lead a healthy, dignified life.



Reminder:

City-wide Key Focus Areas & Results

- Key Focus Area – **Public Safety & Homeland Security**
Result 7: People feel safe where they live, work, and play.
- Key Focus Area – **Staff Accountability**
Result 8: City government is customer-focused, accountable, and effective – providing a good value.
- Key Focus Area – **Trinity River Project**
Result 9: The Trinity River Corridor enhances the vibrancy and vitality of the city.

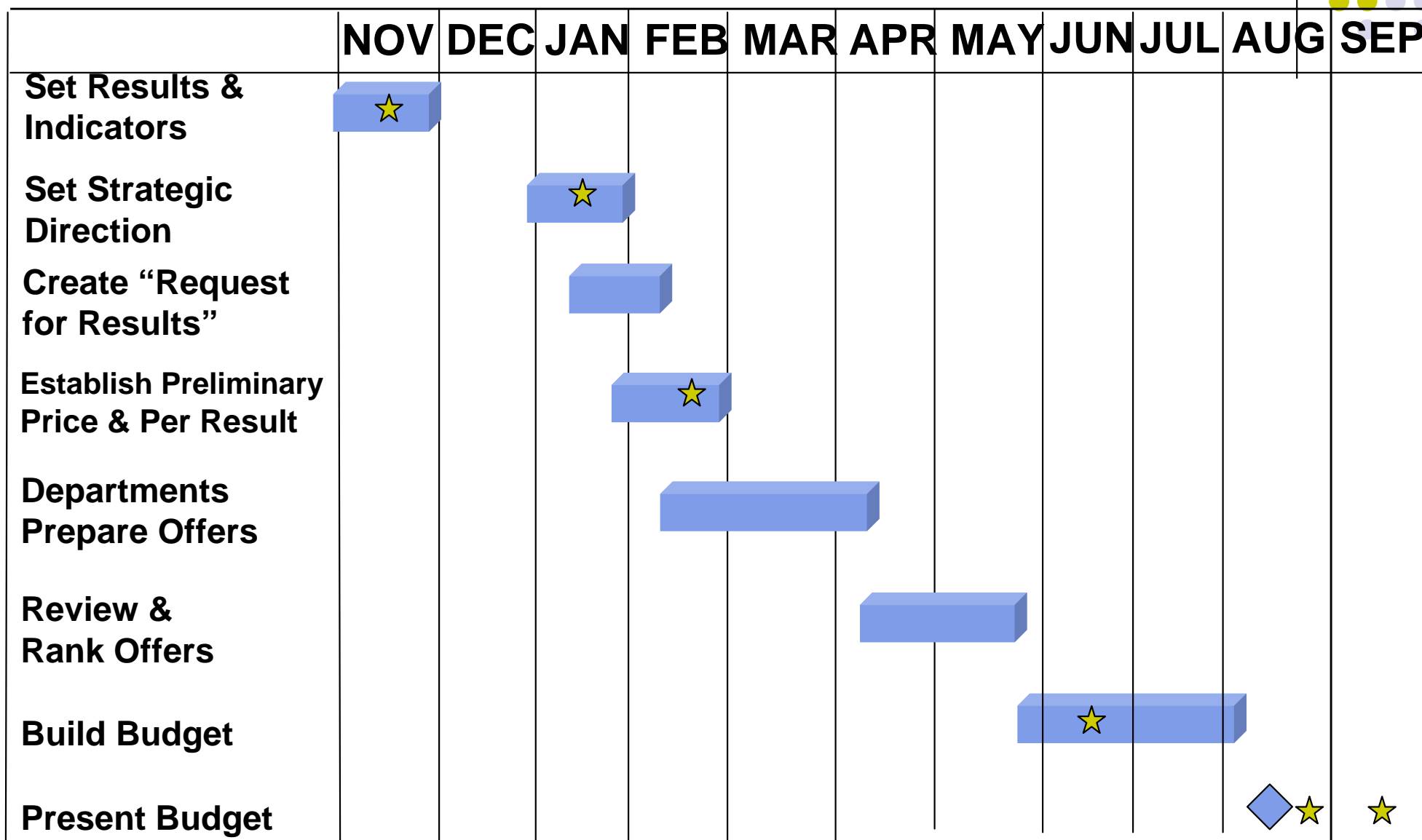


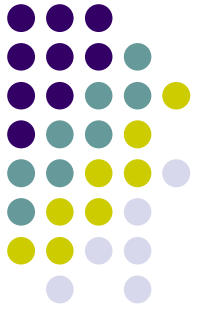
Where are we in the Process?

- ✓ City Council Established Citywide Results & Indicators
 - ✓ Council Set Strategic Direction for FY 2007-08
 - ✓ Created “Requests for Results”
 - ✓ Invited Departments to Make Offers
 - ✓ Council Set Preliminary “Price” of Dallas Government
 - ✓ Allocate “Price” to Each Result
- Evaluate & Prioritize Offers in Each Result
 - Buy Down the List of Offers Until the Money Runs Out (“draw the line”)
- Build Final Budget to Present to Council



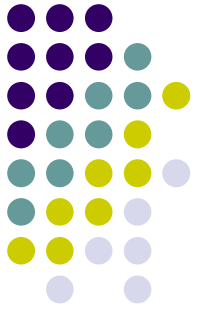
BFO Timeline





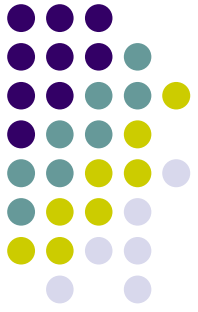
Review Price of Government Process

Review of POG Process:

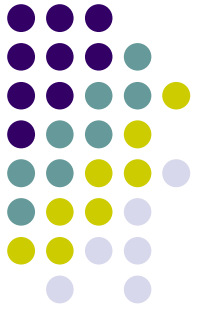


- City Council established desired Results and Indicators
- Results Teams of City staff were created to develop “Requests for Results”, including Purchasing Strategies that were reviewed by City Council

Review of POG Process:

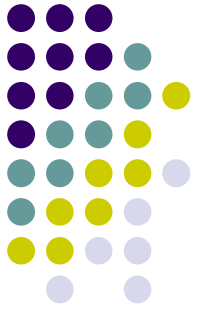


- Results Teams held pre-proposal conferences with departments and outside vendors to discuss Purchasing Strategies and desired results
- City departments and one outside vendor prepared offers to achieve the Purchasing Strategies
- Results Teams reviewed and developed an initial ranking of all offers



Review of POG Process:

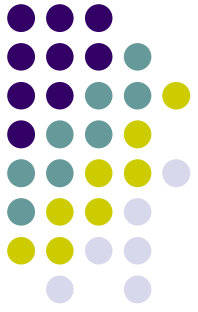
- Initial rankings were presented to the City Manager for feedback and observations
- City Manager met with Results Teams and department personnel to discuss rankings and review the “funding line”
 - Which offers are funded
 - Which offers are not selected for purchase



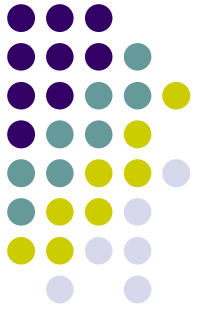
Review of POG Process:

- Included in today's briefing
 - Results Teams' Ranking Sheets (p. 23 to 66)
 - Bid (Offer) Number (see appendix for department code index)
 - Bid Name
 - Basic Proposal Amount
 - Proposed Enhancement Amount
 - Total Proposed Amount
 - Result Teams' Recommended Funding Level

Review of POG Process:

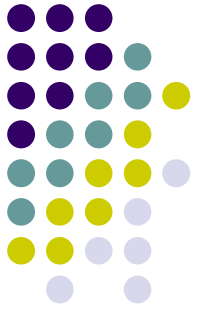


- “Running” total of funds allocated to Results Teams
 - As Teams “spend” their allocation by purchasing offers, the running total is reduced – less is available
 - When the Running Total reaches \$0, the allocation is spent and no additional services are purchased

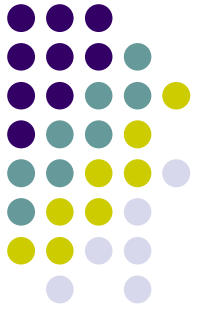


Review Preliminary Price of Government set in February 2007

Setting the “Price” of Dallas Government:

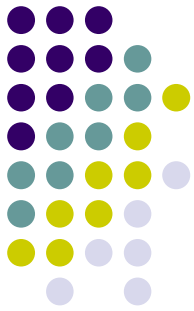


- The “Price” is what the residents of Dallas are willing to pay for the services they receive
- “Price” = Amount of locally-generated city revenue as a % of gross personal income
- Includes all taxes, fees, and charges
- A price was recommended by the City Council in February as a starting point to build the FY 2007-08 Budget
 - This price can change prior to budget adoption on September 26, 2007

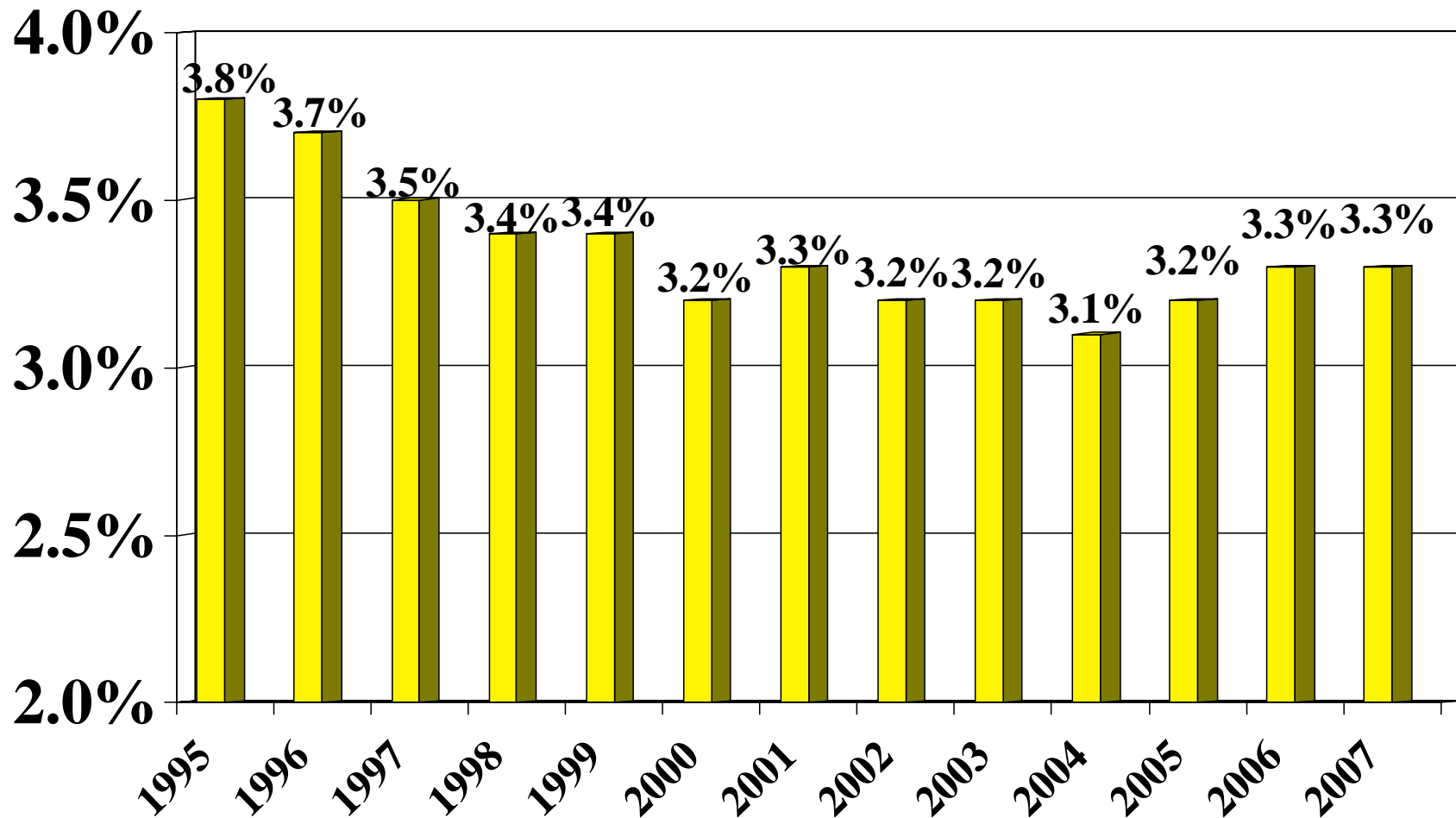


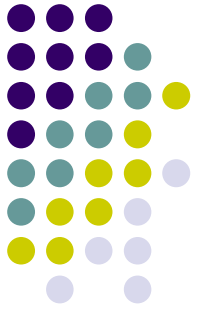
Trends as % of Personal Income:

- Since 1995 the “Price” of Dallas Government has:
 - Decreased:
 - From 3.8% in 1995
 - To 3.3% in 2006
- The price of 1995 is equivalent to \$2.131 billion in 2006 dollars
- In FY 2006-07 the “Price of Government” in Dallas is \$1.736 billion or 3.3%
 - One of the lowest “Prices” in the last 12 years



Historical “Price” of Dallas Government

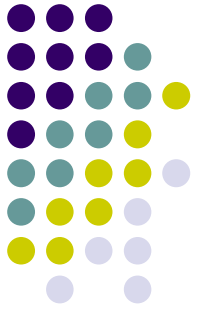




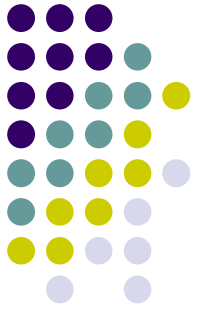
February 2007 Estimates:

- 3.07% Ad Valorem base growth (same rate assumed for Bond Program)
- 4.55¢ Ad Valorem Tax Rate increase (voter approved Bond Program)
- 4.4% Sales Tax growth from current year budget
- Sanitation Services Rate increase of 68¢ per month for enhanced Sanitation/Recycling programs (Council Briefing 08/16/06)
- Water/Wastewater Rate increase of 7.7% for needed capital investment (Council Briefing 09/06/06)

Price of Government in Dallas:

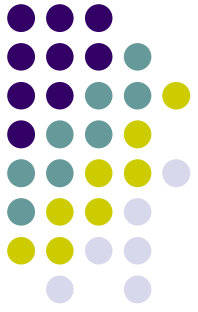


- FY 2006-07 Price of Government \$1,735,526,507
- FY 2007-08 Price of Government \$1,826,573,881
(preliminarily set in February 2007)
- ❖ This price can be changed prior to budget adoption on September 26, 2007



Preliminary List of Offers/Services to be “Purchased” for FY 2007-08

List of Ranked Services by the Economy Result Team:



Result 1: The economy is thriving, with diverse businesses growing and people working.

RESULT: ECONOMY

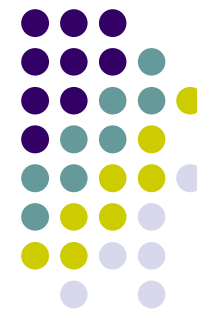
GENERAL FUND
TOTAL = \$ 16,518,151

LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	Running Total	Comments / Impact Statements
1	ECO-010	Small Business Initiatives	\$ 489,182	\$ -	\$ 489,182	\$ 489,182	16,028,969	
2	DEV-008	forwardDallas! Implementation	\$ 613,318	\$ 42,676	\$ 655,994	\$ 613,318	15,415,651	Not funding the enhancement would delay passage of forwardDallas proposed development code amendments, and postpone area plans for UNT and Stemmons Medical Corridor.
3	ECO-007	Business Development	\$ 1,209,713	\$ -	\$ 1,209,713	\$ 1,209,713	14,205,938	
4	ECO-002	Area Redevelopment Group Bid	\$ 232,842	\$ 70,051	\$ 302,893	\$ 302,893	13,903,045	Not funding the enhancement would reduce capacity to manage growth TIF zone districts.
5	ECO-004	Economic Research and Information	\$ 804,624	\$ -	\$ 804,624	\$ 804,624	13,098,421	
6	ECO-003	Downtown Initiatives	\$ 820,640	\$ -	\$ 820,640	\$ 820,640	12,277,781	
7	PKR-018	Operation & Maintenance of Fair Park	\$ 7,852,823	\$ 811,104	\$ 8,663,927	\$ 7,852,823	4,424,958	
8	ECO-008	One Arts Plaza/7-Eleven, Inc.	\$ 400,000	\$ -	\$ 400,000	\$ 400,000	4,024,958	
9	ECO-001	International Inland Port of Dallas (IIPOD)	\$ 234,079	\$ 100,000	\$ 334,079	\$ 234,079	3,790,879	Enhancement would have funded memberships costs for multi-jurisdictional non-profit 501(c)6 organization promoting Inland Port business development and transportation projects.
10	ECO-005	International Business Development	\$ 615,540	\$ 86,802	\$ 702,342	\$ 615,540	3,175,339	Not funding the enhancement would delay efforts to develop international trade initiatives in Africa.
11	EBS-002	Dallas Arts District Garage (DADG)	\$ 1,069,112	\$ -	\$ 1,069,112	\$ 1,069,112	2,106,227	Existing - Provides for the operation and maintenance of the parking garage. Expenses are offset by revenue (\$915,991) generated from individuals that park in the garage. This service continues contractual agreements with 3 parties and provides direct access parking for the Meyerson and other venues in the Arts District.
12	PBW-028	Parking Management-Enforcement, Meter/Lot Operations, Ticket Processing/Collections/Customer Service	\$ 2,191,530	\$ -	\$ 2,191,530	\$ 2,189,280	(83,053)	
13	PBW-027	Regulation and Enforcement of For Hire Transportation	\$ 893,876	\$ 65,165	\$ 959,041	\$ 893,876	(976,929)	Not funding this service would eliminate the City's ability to issue operating authority to current and new transportation for hire services, such as taxis, shuttles and limousines. This program is supported by fees collected from the regulated industries (\$1 million).
14	ECO-006	World Affairs Council contract	\$ 235,126	\$ -	\$ 235,126	\$ 235,126	(1,212,055)	
15	HOU-001	Urban Land Bank Demonstration Program	\$ 396,308	\$ -	\$ 396,308	\$ 396,308	(1,608,363)	
16	PBW-050	Floodplain Management	\$ 94,754	\$ -	\$ 94,754	\$ 94,754	(1,703,117)	\$94,754 unfunded amount eliminates this service responsible for compliance with a State Law mandate regarding the National Flood Insurance Program (NFIP). The NFIP requires regulation of development and other activities in flood plain areas. The inability to meet our responsibilities of the NFIP would result in the inability of property owners to obtain or maintain flood insurance and default on mortgage loans. It would also impact the City's ability to claim federal and state funds for flood control projects such as the Trinity River Corridor projects.
17	POM-002	Vendor Development	\$ 396,835	\$ -	\$ 396,835	\$ 396,835	(2,099,952)	Reduces the City's ability to attract and educate small / MWBE vendors resulting in lower MWBE participation in City contracts. This bid also includes funding for the Feb 2006 thirty six month surety support contract and Community Outreach Liaison Program funding.
18	HOU-003	Transit Oriented Redevelopment Program	\$ -	\$ 5,000,000	\$ 5,000,000	\$ -	(2,099,952)	Does not fund an enhancement that would provide funding for the acquisition, development, or leveraging of affordable housing in transit oriented development projects.
19	PBW-030	Capital Program Planning and Implementation - City Facilities / Architectural Services	\$ 410,501	\$ -	\$ 410,501	\$ 410,501	(2,510,453)	\$410,501 unfunded amount delays approximately 30% of projects scheduled and ongoing in FY 07/08 from 2003/2006 Bond Program.
20	HOU-004	Northern Sector Multifamily Redevelopment Program	\$ -	\$ 5,000,000	\$ 5,000,000	\$ -	(2,510,453)	Does not fund an enhancement that would provide funding for the acquisition, development, or leveraging of affordable housing in the Northern Sector.
21	PBW-049	Tax-Increment Financing and Urban Redevelopment	\$ 179,489	\$ -	\$ 179,489	\$ 179,489	(2,689,942)	Would have funded the management of approximately 21 Tax Increment Financing (TIF) and Urban Redevelopment projects ongoing and new that are scheduled in FY 07/08 from the Economic Development Department.

TOTAL

\$ 19,208,093

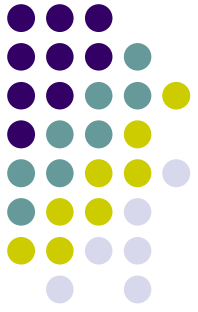
Offers/Services Not Initially Funded in Result No. 1 - Economy



- Urban Land Bank Demonstration Program (\$139K)
- Floodplain Management (\$95K)
- Vendor Development (\$397K)
- Capital Program Planning & Implementation – City Facilities/ Architectural Services (\$411K)
- Tax-Increment Financing and Urban Redevelopment (\$179K)
- Transit Oriented Redevelopment Program (\$5M)

New
Service

List of Ranked Services by the Mobility Result Team:



Result 2: People and goods move reliably, efficiently, and safely through the city.

RESULT: MOBILITY

GENERAL FUND
TOTAL = \$ 67,269,143

LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements
1	PBW-029	Interagency Partnership Project Planning and Implementation	\$ 271,459	\$ 133,539	\$ 404,998	\$ 271,459	66,997,684	\$133,539 enhancement is necessary to ensure the sustainable development projects are completed on schedule. Without the enhancement it would result in delays to the implementation of these projects, which have a completion deadline of May 2009 established by NCTCOG. If not met \$8 million will be reprogrammed by NCTCOG
2	PBW-006	Public Works Capital Program Implementation	\$ 3,180,728	\$ 396,383	\$ 3,577,111	\$ 3,180,728	63,816,956	\$396,383 unfunded amount is an enhancement necessary to ensure 2006 Bond Projects are completed on schedule. Without the enhancement it would result in delays to the 2006 Bond Program implementation.
3	PBW-063	Transportation Planning	\$ 852,564	\$ 66,480	\$ 919,044	\$ 719,252	63,097,704	\$66,480 of the \$199,782 unfunded amount is an enhancement necessary to conduct railroad "quiet zone" studies and respond to community requests for quiet zones. \$133,312 reduction to the basic service eliminate the management, installation and maintenance of road humps in the Neighborhood Traffic Management Program
4	PBW-032	Transportation Engineering/Traffic Signal Design & Inspection - formerly District Engineering/Traffic	\$ 1,423,290	\$ 230,119	\$ 1,653,409	\$ 1,368,007	61,729,697	\$230,119 of the 285,402 unfunded amount is an enhancement necessary to design the "Safe Route to School" plan to increase school safety, handle higher volume of signal projects and maintain an up to date GIS database. \$55,283 reduction to the basic service eliminates warranted left turns, upgrades from span wire signals and safety improvements regarding longer mast arms at signalized intersections.
5	PBW-045	Street Lighting	\$ 17,559,376	\$ 51,628	\$ 17,611,004	\$ 17,611,004	44,118,693	\$51,628 enhancement would have funded proactive monitoring and reporting of major streets and freeways light outages. Pilot program resulted in street light outage rate drop by 35%
6	PBW-048	Signal Maintenance Operations/Emergency Response	\$ 1,584,220	\$ -	\$ 1,584,220	\$ 1,531,339	42,587,354	\$52,881 unfunded amount reduces funds in this basic service for material for repair of damaged signal equipment. It also reduces the number of count down signals from 250 to 0 installed at school crossing guard locations.

RESULT: MOBILITY

GENERAL FUND
TOTAL = \$ 67,269,143

LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements
7	PBW-043	Signal Optimizations, Computerization of Signals, Intelligent Transportation System	\$ 962,928	\$ 75,629	\$ 1,038,557	\$ 913,852	41,673,502	\$75,629 of the \$124,705 unfunded amount is an enhancement to provide coordination of federally funded projects between TXDOT and NCTCOG. \$49,076 reduction to the basic service eliminates maintenance of cable drops. This would leave \$30,924 for maintenance. Cable enables traffic signals to communicate with a central control center that monitors traffic signals that are on flash, all out, or stuck. It speeds up response time and enhances safety.
8	PBW-042	Traffic Sign Maintenance/Emergency Response	\$ 908,631	\$ -	\$ 908,631	\$ 908,631	40,764,871	
9	STS-001	Service Maintenance Areas	\$ 10,663,595	\$ 236,645	\$ 10,900,240	\$ 10,663,595	30,101,276	Enhancement would have funded a brick repair crew.
10	STS-006	Street Repair Division - Asphalt	\$ 10,477,004	\$ -	\$ 10,477,004	\$ 10,477,004	19,624,272	
11	STS-005	Street Repair Division - Concrete	\$ 12,693,955	\$ -	\$ 12,693,955	\$ 12,693,955	6,930,317	
12	PBW-047	Signal Construction Operations	\$ 3,660,293	\$ 316,259	\$ 3,976,552	\$ 3,636,020	3,294,297	\$316,259 of \$340,532 of the unfunded amount is an enhancement necessary to address the city's goal to control graffiti on signal poles and repainting of 4,660 non-galvanized traffic signal poles every 4 years. \$24,273 reduction in the basic service would reduce maintenance of hardware for traffic signals, school/warning flashers or signal/pedestrian heads.
13	PBW-038	Street Cut Permit and Public Right-of-Way Construction Oversight	\$ 533,960	\$ -	\$ 533,960	\$ 517,249	2,777,048	\$16,911 unfunded amount in the basic service results in 2,600 fewer street cut inspections resulting in corresponding decreases in compliance with repair standards and street conditions.
14	PBW-046	Pavement Markings	\$ 1,131,646	\$ -	\$ 1,131,646	\$ 1,131,646	1,645,402	
15	STS-002	Contracts & Inspections	\$ 6,411,025	\$ -	\$ 6,411,025	\$ 6,263,304	(4,617,902)	This would fund 190 lane miles of Slurry Seal program and eliminates preventive maintenance of Micro surfacing programs, Median Maintenance, Sweeping of Majors Thoroughfare, High Concentration Litter Removal, Inspection and GIS programs. 19 positions would be eliminated with this reduction.

RESULT: MOBILITY

GENERAL FUND
TOTAL = \$ 67,269,143

LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements
16	PBW-033	Traffic Safety Inspection of Public and Private Construction Sites	\$ 96,355	\$ 76,441	\$ 172,796	\$ 172,796	(4,790,698)	\$172,796 unfunded amount including \$76,441 in enhancements, eliminates the basic service that insures that city right-of-way is maintained during peak hours of traffic, that construction sites have proper barricades and other safety equipment, and proper permits are issued and funds collected, reduction of approximately \$400,000 in revenue for the city in permit fees. Elimination would result in more traffic congestion, less revenue, higher complaints, and less safety.
17	PBW-031	Traffic Operations Inventory Management	\$ 112,158	\$ -	\$ 112,158	\$ 112,158	(4,902,856)	\$112,158 unfunded amount of the basic service would decentralize management of an estimated \$700,000 of inventory supplies for the Field Operations group including Traffic Signal Maintenance, Traffic Signal Construction, Traffic Pavement Markings and Traffic Sign. This would result in increased response time for all emergency and routine calls.
18	PBW-044	Traffic Sign Fabrication	\$ 457,481	\$ -	\$ 457,481	\$ 457,481	(5,360,337)	\$457,481 unfunded amount is the basic service of Traffic Sign Fabrication. Approximately 18,000 regulatory signs and 15,000 signs for departments are fabricated in an average year. Elimination of this service would cause a decrease in 30% of available signs since outside contractors are more expensive; would likely cause longer response times for replacement of emergency signs, longer response time for customer requests, increased cost of signs and claims due to inadequate signage.
19	EBS-003	Bullington Truck Terminal and Pedestrian Way Operations	\$ 255,793	\$ -	\$ 255,793	\$ 255,793	(5,616,130)	Loss of \$232,760 in revenue that currently offsets operating costs and violation of contract requirement for the City to operate the terminal and pedestrian way subjecting the City to actual and punitive damages.
20	PBW-052	Pavement Management	\$ 627,477	\$ 213,871	\$ 841,348	\$ 525,178	(6,141,308)	\$525,178 basic service does not provide analysis of data collected nor for maintenance and support for software. \$213,871 enhancement would have allowed for measurement of relative strength of existing roadways as well an opportunity to add inventory of streetside items such as newsracks. If this bid is not funded, this service eliminates the update of data on street and alley conditions to support both the annual O&M street maintenance and capital programs.

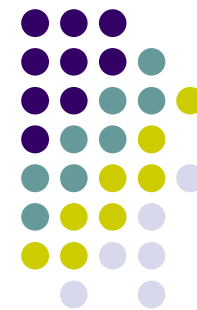
RESULT: MOBILITY

GENERAL FUND
TOTAL = \$ 67,269,143

LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements
21	STS-007	Residential Street Sweeping	\$ -	\$ 722,902	\$ 722,902	\$ -	(6,141,308)	Enhancement would have funded a pilot residential street sweeping program for up to 7,200 gutter miles swept twice per year.

TOTAL \$ 73,410,451

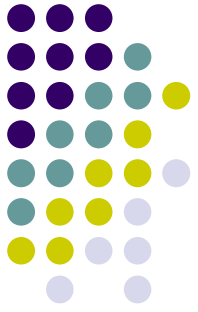
Offers/Services Not Initially Funded in Result No. 2 - Mobility



- Preventive Maintenance of Micro Surfacing Programs, Median Maintenance, Sweeping of Major Thoroughfare, High Concentration Litter Removal, Inspection and GIS Program (\$4.6M)
- Traffic Safety Inspection of Public and Private Construction Sites (\$96K)
- Traffic Operations Inventory Management (\$112K)
- Traffic Sign Fabrication (\$457K)
- Bullington Truck Terminal & Pedestrian Way Operations (\$256K)
- Pavement Management (\$627K)
- Pilot Residential Street Sweeping (\$723K)

New
Service

List of Ranked Services by the Natural Resources Result Team:



Result 3: The city's natural resources are conserved and protected for current and future generations.

RESULT: **NATURAL RESOURCES**

GENERAL FUND
TOTAL = \$ **2,389,495**

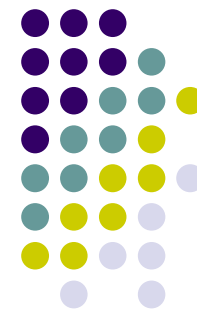
LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements
1	EHS-002	Ambient Air Quality Monitoring (AAQM)	\$ 116,301	\$ -	\$ 116,301	\$ 116,301	2,273,194	
2	EHS-001	Air Quality Compliance	\$ 226,058	\$ -	\$ 226,058	\$ 226,058	2,047,136	
3	OEQ-001	Non-Hazardous Spill Response and Environmental Inspections of City Facilities	\$ 94,467	\$ -	\$ 94,467	\$ 94,467	1,952,669	
4	OEQ-015	Environmental Management System (EMS) and Environmental Compliance	\$ 1,947,502	\$ 93,880	\$ 2,041,382	\$ 1,871,502	81,167	Enhancement would have funded additional 2.4 FTEs in Parks to assist with environmental compliance issues. Existing service reduction reduces supplies in two departments and the purchase of vehicles in Streets.
5	PKR-014	Urban Canopy for Air Quality/Green Space	\$ 51,667	\$ -	\$ 51,667	\$ 51,667	29,500	
6	OEQ-016	Municipal Setting Designation and Environmental Due Diligence Associated with Property Acquisitions	\$ -	\$ 57,149	\$ 57,149	\$ 57,149	(27,649)	Existing service is part of Building Inspection Service. Enhancement of 1.0 FTE would support environmental reviews of property acquisition associated with the Bond Program.
7	OEQ-003	Environmental Sustainability and Green Buildings	\$ 23,023	\$ 73,170	\$ 96,193	\$ 22,351	(50,000)	Enhancement would have funded 1 FTE to educate citizens and businesses on green building practices.
8	OEQ-014	Climate Change and Ozone Reductions	\$ 166,170	\$ 61,595	\$ 227,765	\$ 166,170	(216,170)	Existing service provides funding for 1 FTE to implement air quality initiatives. The enhancement provides for the additional FTE in OEQ for air quality outreach endorsed by Council on 05/23/07.
9	OEQ-007	Environmental Outreach	\$ 226,358	\$ -	\$ 226,358	\$ 211,358	(427,528)	Existing service is funding for 1.5 FTEs and outreach materials to support environmental programs and events, including annual environmental report, EarthFest, Pollution Prevention Week and Ozone Action Day.
10	EBS-014	Energy Conservation Promotion through Public Outreach	\$ 331,499	\$ -	\$ 331,499	\$ 231,499	(659,027)	Reducing the consultant services will reduce the effectiveness of the program and the ability to do as much outreach.
11	OEQ-017	West Dallas Municipal Setting Designation, including Cedars West and other MSD areas	\$ -	\$ 87,799	\$ 87,799	\$ 87,799	(746,826)	New service recommended by City Council to conduct a multi-property MSD that would have facilitated redevelopment in West Dallas.
12	OEQ-013	Employee Trip Reduction	\$ -	\$ 12,000	\$ 12,000	\$ 12,000	(758,826)	New service would have purchased software to encourage and track employee ozone reductions, including carpooling and mass transit.

RESULT: NATURAL RESOURCES

GENERAL FUND
TOTAL = \$ 2,389,495

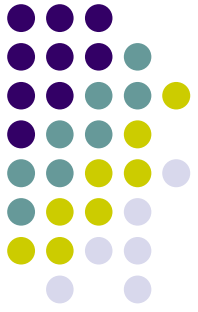
LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements
13	DFD-011	Environmental Compliance	\$ 620,000	\$ 200,103	\$ 820,103	\$ 200,103	(958,929)	ENHANCEMENT - This provides staffing to adequately address the EPA Consent Decree. Currently we must reallocate resources from other areas. Funding would also replace 13 storage tanks at 7 facilities.
14	OEQ-008	Wetland Polishing Promotion at Zoo	\$ 16,200	\$ -	\$ 16,200	\$ 16,200	(975,129)	
15	ATT-010	Environmental Enforcement, Compliance, and Support (Legal Services)	\$ 294,426	\$ -	\$ 294,426	\$ 294,426	(1,269,555)	No attorneys or legal staff to enforce environmental laws or ensure City compliance with environmental laws and EPA consent decree (\$294,426).
16	OEQ-010	Pilot Composting Program at Texas Discovery Gardens	\$ -	\$ 35,000	\$ 35,000	\$ -	(1,269,555)	
17	OEQ-009	Community Garden	\$ -	\$ 30,000	\$ 30,000	\$ -	(1,269,555)	
18	OEQ-012	Urban Heat Island	\$ -	\$ 10,000	\$ 10,000	\$ -	(1,269,555)	New service to perform outreach to citizens and businesses about benefits of planting trees, cool roofs and permeable pavement to improve air quality as part of the EPA's Sustainable Skyline program.
19	EBS-017	Water Conservation	\$ -	\$ 216,280	\$ 216,280	\$ -	(1,269,555)	Lost opportunity for reducing at least 396,000 gallons of water annually at Fire Stations throughout the City.
TOTAL						\$	3,659,050	

Offers/Services Not Initially Funded in Result No. 3 – Natural Resources



- Climate Change and Ozone Reductions (\$166K), which includes:
 - One existing FTE in OEQ to monitor and implement air quality initiatives for the City of Dallas and
 - The additional FTE endorsed by Council on 5/23/07 for air quality outreach
- City Attorney's Office Environmental Enforcement, Compliance, and Support (\$294K)

List of Ranked Services by the Neighborhoods Result Team:



Result 4: The city is composed of vibrant and viable neighborhoods.

RESULT: NEIGHBORHOODS

GENERAL FUND
TOTAL = \$ 31,064,632

LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements
1	CTS-003	Illegal Dump Team - Criminal Investigations and Arrests	\$ 601,816	\$ 31,008	\$ 632,824	\$ 541,509	30,523,123	Eliminated \$31,008 in enhancement funding for camera systems at chronic sites to aid in prosecution for dumping.
2	CCS-006	Dallas Animal Services	\$ 6,722,877	\$ 184,445	\$ 6,907,322	\$ 6,714,772	23,808,351	Not fully funding this bid will affect the opening of the Spay and Neuter Clinic. The enhancement would have funded a city-operated Spay and Neuter clinic. Without the enhancement, the operation will remain privately contracted.
3	HOU-002	People Helping People - Volunteer Home Repair	\$ 1,256,121	\$ 47,754	\$ 1,303,875	\$ 1,256,121	22,552,230	Enhancement would have funded a storekeeper position needed to free-up PHP inspector to perform Dallas Tomorrow Fund inspections.
4	ATT-011	Neighborhood Integrity and Advocacy (Legal Service), includes demolition funding	\$ 3,015,454	\$ 638,923	\$ 3,654,377	\$ 2,960,383	19,591,847	The \$638,923 enhancement would have added a Code Compliance attorney and legal assistant to focus on illegal bars and other violations (\$113,328), a community prosecutor team for Lake Highlands (\$210,250), and establish a community court in West Dallas (\$315,260).
5	DFD-007	Communication Center 311	\$ 733,174	\$ 1,214,196	\$ 1,947,370	\$ 731,276	18,860,571	Enhancement would purchase a new 311 IVR that would allow the Department to utilize technological capabilities and efficiencies that are available but cannot be instituted with our current system. This would also reduce maintenance cost as the current system is approaching the end of its useful life.
6	CTJ-003	Civil Adjudication Court	\$ 341,983	\$ -	\$ 341,983	\$ 341,983	18,518,588	
7	ECO-011	South Dallas/Fair Park Development Fund	\$ 304,067	\$ -	\$ 304,067	\$ 304,067	18,214,521	
8	CCS-003	Multi Tenant Code Inspection Program	\$ 3,217,226	\$ -	\$ 3,217,226	\$ 3,217,226	14,997,295	
9	CCS-004	Neighborhood Code Compliance Services	\$ 11,985,789	\$ -	\$ 11,985,789	\$ 11,985,789	3,011,506	
10	CCS-001	Neighborhood Nuisance Abatement	\$ 4,157,938	\$ -	\$ 4,157,938	\$ 4,157,938	(1,146,432)	Will inhibit the Mow/Clean Division's ability to abate properties where owners are chronic violators and do not maintain their properties in compliance with City Ordinances.
11	EHS-034	Boarding House Inspection Team		\$ 272,078	\$ 272,078	\$ 272,078	(1,418,510)	
12	CCS-005	Reduction of service requests provided for Loose Animals, Dead Animals and High Weeds	\$ 53,382	\$ -	\$ 53,382	\$ 53,382	(1,471,892)	
13	DEV-005	Neighborhood Planning and Preservation	\$ 929,867	\$ -	\$ 929,867	\$ 815,008	(2,286,900)	Reduction will limit the number of new conservation districts to 2 per year.
14	CCS-002	Relocation Assistance	\$ 219,509	\$ -	\$ 219,509	\$ 219,509	(2,506,409)	
15	EHS-019	Community Centers Property Management and Administration (PMA)	\$ 1,021,944	\$ 84,555	\$ 1,106,499	\$ 1,021,944	(3,528,353)	Not funding the enhancement would result in possible audit findings, internal control errors and other accounting processes.
16	OCA-006	Dallas Roving Theater	\$ -	\$ 488,944	\$ 488,944	\$ 448,231	(3,976,584)	Without funding, OCA will not be able to implement this new service and provide family-oriented programs in partnership with community groups.

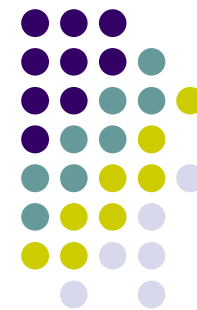
RESULT: NEIGHBORHOODS

GENERAL FUND
TOTAL = \$ 31,064,632

LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements
17	EHS-022	Community Centers Programs, Marketing and Events (PME)	\$ -	\$ 575,816	\$ 575,816	\$ -	(3,976,584)	Cultural Events such as MLK Jr Birthday parade and banquet, Harambee, Juneteenth, West Dallas Health Expo, Cinco de Mayo, Diez Y Seis, etc. have never been budgeted and have been supported by staff dedicated to other services. The events would not receive staff support thus diminishing cultural awareness and education in the West Dallas and South Dallas communities.
18	OCA-005	Dallas Center for Arts & Creativity	\$ -	\$ 758,114	\$ 758,114	\$ -	(3,976,584)	Will not be able to create this program at the facility.
19	EHS-035	SRO Development	\$ -	\$ 3,000,000	\$ 3,000,000	\$ -	(3,976,584)	200 new SRO units for the homeless will not be developed
20	EHS-040	Utility Pay Station	\$ 451,922	\$ -	\$ 451,922	\$ -	(3,976,584)	Eliminates Utility Pay Station services at MLK Jr. and West Dallas Community Centers.

TOTAL \$ 35,041,216

Offers/Services Not Initially Funded in Result No. 4 – Neighborhoods

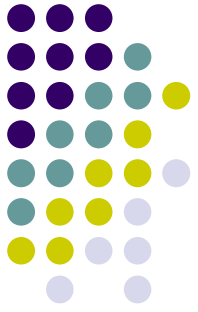


- Partially funded Neighborhood Nuisance Abatement (\$1.6M)
- Boarding House Inspection Team (\$272K)
- Neighborhood Planning and Preservation (\$930K)
- SRO Development (\$3M)
- Utility Pay Stations (\$452K)

New
Service

New
Service

List of Ranked Services by the Culture, Recreation & Education Result Team:



Result 5: Residents and visitors enjoy high-quality and diverse recreational, cultural, and educational opportunities.

RESULT: **CULTURE, RECREATION & EDUCATION**

GENERAL FUND
TOTAL = **\$ 105,494,913**

LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	SUMMARY OF QUESTIONS/FEEDBACK
1	EBS-005	Thanksgiving Square Support	\$ 317,735	\$ -	\$ 317,735	\$ 317,735	\$ 105,177,178	
2	LIB-004	Multicultural Library Services	\$ 1,268,753	\$ 166,717	\$ 1,435,470	\$ 1,271,984	\$ 103,905,194	This reduction eliminates all proposed enhancements e.g. NorthPark staffing support currently provided by existing staff.
3	PKR-007	Park and Recreation Department Youth Programs	\$ 1,442,407	\$ 71,232	\$ 1,513,639	\$ 1,442,407	\$ 102,462,787	Recommended funding maintains the current level of service. The proposed non-funded enhancement is to hire a staff person to coordinate and supervise teen programs including the youth entrepreneurial program. The programs focus on providing leadership and career development opportunities for young people through hands-on experiences.
4	LIB-003	Neighborhood Library Services	\$ 18,020,300	\$ 149,454	\$ 18,169,754	\$ 18,020,300	\$ 84,442,487	This eliminates all enhancements (\$149,454) which include staff training as a part of succession planning and a facilities coordinator and vehicle to help manage the increased number of facilities and \$100M capital program.
5	OCA-007	Dallas Arts Learning Initiative	\$ 860,736	\$ -	\$ 860,736	\$ 860,736	\$ 83,581,751	
6	LIB-001	Central Research Support and Downtown Neighborhood Library Services	\$ 14,420,139	\$ 31,041	\$ 14,451,180	\$ 14,420,139	\$ 69,161,612	This eliminates all enhancements which include staff training as a part of succession planning and funds to prolong the useful life of original source (not digitized) research materials.
7	PKR-017	Dallas Zoo and Aquarium	\$ 17,437,767	\$ 1,691,207	\$ 19,128,974	\$ 17,437,767	\$ 51,723,845	Recommended funding maintains the current level of service. The proposed enhancements were not funded, including an additional veterinarian to care for a growing animal collection (\$52,967), additional administrative support staff (\$25,000); improved customer service efforts with the creation of a Zoo Education and Guest Services department (\$166,207); expansion of the Early Childhood Education program "Zippity Zoo!" (\$99,300); improved horticultural services (\$134,637); and improved security to address public perceptions and trends (\$1,168,096).
8	OCA-001	Cultural Services Contracts Program	\$ 6,025,455	\$ 481,026	\$ 6,506,481	\$ 6,025,455	\$ 45,698,390	Basic bid funding will maintain current service level. Without enhancement funds, OCA will not be able to support increases in cultural contracts for additional services or contract new organizations for expanded services. Also not funded in the enhancement is a new customer service position that would assist in referrals, applications, payment processing, and contract compliance.
9	PKR-013	Bachman Therapeutic Center and Community Services	\$ 947,626	\$ -	\$ 947,626	\$ 947,626	\$ 44,750,764	
10	OCA-010	City Cultural Centers	\$ 3,381,696	\$ 311,414	\$ 3,693,110	\$ 3,381,696	\$ 41,369,068	Does not fund enhancements that would have provided staff for new Oak Cliff Cultural Center, furniture for renovated South Dallas Cultural Center, customer service staff for Meyerson, theater technical staff at the Bath House and South Dallas Cultural Centers to meet expanded event schedule and no additional marketing funding to the Centers.

RESULT: **CULTURE, RECREATION & EDUCATION**

GENERAL FUND
TOTAL = **\$ 105,494,913**

LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	SUMMARY OF QUESTIONS/FEEDBACK
11	PKR-019	Park and Recreation Department Community Recreation Centers	\$ 16,146,586	\$ 1,061,313	\$ 17,207,899	\$ 16,146,586	\$ 25,222,482	Recommended funding maintains the current level of service. Proposed enhancements that were not funded include increased security at recreation centers (\$524,360); implementation of special senior initiatives at 12 recreation centers offering enrichment activities such as leisurely to competitive sports, performing arts, social dance events, cultural activities, informational education classes, etc (\$344,016); hiring staff at Zaragoza Recreation Center (\$48,937) to compensate for a lost programming partner; and rental of additional transportation to support after school, summer, and sport league programs (\$144,000).
12	OCA-011	Neighborhood Touring Program	\$ 486,269	\$ 180,000	\$ 666,269	\$ 486,269	\$ 24,736,213	Basic bid funding will maintain current service level. Without the proposed enhancement, OCA will not be able to implement two new youth outreach programs.
13	PKR-016	Botanical Agencies & Recreation Facilities Partnerships	\$ 1,740,282	\$ -	\$ 1,740,282	\$ 1,740,282	\$ 22,995,931	Basic bid funding will maintain current service level. Without funding the enhancement, OCA will not be able to accomplish the following: (a) implement Risk Management's 2005/2006 recommendations on public safety findings in cultural facilities (e.g., fire alarms, safety lighting); (b) contract custodial services for South Dallas, Bath House and Oak Cliff Cultural Centers; (c) provide maintenance or replace aging stage, lighting and other systems at various cultural facilities; and (d) assist Dallas Historical Society with expenses associated with closure of the Hall of State for renovations.
14	PKR-021	Special Services - Golf and Tennis Centers	\$ 3,593,249	\$ -	\$ 3,593,249	\$ 3,593,249	\$ 19,402,682	Recommended funding maintains the current level of service.
15	PKR-011	Athletic Field and Rental Reservations Management	\$ 530,327	\$ -	\$ 530,327	\$ 530,327	\$ 18,872,355	Recommended funding maintains the current level of service.
16	PKR-015	Planning, Design and Construction	\$ 1,595,474	\$ -	\$ 1,595,474	\$ 1,595,474	\$ 17,276,881	Recommended funding maintains the current level of service.
17	OCA-009	Public Art for Dallas: Bringing Art into Neighborhoods	\$ 346,144	\$ 253,417	\$ 599,561	\$ 346,144	\$ 16,930,737	Basic bid funding will maintain current service level. Without enhancement funds to support new conservation and maintenance efforts, the rating of "acceptable condition" will not improve from 40% to 60%.
18	OCA-016	Cultural Facilities Support, Maintenance and Preservation	\$ 4,269,022	\$ 1,018,101	\$ 5,287,123	\$ 4,285,834	\$ 12,644,903	Without enhancement there are no funds for Risk Management 2005/06 recommendations; contract custodial, maintenance or replacement of aging stage, lighting, etc, and inability to assist Dallas Historical Society with expenses for the Hall of State for renovations.

RESULT: **CULTURE, RECREATION & EDUCATION**

GENERAL FUND
TOTAL = **\$ 105,494,913**

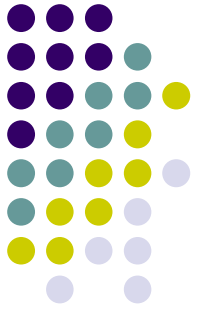
LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	SUMMARY OF QUESTIONS/FEEDBACK
19	PKR-003	Park Land Maintained	\$ 25,306,999	\$ 1,571,676	\$ 26,878,675	\$ 25,306,999	\$ (12,662,096)	Because half of our park facilities can't be ignored, a funding reduction of more than 50% of the current service level would impact the park infrastructure and facilities in 408 parks, 47 recreation centers and 350 athletic fields and in every community in Dallas. The maintenance activities impacted include playground inspections, forestry response, trail maintenance, litter pick up and removal, athletic field irrigation and marking, planting beds, and security lighting. The signature facilities impacted include the Central Business District, White Rock Lake Park, the Trinity River Corridor, Katy Trail, Turtle Creek, and Bachman Lake. Dallas parks currently maintained on a 10 - 14 day mowing schedule, would be reduced to once a month. Athletic fields, which earn more than \$500,000 in revenue, could not be maintained at a level to attract fee-based reservations, and the playing conditions could become unsafe for any use. The quality of life for the citizens of Dallas will suffer if the 18,600 acres of park land and lakes are maintained at 50% of the basic funding level proposed. Proposed enhancements that are not funded include staff and equipment needed for the operation and maintenance of 2003 Bond projects going into service (\$528,196); increased litter pick-up at parks (\$371,166); implementation of a Park Ambassador program (\$201,876); a preventative theft maintenance program (\$257,811); operation and maintenance costs of 250 new security lights (\$142,948); and additional staff to perform recycling, pollution prevention and stormwater compliance duties (\$69,679).
20	OCA-017	Asian American Cultural Readiness Project	\$ -	\$ 85,608	\$ 85,608	\$ 85,608	\$ (12,747,704)	Without funding of this new bid, OCA will not be able to work with, develop, and coordinate the community involvement in the Asian American Cultural Center Master Planning. Planning will be delayed until funding for this bid becomes available in future fiscal years.
21	PKR-005	Aquatic Services	\$ 1,060,150	\$ 202,855	\$ 1,263,005	\$ 1,060,150	\$ (13,807,854)	Loss of funding eliminates summer staffing and operation for 21 community pools and 11 neighborhood pools and spray grounds, including swim lessons and open swim availability. Recreation program options for children and families in the neighborhoods will be negatively impacted. The proposed enhancements that are not funded include funding for the expanded swim season in 2008 due to changes in the DSD school calendar (\$132,855), and increased intergenerational programming for all age groups (\$70,000).
22	OCA-012	Black Box Theater Performance Program	\$ -	\$ 166,934	\$ 166,934	\$ 166,934	\$ (13,974,788)	Without funding of this new bid, OCA will not be able to expand partnership with the Library to coordinate additional cultural usage of black box theaters or provide technical theater support to performing arts users of the black box theaters.
23	OCA-004	Dallas ArtsTix	\$ -	\$ 183,470	\$ 183,470	\$ 183,470	\$ (14,158,258)	New service; will not be implemented.
24	OCA-008	Juanita J. Craft Civil Rights House	\$ -	\$ 122,663	\$ 122,663	\$ 122,663	\$ (14,280,921)	Without funding of this enhancement, no City staff will be available to operate / manage the facility or offer regular programming. Facility will continue to operate with only limited/irregular hours depending on volunteer availability of volunteers from Black Dallas Remembered.

RESULT: CULTURE, RECREATION & EDUCATION

GENERAL FUND
TOTAL = \$ 105,494,913

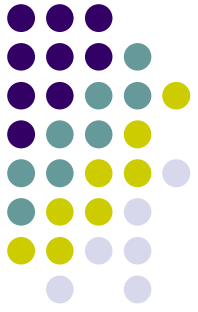
LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	SUMMARY OF QUESTIONS/FEEDBACK
25	PKR-022	Southern Skates Skating Rink	\$ -	\$ 335,862	\$ 335,862	\$ -	\$ (14,280,921)	Operation of the facility will cease
26	EHS-008	Senior Employment Initiative Contract	\$ 38,672	\$ -	\$ 38,672	\$ -	\$ (14,280,921)	This will result in the loss of employment assistance for seniors.
27	EHS-030	Community Growth Assistance Program	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ (14,280,921)	This is a request for new funding in response to community requests for assistance. Funding would forge partnerships with community and assist communities to address their own needs
TOTAL						\$	119,775,834	

Offers/Services Not Initially Funded in Result No. 5 – Culture, Recreation & Education



- 50% reduction in Park Land Maintenance (\$12.7M)
- Aquatic Services (\$1M)
- Southern Skates Skating Rink (\$336K)

List of Ranked Services by the Health & Dignity Result Team:



Result 6: People have the opportunity to lead a healthy, dignified life.

RESULT: **HEALTH AND DIGNITY**

GENERAL FUND
TOTAL =

\$ 12,820,614

LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements
1	EHS-029	City of Dallas Community Health Assessment	\$ 85,000	\$ -	\$ 85,000	\$ 85,000	\$ 12,735,614	
2	EHS-028	Immunizations	\$ 1,533,741	\$ -	\$ 1,533,741	\$ 1,533,741	\$ 11,201,873	
3	EHS-009	HIV/AIDS Prevention and Education	\$ 250,000	\$ -	\$ 250,000	\$ 250,000	\$ 10,951,873	
4	EHS-010	Health Authority	\$ 10,000	\$ -	\$ 10,000	\$ 10,000	\$ 10,941,873	
5	OUTSIDE	Immunize Kids! Outreach Program	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ 10,891,873	
6	EHS-003	Comprehensive Homeless Outreach	\$ 2,131,684	\$ 3,164,367	\$ 5,296,051	\$ 5,296,051	\$ 5,595,822	The enhancement provides funding for operation of the Homeless Assistance Center.
7	EHS-011	Emergency Social Services Contract	\$ 80,000	\$ -	\$ 80,000	\$ 80,000	\$ 5,515,822	
8	EHS-012	EHS-Food Protection and Education	\$ 2,017,677	\$ 131,403	\$ 2,149,080	\$ 2,017,677	\$ 3,498,145	Not funding \$131,403 (3 FTEs) in enhancements would result in the inability to effectively enforce smoking ordinance, perform food handler and safety outreach to industry and community and perform homeless feeding site audits.
9	EHS-013	Substance Abuse Treatment	\$ 375,000	\$ -	\$ 375,000	\$ 375,000	\$ 3,123,145	
10	EHS-005	Community Preventive Health Services	\$ 3,179,508	\$ 193,852	\$ 3,373,360	\$ 3,179,508	\$ (56,363)	Basic level of service will not be impacted by this enhancement. However, not funding the enhancement will result in our inability to meet the increase in demand for health screening for indigent children and adults.
11	EHS-004	Senior Services Program	\$ 801,935	\$ 32,283	\$ 834,218	\$ 801,935	\$ (858,298)	Over 2,900 senior citizens must seek other sources for hot meals, counseling, case management, utility assistance, and other community information about aging services and issues.
12	EHS-023	Community Centers Social Services Program	\$ 601,246	\$ -	\$ 601,246	\$ 601,246	\$ (1,459,544)	Intake assessment of the basic human needs (shelter, food, and employment) of over 31,000 clients will not be done and educational services to breakdown financial literacy and parenting barriers must be sought else where by the citizens of West Dallas and South Dallas.

RESULT: **HEALTH AND DIGNITY**

GENERAL FUND
TOTAL =

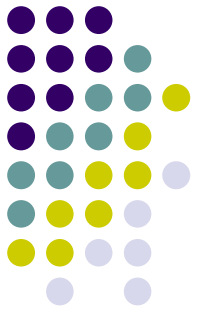
\$ 12,820,614

LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements
13	EHS-016	Environmental Assessments	\$ 756,380	\$ 42,010	\$ 798,390	\$ 756,380	\$ (2,215,924)	Environmental hazards and diseases will increase and impact the health of citizens due to the non enforcement of ordinances on mosquito breeding, mold, bird diseases and smoking and noise ordinance violations.
14	EHS-006	Dental Health Services	\$ 675,000	\$ -	\$ 675,000	\$ 675,000	\$ (2,890,924)	Over 900 indigent youths and seniors will not receive dental service.
15	EHS-017	Senior Transportation Project	\$ 75,000	\$ 150,000	\$ 225,000	\$ 75,000	\$ (2,965,924)	The enhancement would have increased the program to provide transportation means for getting to medical and health related appointments. Missed health appointments lead to increase in health related issues and health costs.
16	EHS-007	Childcare Contract	\$ 31,000	\$ -	\$ 31,000	\$ 31,000	\$ (2,996,924)	About 20 homeless children age 6 weeks to 6 years of age would not receive childcare. City's 10 Year Plan to end chronic homelessness will be impacted as well as the opening of the new Homeless Assistant Center in April 2008.
17	EHS-018	Former Offender Reentry Program	\$ 255,687	\$ 303,642	\$ 559,329	\$ 255,687	\$ (3,252,611)	Non reintegration of about 160 former offenders back into the community which negatively impacts efforts to improve the quality of life in the community and reduce crime. Enhancement includes \$300,000 grant funding requested from the Edward Byrne Memorial Discretionary Grant Program for medication voucher, daycare assistance, job readiness assistance, etc.

TOTAL

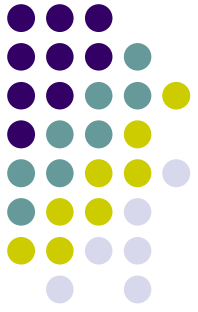
\$ 16,073,225

Offers/Services Not Initially Funded in Result No. 6 – Health & Dignity



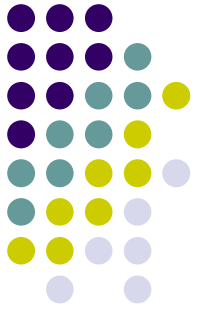
- Senior Services Program (\$802K)
- Community Centers Social Services (\$601K)
- Dental Health Services (\$675K)
- Senior Transportation Project (\$75K)
- Former Offender Reentry Program (\$256K)

List of Ranked Services by the Safety Result Team:



Result 7: People feel safe where they live,
work, and play.

Please Note...



- Basic bids in Police and Fire include \$54M of enhancements:
 - Addition of 200 New Police Officers – 1st of 4 year accelerated plan to achieve 3 officers per 1,000 population by the end of FY 2010-11
 - Police and Fire Pay Plan – 2nd Year implementation – Increase Certification Pay for Police; Retention Bonus; Additional Step for all ranks

RESULT: **PUBLIC SAFETY**

GENERAL FUND
TOTAL = \$ 616,902,838

LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements
1	DFD-001	Emergency Medical Services	\$ 35,752,051	\$ 7,295,379	\$ 43,047,430	\$ 35,752,051	581,150,787	ENHANCEMENTS: \$3.15M - does not provide additional defibrillators/monitors, shift supervisors, as well as 1 additional front line Rescue and 1 peak demand rescue.
2	DFD-042	Emergency Operations Services	\$ 131,426,361	\$ 12,962,902	\$ 144,389,263	\$ 131,426,361	449,724,426	ENHANCEMENTS - \$7.1M would add equipment and staffing for 2 truck companies to provide additional staffing for identified truck companies to improve operational efficiency; add staffing to add one fire district to improve battalion chief response and fire incident management; and provide administrative support for the hazmat program.
3	DFD-010	Communication Center - 911	\$ 5,125,048	\$ 230,766	\$ 5,355,814	\$ 5,125,048	444,599,378	ENHANCEMENT- \$230k would purchase reporting software to increase efficiency
4	DFD-027	Maintain Current Fire Dispatch	\$ 4,951,947	\$ 3,979,357	\$ 8,931,304	\$ 4,951,947	439,647,431	Does not provide additional equipment for 911 backup center.
5	CTS-004	Municipal Court Services	\$ 11,780,589	\$ 629,983	\$ 12,410,572	\$ 11,780,589	427,866,842	\$629,983 in enhancements would have funded additional staff to reduce overtime and temporary help. Additionally, enhancement would have added a person for a possible new community court in West Dallas. The City is currently pursuing a grant for the program. Enhancement would have also funded costs related to ergonomic/ safety issues.
6	CTS-001	Lew Sterrett Jail Contract	\$ 7,288,379	\$ 50,000	\$ 7,338,379	\$ 7,288,379	420,578,463	\$50,000 enhancement would have funded an operational and efficiency audit of jail/prisoner custodial related costs.
7	DPD-035	Field Patrol	\$ 183,914,960	\$ 4,079,779	\$ 187,994,739	\$ 183,914,960	236,663,503	ENHANCEMENTS - does not provide additional vehicles, furniture and equipment to support patrol.
8	DPD-029	Police Tactical Operations	\$ 11,203,383	\$ 445,500	\$ 11,648,883	\$ 11,203,383	225,460,120	ENHANCEMENTS - does not provide additional equipment for Bomb Squad and Bomb Squad support.
9	DPD-002	Central Business District	\$ 6,976,996	\$ 107,862	\$ 7,084,858	\$ 6,976,996	218,483,124	ENHANCEMENTS - does not provide additional specialized vehicular equipment.
10	DPD-003	Communication	\$ 11,420,924	\$ 183,050	\$ 11,603,974	\$ 11,420,924	207,062,200	ENHANCEMENTS - does not provide additional communications equipment.
11	DPD-019	Operation Disruption	\$ 1,438,202	\$ -	\$ 1,438,202	\$ 1,438,202	205,623,998	
12	DFD-031	Arson and Fire Investigation	\$ 2,969,841	\$ 624,969	\$ 3,594,810	\$ 2,965,841	202,658,157	ENHANCEMENTS - does not provide additional Office Assistant and 3 additional arson investigators and equipment for a Vehicle Fire Task Force and an additional juvenile intervention counselor.
13	DFD-004	Fire Prevention Education & Inspection	\$ 5,579,379	\$ 3,213,253	\$ 8,792,632	\$ 5,579,379	197,078,778	Enhancement would have provided 26 additional inspectors for increased inspection coverage for Hazmat, High Rise, public assembly, schools, and apartments which would improve the level of safety for occupants.
14	OEM-001	Emergency Management	\$ 900,410	\$ 375,882	\$ 1,276,292	\$ 900,410	196,178,368	Enhancement would have funded one employee and vehicle for the CERT program (currently funded with Homeland Security Grant); would not provide new support of several new technologies including reverse 911 and outdoor sirens. Duties would have to be assumed by existing staff. Downtown Emergency Response Team could not be expanded.

RESULT: **PUBLIC SAFETY**

GENERAL FUND
TOTAL = \$ 616,902,838

LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements
15	DPD-014	Love Field Security Service	\$ 7,124	\$ -	\$ 7,124	\$ 7,124	196,171,244	
16	DPD-017	Narcotics Service	\$ 13,930,026	\$ 250,685	\$ 14,180,711	\$ 13,930,026	182,241,218	ENHANCEMENTS - does not provide additional weapons, equipment, and ammunition.
17	DPD-006	Criminal Intelligence Service	\$ 3,643,014	\$ 90,000	\$ 3,733,014	\$ 3,643,014	178,598,204	ENHANCEMENTS - does not provide additional vehicles for dignitary protection.
18	DPD-005	Crimes Against Persons Service	\$ 21,416,941	\$ 885,171	\$ 22,302,112	\$ 21,416,941	157,181,263	ENHANCEMENTS - does not provide additional office supplies and equipment for Automated Fingerprint Identification System.
19	CTS-002	City Detention Center	\$ 1,300,230	\$ 301,085	\$ 1,601,315	\$ 1,300,230	155,881,033	\$301,085 in enhancement funding would have reduced the number of prisoners transferred to Low Sterrett jail with video magistrate program and prisoner transfer pilot program. Currently pursuing grant opportunity for video magistrate program. These enhancements would have provided cost savings to the Low Sterrett jail contract.
20	PBW-015	SafeLight-Automated Red Light Running Enforcement	\$ 5,803,013	\$ -	\$ 5,803,013	\$ 5,803,013	150,078,020	
21	DPD-023	Property Evidence/ Recovery	\$ 3,126,548	\$ 496,912	\$ 3,623,460	\$ 3,126,548	146,951,472	ENHANCEMENTS - does not provide additional shelving and storage space.
22	DPD-034	Youth/Family Crimes Service: Youth Services Section	\$ 14,649,267	\$ -	\$ 14,649,267	\$ 14,649,267	132,302,205	
23	DPD-004	Community Affairs Services	\$ 483,641	\$ 189,581	\$ 673,222	\$ 483,641	131,818,564	ENHANCEMENTS - does not provide additional personnel and community affairs materials.
24	DPD-024	Property Crime Services	\$ 19,391,941	\$ 57,000	\$ 19,448,941	\$ 19,391,941	112,426,623	ENHANCEMENT - remove \$57K for replacement of office furniture.
25	DPD-010	First Offender Program	\$ 463,650	\$ -	\$ 463,650	\$ 463,650	111,962,973	
26	DPD-021	Personnel Services	\$ 35,352,300	\$ 566,200	\$ 35,918,500	\$ 35,352,300	76,610,673	ENHANCEMENTS - remove various enhancements: \$505K to establish a "take-home" vehicle program for Field Training Officer Program.
27	DPD-007	Detention (Prisoner Process) Service/2176	\$ 3,636,490	\$ 1,518,701	\$ 5,155,191	\$ 3,636,490	72,974,183	ENHANCEMENTS - does not provide a video system for remote arraignment at Low Sterrett.
28	DPD-032	Vice Service	\$ 4,322,941	\$ 23,395	\$ 4,346,336	\$ 4,322,941	68,651,242	ENHANCEMENT - remove \$23K to add a Paddy Wagon.
29	DPD-031	Training	\$ 14,405,800	\$ 314,000	\$ 14,719,800	\$ 14,405,800	54,245,442	ENHANCEMENTS - does not provide additional security and repairs at fire arms training center.
30	DFD-016	Fire Recruit Training, In-Service Training, and Recruiting	\$ 1,489,522	\$ 656,527	\$ 2,146,049	\$ 1,464,522	52,780,920	ENHANCEMENT - \$650k provides funding for 2 in-service training staff officers and funding for leadership training, and research for best practices.
31	DPD-013	Legal Services	\$ 1,173,237	\$ 43,318	\$ 1,216,555	\$ 1,173,237	51,607,683	ENHANCEMENT - remove \$43K for additional Office Assistant position.
32	DPD-030	Traffic Service	\$ 15,781,352	\$ 198,330	\$ 15,979,682	\$ 15,781,352	35,826,331	ENHANCEMENTS - does not provide additional software for vehicular crash mapping.
33	PBW-026	Adjudication Office	\$ 580,802	\$ -	\$ 580,802	\$ 580,802	35,245,529	
34	DPD-016	Mounted Unit Service	\$ 2,407,021	\$ 72,901	\$ 2,479,922	\$ 2,407,021	32,838,508	ENHANCEMENT - remove \$73K to add (2) non-sworn animal keepers.
35	DPD-012	IA/ Public Integrity Service	\$ 5,717,458	\$ 50,000	\$ 5,767,458	\$ 5,717,458	27,121,050	ENHANCEMENT - remove \$50K upgrade to software system that will help in conjunction with existing software to identify problematic behaviors and employees in need of intervention and assistance.
36	CTJ-002	Municipal Judges/Cases Docketed	\$ 1,589,854	\$ -	\$ 1,589,854	\$ 1,589,854	25,531,196	
37	DPD-027	LETS / Youth Programs	\$ 542,120	\$ -	\$ 542,120	\$ 542,120	24,989,076	

RESULT: PUBLIC SAFETY

GENERAL FUND
TOTAL = \$ 616,902,838

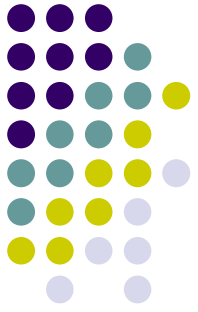
LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements
38	CTJ-005	Court Security	\$ 469,545	\$ -	\$ 469,545	\$ 469,545	24,519,531	
39	DPD-011	Police Aviation Helicopter Unit	\$ 2,325,573	\$ 348,974	\$ 2,674,547	\$ 2,325,573	22,193,958	ENHANCEMENTS - remove various enhancements: \$120K to add an in-house flight simulator trainer and replacement furniture.
40	EBS-016	Security Service for City Facilities	\$ -	\$ 162,000	\$ 162,000	\$ -	22,193,958	Automatic defibrillators, that dramatically enhance recovery when used quickly during a cardiac event, would not be installed at each recreation center and library resulting in a lost opportunity to enhance public safety.
41	DPD-001	Auto Pound	\$ 3,932,680	\$ 5,972,428	\$ 9,905,108	\$ 3,932,680	18,261,278	ENHANCEMENTS - does not provide additional staff and facility improvements.
42	DFD-008	Equipment Maintenance	\$ 17,571,856	\$ 363,673	\$ 17,935,529	\$ 15,421,046	2,840,232	Basic - does not provide replacement of 2 aerial trucks and 5 pumpers (\$3.5M) from Basic Proposed Bid and use equipment notes. ENHANCEMENTS - does not provide additional 6 heavy equipment mechanics, 1 storekeeper, and 2 auto body repair positions which would decrease overtime costs and downtime of emergency equipment.
43	DPD-025	Quartermaster/Fleet Management	\$ 3,609,990	\$ -	\$ 3,609,990	\$ 3,609,990	(769,758)	
44	ATT-008	Police Legal Liaison & Prosecution	\$ 1,705,644	\$ 39,185	\$ 1,744,829	\$ 1,705,644	(2,475,402)	Enhancement would replace 20 year old soiled carpet (\$34,935), and Municipal Court training for Prosecutors (\$4,250).
45	DPD-008	Facilities Management Service	\$ 5,267,558	\$ 24,000	\$ 5,291,558	\$ 5,267,558	(7,742,960)	BASIC - will eliminate the entire service which provides for security 24/7, 365 days per year as well as daily management activities for the Headquarters and Quartermaster facilities. ENHANCEMENT - removes \$12K for additional security cameras for enhanced security at the parking garage, \$12K for additional training on metal detectors and x-ray machines.
46	DPD-018	SAFE Team	\$ 697,276	\$ -	\$ 697,276	\$ 697,276	(8,440,236)	BASIC - will eliminate the entire service that works with other city departments to identify and reduce properties that are a nuisance to the community and assist in the abatement of these nuisances.
47	DPD-020	Police Technology & Tech Support Service	\$ 5,379,451	\$ 452,475	\$ 5,831,926	\$ 5,379,451	(13,819,687)	BASIC - will eliminate the entire service that provides support to the entire department by providing computerized information that is pertinent to the decision making process such as technology solutions for investigative, statistical and preventive series, technology solutions for crime reducing initiatives, data retrieval and support of computerized systems. ENHANCEMENTS - removes \$332K for increased software licenses, \$60K in additional funding for electronic citations, \$60K to add a Forensic Video Specialist position to manage all evidentiary digital photos and video files.

RESULT: PUBLIC SAFETY

GENERAL FUND
TOTAL = \$ 616,902,838

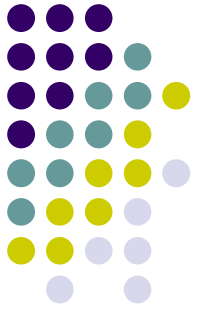
LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements	
48	DPD-026	Records Service	\$ 2,577,794	\$ 208,060	\$ 2,785,854	\$ 2,577,794	(16,397,481)	BASIC - will eliminate the entire service that is responsible for providing police reports/documents to citizens and governmental agency requesters to all Open Records request within 10 business days as mandated by law. ENHANCEMENTS - removes \$63K to purchase ENABLE IT software to enable faster and more efficient retrieval of numerous data bases, \$124K to add (2) positions to provide greater supervisory oversight and improved span of control.	
49	DPD-022	Planning/Crime Analysis/Accountability	\$ 1,867,745	\$ 214,909	\$ 2,082,654	\$ 1,867,745	(18,265,226)	BASIC - will eliminate the entire service that is responsible for providing the department, City Hall, outside agencies and the citizens of Dallas with accurate and timely crime statistical information. ENHANCEMENTS - removes \$198K for a (2) Coordinators to provide increased efficiencies within the unit.	
50	DPD-009	Financial and Contracts Services	\$ 3,680,285	\$ 8,000	\$ 3,688,285	\$ 3,680,285	(21,945,511)	BASIC - will eliminate the entire service that provides the financial and administrative support for the department. Responsible for the areas of accounting, budgeting and reporting as well as procurement functions for General and External funds. ENHANCEMENT - removes funding for (4) laptop computers.	
51	DPD-028	School Crossing Unit/Guards	\$ 4,877,314	\$ -	\$ 4,877,314	\$ 4,877,314	(26,822,825)	BASIC - will eliminate the entire service that is responsible for providing intersection control at approximately 400 locations around the elementary schools located within Dallas and helps ensure the safety of children going to/from school.	
52	DPD-015	Media Relations Service	\$ 627,107	\$ -	\$ 627,107	\$ 627,107	(27,449,932)	BASIC - will eliminate the entire service that is responsible for responding 24/7 to the scene of major police incidents that results in significant media response.	
53	DPD-033	Police Storefronts	\$ 3,291,188	\$ -	\$ 3,291,188	\$ 3,291,188	(30,741,120)	BASIC - will eliminate the entire service that is responsible for crime prevention programs and proactive problem solving within the community.	
54	EHS-021	Crisis Assistance	\$ 348,079	\$ 51,386	\$ 399,465	\$ 348,079	(31,089,199)	About 2,100 citizens in crisis situations such as mental health, domestic violence, child neglect/abuse and attempted suicide follow-up will no longer be provided.	
55	STS-008	Snow and Ice Events	\$ -	\$ 10,840	\$ 10,840	\$ 10,840	(31,100,039)	Proposed bid replaces 30 sanders (45% of existing fleet) and adds 10 additional sanders to address severe/extended icing events (sander type: V-box and tail-gate). Bid includes first year interest-only debt services payment for \$398k in equipment.	
TOTAL								\$ 648,002,877	

Offers/Services Not Initially Funded in Result No. 7 – Safety



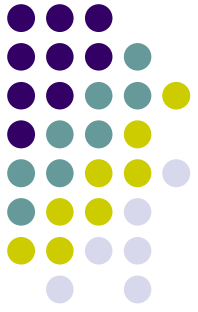
- Police Legal Liaison & Prosecution (\$1.7M)
- Police Facilities Management Service (\$5.3M)
- SAFE Team (\$700K)
- Police Technology and Tech Support Service (\$5.4M)
- Police Records Service (\$2.6M)
- Planning/ Crime Analysis/ Accountability (\$1.9M)
- Police Financial and Contract Services (\$3.7M)
- School Crossing Unit / Guards (\$4.9M)

Offers/Services Not Initially Funded in Result No. 7 – Safety (cont.)



- Police Media Relations Service (\$627K)
- Police Storefronts (\$3.3M)
- Police Crisis Assistance (\$348K)

List of Ranked Services by the Government Result Team:



Result 8: City government is customer-focused, accountable, and effective – providing a good value.

LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements
1	ATT-009	D/FW International Airport Legal Counsel	\$ 443,024	\$ -	\$ 443,024	\$ 443,024	\$ 83,126,918	
2	CMO-004	City Administration	\$ 2,540,741		\$ 2,540,741	\$ 2,540,741	\$ 80,586,177	
3	BMS-013	Contingency Reserve	\$ 85,000	\$ -	\$ 85,000	\$ 85,000	\$ 80,501,177	Replenish contingency reserve level to maintain compliance with Financial Management Performance Criteria.
4	BMS-019	Cash and Investments	\$ 351,590	\$ -	\$ 351,590	\$ 351,590	\$ 80,149,587	
5	ATT-006	Litigation	\$ 4,953,309	\$ 168,214	\$ 5,121,523	\$ 4,953,309	\$ 75,196,278	Will not fund enhancement of additional employment attorney to provide legal counsel on DPD discipline issues per Council request (\$84,107); no additional General Litigation attorney will result in loss of revenue due to fewer collection actions filed (\$84,107).
6	CTJ-006	Language Services	\$ 138,379	\$ -	\$ 138,379	\$ 136,824	\$ 75,059,454	Reduced \$1,555 as a result of line item review.
7	BMS-025	Fair Housing/Human Rights Compliance	\$ 61,502	\$ -	\$ 61,502	\$ 61,502	\$ 74,997,952	
8	OEO-020	Compliance Assistance and Assessments	\$ 171,838	\$ 55,457	\$ 227,295	\$ 171,838	\$ 74,826,114	The impact of not funding the enhancement to this existing service would affect OEO's ability to conduct compliance assessments of City facilities as required by the EPA Consent Decree and ISO 14001. This position was added mid year in FY 06-07 to comply with the Consent Decree.
9	BMS-002	Dallas Central Appraisal District	\$ 2,592,153	\$ -	\$ 2,592,153	\$ 2,592,153	\$ 72,233,961	
10	OEO-005	Internal Environmental Training/Education	\$ 158,826	\$ -	\$ 158,826	\$ 158,826	\$ 72,075,135	
11	MCC-001	Administrative Support for the Mayor and City Council	\$ 3,197,060	\$ -	\$ 3,197,060	\$ 3,197,060	\$ 68,878,075	
12	EBS-010	Energy Procurement, Monitoring and Conservation	\$ 1,277,526	\$ -	\$ 1,277,526	\$ 1,277,526	\$ 67,600,549	
13	SEC-002	Archives	\$ 240,969	\$ -	\$ 240,969	\$ 240,969	\$ 67,359,580	
14	POM-001	Purchasing/Contract Management	\$ 2,034,569	\$ 82,682	\$ 2,117,251	\$ 2,034,569	\$ 65,325,011	Enhancement of in-house travel coordination program would not be added and would not provide the opportunity to search out lower-cost travel options.
15	BMS-005	Public Information Office	\$ 1,065,867	\$ 314,157	\$ 1,380,024	\$ 1,065,867	\$ 64,259,144	Unfunded enhancements of \$314,157 would have the following impact: 1. No funding for expansion of Spanish translation services which would have included a professional Spanish interpreter. 2. No funding to hire marketing professional and centralize all City marketing efforts 3. No funding to add an additional graphics designer
16	BMS-035	Annual External Audit	\$ 1,149,500	\$ -	\$ 1,149,500	\$ 1,149,500	\$ 63,109,644	
17	CMO-005	City Agenda Process	\$ 294,131	\$ -	\$ 294,131	\$ 294,131	\$ 62,815,513	
18	PBW-024	Survey Map and Plat Archive	\$ 138,112		\$ 138,112	\$ 138,112	\$ 62,677,401	
19	EHS-024	Vital Statistics	\$ 1,151,423	\$ 70,835	\$ 1,222,258	\$ 1,146,423	\$ 61,530,978	Not funding enhancement will result in customers continuing to use 3rd party vendor to order city records as opposed to purchasing online via city's web site and implementation of Cashiers for Windows will be delayed further; thus not allowing for acceptance of credit cards as a form of payment.
20	BMS-001	Citywide Operating Budget Development and Monitoring	\$ 879,807	\$ 397,000	\$ 1,276,807	\$ 879,807	\$ 60,651,171	Will not fund enhancement of budget automation software that would automate the Budgeting for Outcomes process.
21	BMS-022	Office of Utility Management	\$ 184,628	\$ -	\$ 184,628	\$ 184,628	\$ 60,466,543	
22	CVS-001	Civil Service Administration/Employee Appeals Process	\$ 503,436	\$ -	\$ 503,436	\$ 503,436	\$ 59,963,107	
23	BMS-023	Citywide Capital Budget Development and Monitoring	\$ 405,507	\$ -	\$ 405,507	\$ 405,507	\$ 59,557,600	
24	PBW-017	Public Works - Land Survey	\$ 518,130	\$ -	\$ 518,130	\$ 513,030	\$ 59,044,570	\$5,100 will be reduced as a result line item review
25	AUD-004	City Auditor Office - Audits and Investigations for FY 2008	\$ 2,978,034	\$ 310,114	\$ 3,288,148	\$ 2,978,034	\$ 56,066,536	Enhancement for reconfiguration of current office space.
26	BMS-024	Debt Management	\$ 150,413	\$ -	\$ 150,413	\$ 150,413	\$ 55,916,123	
27	PBW-023	Public Works Capital Program Implementation - Survey Services	\$ 453,581	\$ 390,837	\$ 844,418	\$ 444,881	\$ 55,471,242	\$390,837 of the \$399,537 unfunded amount is an enhancement necessary to ensure 2006 Bond Projects are completed on schedule. Without the enhancement it would result in delays to the 2006 Bond Program.
28	CMO-001	Intergovernmental-Legislative Services	\$ 169,980	\$ -	\$ 169,980	\$ 169,980	\$ 55,301,262	
29	CMO-003	Intergovernmental Services- Fund Development	\$ 130,995	\$ 55,592	\$ 186,587	\$ 130,995	\$ 55,170,267	Does not fund enhancement that would have added 1 Fund Development Representative to increase the identification of potential funding sources, provision of technical assistance and application for federal, state and private grants.

RESULT: **GOVERNMENT**

GENERAL FUND
TOTAL = \$ 83,569,942

LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements
30	CVS-003	Fire Applicant - Physical Abilities Testing	\$ 37,924	\$ -	\$ 37,924	\$ 37,924	\$ 55,132,343	
31	BMS-004	Dallas County Tax Collection	\$ 534,179	\$ -	\$ 534,179	\$ 534,179	\$ 54,598,164	
32	EHS-014	Contracts & Grants Administration	\$ 237,573	\$ -	\$ 237,573	\$ 237,573	\$ 54,360,591	
33	EBS-006	City Facility Elevator and Escalator Management	\$ 587,436	\$ -	\$ 587,436	\$ 587,436	\$ 53,773,155	
34	CVS-005	Employee Criminal Background and Motor Vehicle Record Checks	\$ 41,004	\$ -	\$ 41,004	\$ 41,004	\$ 53,732,151	
35	PER-001	Compensation Analysis and Classification Review	\$ 439,737	\$ -	\$ 439,737	\$ 439,737	\$ 53,292,414	
36	SEC-006	City Council Meeting Support	\$ 480,005	\$ -	\$ 480,005	\$ 480,005	\$ 52,812,409	
37	BMS-006	Account Reconciliations	\$ 869,843	\$ -	\$ 869,843	\$ 869,843	\$ 51,942,566	
38	CVS-004	Applicant Processing - Civilian	\$ 815,402	\$ -	\$ 815,402	\$ 808,085	\$ 51,134,481	Adjustments will be made in various object codes.
39	EBS-007	City Facility Environmental Hazards Testing and Abatement	\$ 75,175	\$ -	\$ 75,175	\$ 75,175	\$ 51,059,306	
40	BMS-017	Special Collections	\$ 4,217,968	\$ 57,503	\$ 4,275,471	\$ 4,214,943	\$ 46,844,363	Enhancement was requested for Accountant III position to ensure timely and accurate reconciliation of daily revenue activity.
41	EBS-004	Major Maintenance Planning, Design and Construction Program	\$ 2,549,034	\$ 56,035	\$ 2,605,069	\$ 2,549,034	\$ 44,295,329	Enhancement - On Nov 1, 2006 during review of ICMA benchmark data, Council expressed interest in increasing funding level for building maintenance and repair. FY05 ICMA data showed cities with population greater than 100,000 spend \$2.10 per SF on average compared to Dallas which spends \$1.10 per SF for building maintenance. This enhancement is part of a \$2m package to improve the condition of city facilities. Not funding this results in continued deferred maintenance and deterioration of facilities.
42	DEV-010	Real Estate Service for Public Use	\$ 300,723	\$ -	\$ 300,723	\$ 300,723	\$ 43,994,606	
43	CVS-002	Analysis/Development and Validate	\$ 521,456	\$ -	\$ 521,456	\$ 521,456	\$ 43,473,150	
44	EBS-008	City Facility Operation, Maintenance and Repair	\$ 11,550,916	\$ 1,950,241	\$ 13,501,157	\$ 11,550,916	\$ 31,922,234	(1) Enhancement - Funds maintenance of new & replacement facilities that go in-service in FY08 (new fire station & park facility, & added square footage for 2 libraries & 2 fire stations). Not funding this enhancement in essence will reduce maintenance for buildings already in-service. (2) Enhancement - On Nov 1, 2006, Council expressed interest in increasing funding for building maintenance. FY05 ICMA benchmark data showed average spent on building maintenance to be \$2.10 per SF while Dallas spends \$1.10 per SF. This enhancement includes reinstating painting, expanding roofing & other preventive maintenance, & addresses energy inefficiencies per LEED standards. Not funding this results in continued deferred maintenance & deterioration of facilities.
45	SEC-005	Boards and Commissions Support	\$ 376,523	\$ -	\$ 376,523	\$ 376,523	\$ 31,545,711	
46	SEC-003	Records Management	\$ 564,618	\$ -	\$ 564,618	\$ 564,618	\$ 30,981,093	
47	ATT-007	General Counsel Division	\$ 4,111,842	\$ -	\$ 4,111,842	\$ 4,111,842	\$ 26,869,251	
48	BMS-003	Non-Departmental	\$ 17,643,266	\$ -	\$ 17,643,266	\$ 17,643,266	\$ 9,225,985	Provides funding for TIF funding, emergency wrecker, unemployment insurance, bank contract fees and other citywide activities.
49	BMS-009	Payroll	\$ 1,219,043	\$ 350,000	\$ 1,569,043	\$ 1,219,043	\$ 8,006,942	Enhancement would have funded the acquisition and installation of the Lawson Activity Module which would allow the City to increase its use of categories to collect and report employee time distribution and related costs. In addition, the module would be especially useful in meeting grant management activities.
50	BMS-026	Continuous Improvement Services	\$ 1,003,128	\$ 139,713	\$ 1,142,841	\$ 1,003,128	\$ 7,003,814	Enhancements: \$91,168 for auditing of performance measures to ensure data integrity; \$29,799 for clerical support to 20 professional who have no support currently; \$10,500 to expand Mystery shopping to physical visits to services provided at City buildings; and \$6,600 for smart board technology to facilitate data gathering from focus groups.
51	BMS-011	Cost Accounting/Fixed Assets	\$ 781,328	\$ 69,975	\$ 851,303	\$ 781,328	\$ 6,222,486	Eliminated enhancements that are necessary to address external auditors' concerns and comments regarding the accuracy and timeliness of the City's financial reports.
52	PBW-025	Public Works and Transportation Infrastructure GIS Services	\$ 859,329	\$ -	\$ 859,329	\$ 859,329	\$ 5,363,157	
53	BMS-007	Accounts Payable	\$ 1,669,893	\$ -	\$ 1,669,893	\$ 1,669,893	\$ 3,693,264	
54	BMS-008	Financial Reporting	\$ 1,695,273	\$ 57,275	\$ 1,752,548	\$ 1,695,273	\$ 1,997,991	No funding for enhancements that are necessary to address external auditors' concerns and comments regarding the accuracy and timeliness of the City's financial reports.

RESULT: **GOVERNMENT**

GENERAL FUND
TOTAL = \$ 83,569,942

LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements
55	PER-007	HR Advisory Services	\$ 1,624,469	\$ 472,676	\$ 2,097,145	\$ 1,624,469	\$ 373,522	Enhancement: Six of the City's major operational departments (Streets, SAN, WAT, PWT, Code & DEV) have a combined headcount of approximately 3,400 employees. Current HR staff levels of 1 generalist per large department is insufficient to provide the same level of service as employees in smaller departments receive. 6 new FTEs are required to provide comparable service.
56	BMS-028	CSI Dallas (Customer Service Initiative)	\$ 193,683	\$ -	\$ 193,683	\$ 193,683	\$ 179,839	
57	BMS-027	Service Area Coordination Team	\$ 472,934	\$ 36,000	\$ 508,934	\$ 472,934	\$ (293,095)	Homeowner Association (HOA) Project (enhancement - \$3,500): SCS will not be able to provide/maintain a GIS map of HOA, NA and Crime Watch data to encourage community association participation and identify areas of the city that need assistance in organizing such groups. SAC Team Symposium (enhancement - \$7,500): The Symposium promotes cross training and information exchange across departments. The SAC Team will have to limit attendance and professional development opportunities for front-line service providers in departments performing 311 services. Public Service Apprenticeship Program (enhancement - \$25,000): The proposed program would allow gifted and talented students from DISD's Middle College High School to work in multi-year internships of increasing responsibility at the City.
58	CVS-006	Applicant processing - Uniform	\$ 368,146	\$ -	\$ 368,146	\$ 368,146	\$ (661,241)	
59	BMS-037	Efficiency Team	\$ 497,729	\$ -	\$ 497,729	\$ 494,169	\$ (1,155,410)	
60	OCA-014	Government Cable Channels	\$ 226,687	\$ 34,635	\$ 261,322	\$ 226,687	\$ (1,382,097)	Without funding of this bid, OCA will not be able to accomplish the following: (a) support cable system operations of the City Channel; (b) produce and provide technical services for the weekly cablecast of City Council meetings; (c) manage the implementation of the cable access equipment partnerships with our educational partners (DISD, RISD, DCCCC); (d) manage the cable access equipment grant; and (e) support the Public Information Office with Volicon and other cable related activities.
61	BMS-016	Deferred Compensation	\$ 121,187	\$ -	\$ 121,187	\$ 121,187	\$ (1,503,284)	
62	SEC-007	Elections	\$ 96,538	\$ 1,310,000	\$ 1,406,538	\$ 96,538	\$ (1,599,822)	
63	OCA-015	Public Access Cable Channels	\$ 508,976	\$ -	\$ 508,976	\$ 508,976	\$ (2,108,798)	Will create significant budget impact on current public access cable provider, Dallas Community Television, that will likely result in reduction in programming and opportunities for citizens to participate in the public access cable process.
64	BMS-018	Centralized Collections	\$ 862,720	\$ -	\$ 862,720	\$ 862,720	\$ (2,971,518)	This program was implemented to meet Council's request to centralize the City's collection efforts. Generates \$3 million per year.
65	PER-009	Human Resources Information System (HRIS) and HR Payroll Services	\$ 3,545,401	\$ 980,000	\$ 4,525,401	\$ 3,543,682	\$ (6,515,200)	Enhancement: The City uses Lawson's version of 8.3 HRIS software. Lawson will no longer support this version beginning on 5/31/08. This enhancement would have funded moving to Lawson's new, supported software, which is needed to ensure system reliability.
66	SEC-004	Customer Service	\$ 346,312	\$ -	\$ 346,312	\$ 346,312	\$ (6,861,512)	The requested funding maintains the current service level and does not include an enhancement. One employee is transferred from the obsolete Departmental Support service. This service is a high Council priority, and a reduction of positions would result in an unacceptable level of service and slower distribution of City Council actions.
67	BMS-014	Liability Reserve	\$ 6,900,239	\$ -	\$ 6,900,239	\$ 5,000,000	\$ (11,861,512)	Reduced funding may leave the City short of funds to pay settlements, judgments and/or associated legal fees.
68	POM-003	Good Faith Effort Compliance Monitoring	\$ 377,231	\$ -	\$ 377,231	\$ 377,231	\$ (12,238,743)	This is a Council mandated program. Without funding, the City will not be able to achieve contracting opportunities for local, Minority and Women owned Businesses.
69	OCA-013	Online Grant Management		\$ 60,000	\$ 60,000	\$ 60,000	\$ (12,298,743)	New Service: By not funding the enhancement, OCA will not be able to improve its customer service and increase its efficiency in processing of cultural contracts by implementing current industry best practices in cultural management (online grants management).

RESULT: **GOVERNMENT**

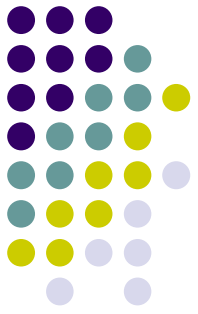
GENERAL FUND
TOTAL = \$ 83,569,942

LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TOTAL PROPOSED	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements
70	BMS-029	311 Customer Service Center		\$ 924,864	\$ 924,864	\$ 924,864	\$ (13,223,607)	<p>NEW SERVICE: 311 will continue to function under the emergency response model without a customer service plan for this primary point of contact for customers. This bid enhances a stand alone 311 Call Center, assuming a split from 911 occurs. There are 3 elements:</p> <p>1. Develop a customer service-oriented organization and improve employee satisfaction/productivity (\$374,863 - critical importance): new management structure with industry expertise to implement hiring and training practices, workforce and content management plans; to develop long-term technology plan; to update policies/procedures; and to develop performance and reward/recognition programs - AD; Technology Mgr; Workforce Mgr; and Content Mgr</p> <p>2. Improve the physical work environment (\$150,000 - high importance): partitioning the existing call center and adding noise abatement elements to promote a calmer (non-emergency) environment, and upgrading computer equipment/workstations for occupational safety and ergonomic compliance issues.</p> <p>3. Design a new 311 Customer Service Center (\$400,000 - medium importance): long-term strategy of moving 311 out of L1BN which will provide a secondary benefit of a true 911 backup location (includes building, aesthetics, furniture, lighting, privacy, etc.).</p>
71	OCA-002	Cultural Planning		\$ 200,000	\$ 200,000	\$ 200,000	\$ (13,423,607)	<p>OCA will not be able to update its Master Plan and programs to formalize the alignment of the agency's services with the City of Dallas Key Focus Areas. We will be realizing significant growth in the arts sector (Dallas Arts District/City Performance Hall) without a current Master Plan in place.</p>
72	BMS-038	ISO 9001 (QMS) Implementation	\$ 838,724	\$ -	\$ 838,724	\$ 838,724	\$ (14,262,331)	<p>Existing Service: <u>Team recommended full funding but bid fell below the line because it was not a basic service.</u> - This bid will provide full year funding for the City to continue implementing ISO Quality standards for nine departments. The City Council and City Management approved this multi-phase project in May 2006 because it establishes and documents repeatable and consistent processes which lead to improved products, processes, and customer service.</p> <p>The ISO Quality Management System cannot be implemented in the nine departments without the professional services included in this bid. Without this funding departments will not be able to carry out the direction of the City Council. The City would lose the productivity and efficiencies of an established QMS.</p>
73	PER-008	City University and Customer Service Training System	\$ 1,184,597	\$ 120,000	\$ 1,304,597	\$ 1,012,873	\$ (15,275,204)	<p>Existing: City University provides the learning infrastructure necessary to manage employee development across the organization. Enhancement: The City plans to identify software that will enable a step-by-step approach for succession planning implementation for 13,000 employees.</p>
74	BMS-032	Grant Contracts and Other Contract Administration and Compliance	\$ 402,415	\$ -	\$ 402,415	\$ 288,071	\$ (15,563,275)	<p>This enhancement will assure grant requirements are in compliance and will also address the "material findings/weakness" cited by the HUD auditors and as well as the Office of Internal Audit for the City of Dallas. Additionally, this bill will centralize the contract administration and compliance for all City contracts as well as establish a more robust grant writing activity for the City.</p>
75	BMS-039	CDBG Compliance	\$ 93,926	\$ -	\$ 93,926	\$ 93,926	\$ (15,657,201)	
76	EBS-019	Fleet Maintenance Monitoring	\$ 262,586	\$ -	\$ 262,586	\$ 262,586	\$ (15,919,787)	<p>Enhancement - Provides monitoring of City fleet to ensure safety, environmental and operational issues are addressed before they result in failure and costly repairs. Safety - check tires for excessive wear & low air pressure; check wheels for loose lug nuts; check lights & windshield wipers; etc. Environmental - inspect for leaks to minimize impact on street; address leaks & spills to prevent from entering storm water; etc. Maintenance - check fluid levels to prevent major component failures; inspect items such as belts, hoses, & battery cables to reduce breakdowns on the road; etc.</p>

TOTAL

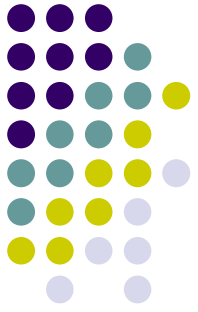
\$ 99,489,729

Offers/Services Not Initially Funded in Result No. 8 – Government



- Government Cable Channels (\$227K)
- Centralized Collections (\$863K)
- DCTV Public Access Television (\$509K)
- Human Resources Information System (\$3.5M)
- Liability Reserve (\$6.9M)
- Good Faith Effort Compliance Monitoring (\$377K)

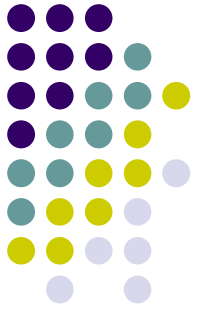
Offers/Services Not Initially Funded in Result No. 8 – Government (cont.)



- ISO 9001 (QMS) Implementation (\$839K)
- Enhancements to assure compliance with grant requirements and CAFR (\$127K)
- City-wide Training (\$1.2M)

New
Service

List of Ranked Services by the Trinity Corridor Result Team:



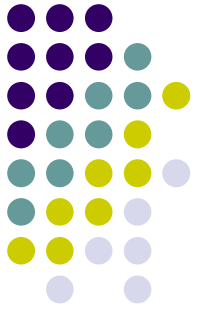
Result 9: The Trinity River Corridor enhances the vibrancy and vitality of the city.

RESULT: TRINITY RIVER

GENERAL FUND
TOTAL = \$ 840,306

LINE	BID NUMBER	BID NAME	BASIC PROPOSAL	PROPOSED ENHANCEMENTS	TEAM RECOMMENDED	RUNNING TOTAL	Comments / Impact Statements
1	PBW-051	Trinity River Corridor - Planning and Development	\$ 737,319	\$ 50,789	\$ 737,319	102,987	Enhancement - No funds for renderings, site selection assistance, visits to Navy officials, and a promotional CD, all intended to build community support for a Trinity Maritime Museum/Marina "destination attraction" featuring the nuclear submarine USS DALLAS, the Coast Guard Cutter Dallas (both soon to be retired from active service) and the Presidential Yacht SEQUOIA.
2	PBW-035	Trinity River Corridor - Project Implementation	\$ -	\$ -	\$ 90,000	12,987	
3	PBW-053	Educational and demonstration project for affordable green housing development	\$ 70,000	\$ -	\$ -	12,987	New Service - Funds have been intended for educational public meetings and for organizing a green affordable housing demonstration project for the Joppa Study Area.
4	PBW-064	Trinity River Corridor Multimodal Transportation Connectivity Plan	\$ 100,000	\$ -	\$ -	12,987	New Service - This service could have developed a pedestrian/circulator/transit master plan for the Trinity Corridor.
5	PBW-065	Creation of Trinity River Development Opportunities	\$ 75,000	\$ -	\$ -	12,987	New Service - This would have developed a riverwalk development plan in conjunction with a private developer in the Cedars West sump area.
6	PBW-061	Trinity "South Dallas Fair Park" Strategic Plan	\$ 250,000	\$ -	\$ -	12,987	New Service - This service would have: 1. Developed plans to relocate the scrap metal yards along Lamar. 2. Prepare an urban design plan for the neighborhood adjacent to SM Wright. 3. Conceptualize streetscape improvements along Lamar.
7	PBW-066	Oak Cliff Gateway Implementation Strategy	\$ 50,000	\$ -	\$ -	12,987	New Service - Will not be able to promote a landowner consortium with control of a large enough site for a desired mixed use and high density residential project along the Oak Cliff Gateway.
TOTAL					\$ 827,319		

In Summary:



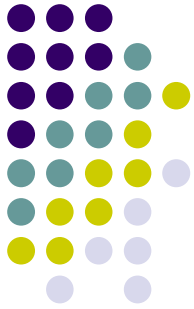
- The bids recommended for funding include Public Safety enhancements of over \$54 million
- With these public safety enhancements, the Price of Government established in February does not cover all current Police services and many other essential services

In Summary (cont.):



- Through the process, decisions must be made to cut some existing services to cover enhanced public safety needs or to use additional revenue to buy services initially unfunded with the February POG
- June projections indicate additional revenue may be available
- Applying the same methodology used to establish the POG in February with the June projection, results in additional revenue

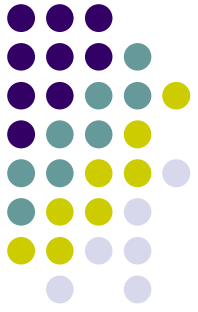
Updated Revenue Estimates:



	February 2007 Briefing	June 2007 Briefing	Variance February to June
FY 06-07 Price of Government	\$ 1.736 billion	\$ 1.736 billion	
Estimated Changes in Revenues:			
Ad Valorem (tax increase 4.55¢)	\$ 0.052 billion	\$ 0.100 billion	\$ 0.048 billion
Sales Tax growth	\$ 0.010 billion	\$ 0.008 billion	\$ (0.002) billion
Sanitation Services Rate Increase	\$ 0.002 billion	\$ 0.002 billion	\$ - billion
Water & Wastewater Rate Increase	\$ 0.028 billion	\$ 0.030 billion	\$ 0.002 billion
Interfund Revenues (transfer from GCR)		\$ 0.005 billion	\$ 0.005 billion
Other Net Revenue Changes	\$ (0.001) billion	\$ 0.002 billion	\$ 0.003 billion
	\$ 1.827 billion*	\$ 1.883 billion	\$ 0.056 billion

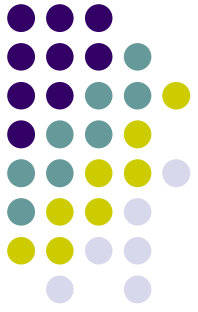
* FY 07-08 Proposed Price of Government

June 2007 Updates:

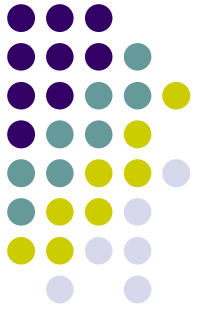


- Primary changes are:
 - 11.465 % ad valorem base growth
 - based on preliminary tax roll
 - 3.45% sales tax growth from current year budget
 - Based on most recent trends

Next Steps:



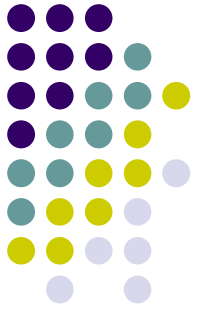
- Consider increasing the Price of Government to fund essential services not initially funded
- The orange lines drawn on the previous bid pages illustrate potential impact of increasing the POG by \$56 million



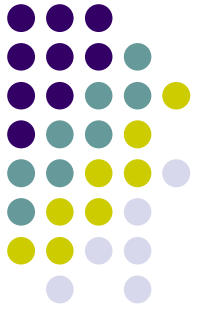
Impact to Per Capita Contribution:

- FY 06-07 “Price of Government” = \$1.736B or 3.3%
 - City Revenue = 3.3% of Gross Personal Income
- FY 07-08 POG set February 2007 = \$1.826B or 3.26%
 - Alternate FY 07-08 POG considered February 2007 = \$1.850B or 3.30%
- Potential POG June 2007 = \$1.882B or 3.36%
 - Potential Increase to the FY 07-08 POG = \$56M

Staff's Next Steps:

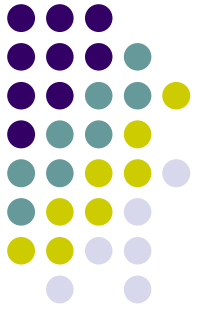


- Continue analysis of expenditures
- Update and revise revenue projections in order to “purchase” some of the unfunded offers/services



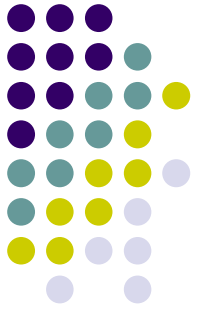
Desired Budget Outcomes:

- 2006 Bond Program – Continue implementation of program
- Police and Fire Pay Plan – 2nd Year implementation – Increase Certification Pay for Police; Retention Bonus; Additional Step for all ranks
- Addition of 200 New Police Officers – 1st of 4 year accelerated plan to achieve 3 officers per 1,000 population by the end of FY 2010-11



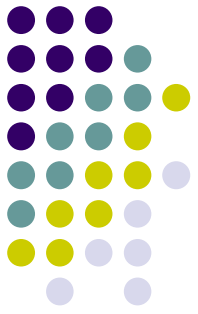
Desired Budget Outcomes (cont):

- No premium increase for the employee/retiree health care program
- Tax Rate increase would be 4.55¢ or less
- Opening of Homeless Assistance Center
- Continuation of Performance Merits



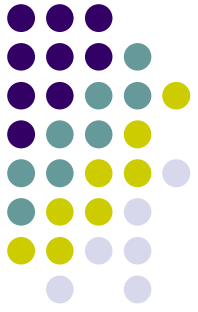
If the tax base is growing more than expected, why is a tax rate increase still necessary?

Because...



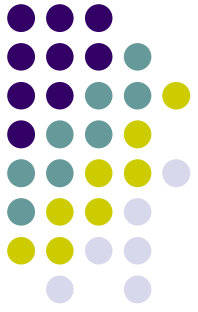
- Tax base growth of 11.465% \$62.2M
(without tax rate increase)
- Debt Service expenses (\$32M)
 - 2006 Bond Program
- Public Safety enhancements (\$54M)
 - 200 additional officers
 - Full funding of 149 officers being added during FY 06-07
 - 2nd year of Police and Fire Pay Plan

Because...(cont.)

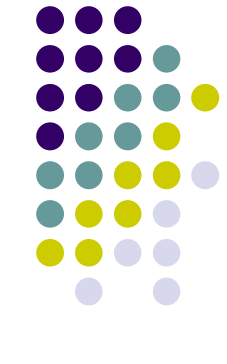


- The tax base growth alone does not cover even the cost of these two critical enhancements
- In addition, there are other essential increases such as:
 - Operation of the new Homeless Assistance Center
 - Operation of the new Animal Shelter
 - Funding Liability and Financial Reserves

Recommendations:

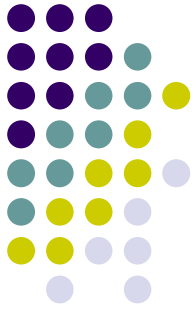


- Revise Price of Government to reflect June revenue assumptions in order to “purchase” unfunded core services
- Tax rate increase to be less than 4.55¢



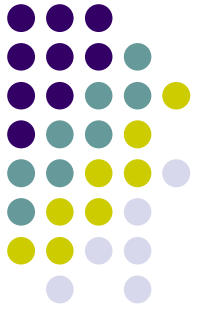
Appendix

Department Codes:

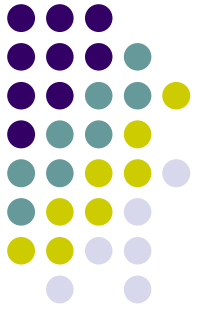


Code	Name
ATT	City Attorney's Office
AUD	City Auditor's Office
BMS	Office of Financial Services
CCS	Code Compliance
CMO	City Manager's Office
CTJ	Judiciary
CTS	Court and Detention Services
CVS	Civil Service
DEV	Development Services
DFD	Fire
DPD	Police
EBS	Equipment and Building Services
ECO	Economic Development
EHS	Environmental and Health Services

Code	Name
HOU	Housing
LIB	Library
MCC	Mayor and Council
OCA	Office of Cultural Affairs
OEM	Office of Emergency Management
OEQ	Office of Environmental Quality
PER	Human Resources
PKR	Park and Recreation
POM	Business Dev & Procurement
PBW	Public Works and Transportation
SAN	Sanitation Services
SEC	City Secretary's Office
STS	Street Services



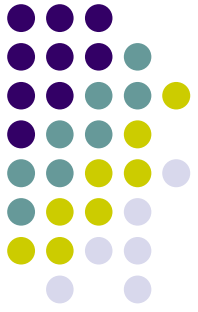
Fee Based Services: Brief Overview of Other Funds



Updated Estimates: Sanitation

- February POG (including rate increase of 68¢) \$57,306,040
- Revised Revenue Estimate \$57,306,040
- Proposed Expenditures \$57,306,040
- Note: No estimate changes since February 2007

Updated Estimates: Building Inspection



February POG \$23,017,339

Revised Revenue Estimate \$23,134,337

Proposed Expenditures \$25,069,485

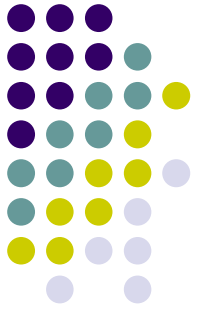
Proposed use of Fund Balance to cover:

Geographical Information System - \$1.0M

Private Development Survey - \$300K

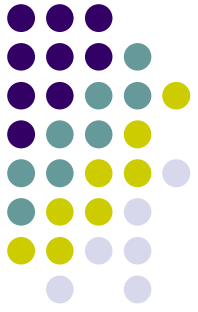
Customer Service Initiatives - \$633K

Updated Estimates: Convention Center



February POG	\$60,961,376
Revised Revenue Estimate	\$60,480,394
Proposed Expenditures	\$66,387,002

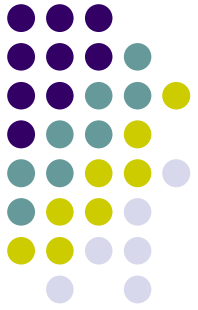
Updated Estimates: Storm Water



February POG	\$28,998,300
Revised Revenue Estimate	\$28,757,073
Proposed Expenditures	\$28,757,073

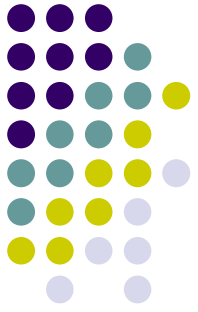
Note: Maintains current service level at the current fee

Updated Estimates: Dallas Water Utilities



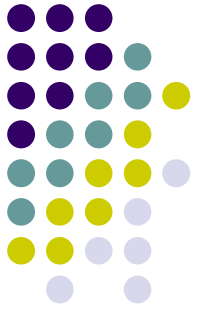
February POG (including rate increase of 7.7%)	\$494,589,669
Revised Revenue Estimate (including rate increase of 7.7%)	\$496,284,664
Proposed Expenditures	\$496,284,664

Updated Estimates: Aviation



February POG (including rate increase of 7.7%)	\$35,887,456
Revised Revenue Estimate	\$40,649,466
Proposed Expenditures	\$37,989,625

Updated Estimates: 9-1-1 System Operations



February POG	\$13,029,546
Revised Revenue Estimate	\$13,029,546
Proposed Expenditures	\$12,884,535