

Memorandum

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CITY SECRETARY
DALLAS, TEXAS



DATE: March 4, 2010

TO: Honorable Members of the Quality of Life Committee: Vonciel Jones Hill (Vice Chair), Carolyn R. Davis, Angela Hunt, Sheffie Kadane, David A. Neumann, Steve Salazar

SUBJECT: Quality of Life Committee Meeting

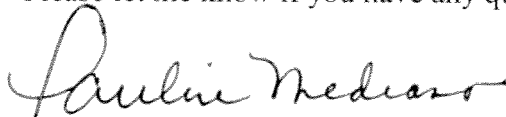
Monday, March 8, 2010, 12:00 p.m.

Dallas City Hall - 6ES, 1500 Marilla St., Dallas, TX 75201

The agenda for the meeting is as follows:

1. Approval of February 22, 2010 minutes (12:00 p.m. – 12:01 p.m.) Pauline Medrano, Chair
2. Earn It! Keep It! Save It! Free Tax Preparation Services (12:01 p.m. – 1:00 p.m.) Susan Hoff, Senior VP
Julian Huerta, Director of Programs, & Cynthia Yung, VP for Grants
3. The Relationship between Animal Cruelty and Human Violence (1:00 p.m. – 2:00 p.m.) Yolanda Eisenstein, Animal Law Attorney
4. Adjourn (2:00 p.m.) Pauline Medrano, Chair

Please let me know if you have any questions.



Pauline Medrano,
Chair

cc: Honorable Mayor and Members of the City Council
Mary K. Suhm, City Manager
Judge C. Victor Lander, Administrative Judge Municipal Court
Deborah A. Watkins, City Secretary
Thomas P. Perkins, Jr., City Attorney
Ryan S. Evans, First Assistant City Manager
Jill A. Jordan, P.E., Assistant City Manager

Forest E. Turner, Assistant City Manager
A.C. Gonzalez, Assistant City Manager
Craig D. Kinton, City Auditor
Frank Libro, Public Information Office
Jeanne Chipperfield, Chief Financial Officer
Helena Stevens-Thompson, Assistant to the City Manager

A closed executive session may be held if the discussion of any of the above agenda items concerns one of the following:

1. Contemplated or pending litigation or matters where legal advice is requested of the City Attorney. Section 551.071 of the Texas Open Meetings Act.
2. The purchase, exchange, lease or value of real property, if the deliberation in an open meeting would have a detrimental effect on the position of the City in negotiations with a third person. Section 551.072 of the Texas Open Meetings Act.
3. A contract for a prospective gift or donation to the City, if the deliberation in an open meeting would have a detrimental effect on the position of the City in negotiations with a third person. Section 551.073 of the Texas Open Meetings Act.
4. Personnel matters involving the appointment, employment, evaluation, reassignment, duties, discipline or dismissal of a public officer or employee or to hear a complaint against an officer or employee. Section 551.074 of the Texas Open Meetings Act.
5. The deployment, or specific occasions for implementation of security personnel or devices. Section 551.076 of the Texas Open Meetings Act.

Quality of Life Council Committee

Meeting Record

(DRAFT)

Meeting Date: 2-22-2010

Convened: 12:01 p.m.

Adjourned: 1:58 p.m.

Pauline Medrano, Chair
Vonciel Jones Hill, Vice-Chair
Sheffie Kadane
Dave Neumann
Steve Salazar
Carolyn R. Davis
Angela Hunt

Briefing Presenters:

- Daniel Huerta, Executive General Manager of Fair Park
- Mitchell Glieber, Senior Vice President of Sponsorships/Exhibits with the State Fair of Texas
- James Childers, Assistant Director of Code Compliance

Special Guests:

Craig Holcomb, Executive Director of Friends of Fair Park

AGENDA:

1. **Approval of February 8, 2010 minutes**

Presenter(s):

Information Only: _____

Action Taken/Committee Recommendation(s):

Motion to approve the February 8, 2010 minutes.

Motion made by: Vonciel Jones Hill

Item passed unanimously: X

Item failed unanimously: _____

Motion seconded by: Carolyn R. Davis

Item passed on a divided vote: _____

Item failed on a divided vote: _____

2. **Fair Park, TX One Fun Thing Leads to Another**

Presenter(s): Daniel Huerta & Mitchell Glieber

Information Only: X

Action Taken/Committee Recommendation(s):

The purpose of the briefing was to present different projects and events going on at Fair Park. The Texas Skyway has eight person gondolas that seat approximately 5,000 people per hour and is open during the State Fair of Texas and Park special events. The Cottonbowl renovation and expansion added media/conference centers, expanded seating capacity to 92,158, expanded team locker rooms and added concessions, restrooms, concourses and signage. The Dart Light Rail increased visitors to Fair Park by connecting to downtown, the I-75 corridor and the metroplex. The Texas Discovery Gardens has a world class Rosine Smith Sammons Butterfly House and Insectarium and is the only year round butterfly house in the DFW area. The Esplanade Fountain of Lights is a choreographed light, water and music show that is a re-creation of the Contralto and Countertenor sculpture. The Parry Avenue entrance is DART's Fair Park station that is a recreated historic main gate. The Hall of State restoration replaced mechanical systems, fire and electrical, as well as a partial part of the floor slab in the basement. The Top of Texas Centennial Tower is projected to open in Fall 2011 and will hold the Kavanaugh collection of

Quality of Life Council Committee

Meeting Record

(DRAFT)

1963 Texas Centennial memorabilia. The Summer Place Park is scheduled to open in summer 2012 with 30 amusement rides, shows and attractions, air conditioned suites with internet access, cool pools and job opportunities. The Children's Aquarium at Fair Park has had \$8 million of renovations including the Sting Ray Bay exhibit.

Events and programming for Fair Park include: Fair Park Holiday Lights, Cirque Du Soleil, Dog Bowl, State Fair of Texas, Kwanza Fest, Mardi Gras Texas Style, North Texas Irish Festival, Fair Park Fourth, City Arts, Cinco de Mayo, football games, and sporting events

Motion made by:

Item passed unanimously:

Item failed unanimously:

Motion seconded by:

Item passed on a divided vote:

Item failed on a divided vote:

3. Bexar Street Corridor Quality of Life Initiative

Presenter(s): James Childers

Information Only:

Action Taken/Committee Recommendation(s):

The purpose of the briefing was to provide an overview on the City of Dallas' major investment in the Bexar Street Corridor and the planned Quality of Life Initiative to help the sustainability of the project. This is being implemented under the Housing and Community Services Department's South Dallas Ideal/Rochester Park Neighborhood Investment Program target area. Redevelopment efforts include: new infrastructure and pedestrian amenities, residential and mixed-use office/retail development, home repairs, housing development, street improvements, and targeted code enforcement within the neighborhoods.

Phase I includes the neighborhood located north of CF Hawn Freeway and Phase II includes the Rochester Park Neighborhood located south of CF Hawn Freeway. Currently, the streetscape improvements are 99% complete, Phase I is complete with eight units (7 out of the 8 have been sold and filled), Phase II construction is expected to start in spring 2010 with seven additional units, and Phase III and IV will start shortly after completion of Phase II with 16 units constructed.

Building A and B will be mixed-use office/retail spaces with nine rental units on the second floor, construction is expected to start in the spring of 2010. Building C will be the Bexar Street Police Satellite Station, negotiations are still taking place for a developer and the construction start date. Building D and E will be mixed-use office/retail spaces as well, construction start date will be determined in the future. Building F will be a renovated grocery store expected to start renovation in the winter of 2010. Senior housing will also be included. To date, the City has committed approximately \$10.8 million to the redevelopment.

Numerous City Departments have collaborated to implement specific projects and initiatives. Dallas Police Department and Code Compliance play a critical role. The area of South Dallas that surrounds Bexar Street has high crime and blight that can threaten the long-term

Quality of Life Council Committee

Meeting Record

(DRAFT)

sustainability of the development project. The increased police presence should help mitigate any theft from the construction sites. Since January 2010, DPD has worked on addressing the sale of narcotics on Garden Drive and adjacent streets. DPD has also engaged property owners to fill out criminal trespass affidavits to make it easier to remove people from loitering on private property. Code Compliance has also performed extensive work to address code issues such as securing vacant structures, performing heavy cleans on vacant lots, and placing fencing behind vacant properties to help lessen the amount of pedestrian traffic. Additionally, DPD and Code are coordinating the placement of “red tags” on applicable properties to facilitate removal of people loitering on substandard properties. Code and Housing are assisting the CHDO’s in providing infill housing. The Service Area Coordinator is promoting the formation of more formal neighborhood associations and increased participation by key stakeholders in the neighborhood. The South Dallas Community Prosecutor is also helping facilitate voluntary compliance from Code violators and entering into civil litigation when necessary.

Motion made by:

Item passed unanimously:

Item failed unanimously:

Motion seconded by:

Item passed on a divided vote:

Item failed on a divided vote:

Deputy Mayor Pro Tem Pauline Medrano, Chair
Quality of Life Committee

Memorandum



DATE March 4, 2010

TO Honorable Members of the Quality of Life Committee: Pauline Medrano (Chair), Vonciel Jones Hill (Vice Chair), Carolyn R. Davis, Angela Hunt, Sheffie Kadane, David A. Neumann, Steve Salazar

SUBJECT Earn It! Keep It! Save It! Free Tax Preparation Services

On Monday, March 8, 2010, you will be briefed on the Earn It! Keep It! Save It! Free Tax Preparation Services by Susan Hoff, Senior Vice President Community Impact of United Way Metropolitan Dallas, Julian Huerta, Director of Programs Foundation Communities, and Cynthia Yung, Vice President for Grants at The Boone Family Foundation. The briefing material is attached for your review.

If you have questions or need additional information, please let me know.



Forest E. Turner
Assistant City Manager

cc: Honorable Mayor and Members of the City Council
Mary K. Suhm, City Manager
Deborah A. Watkins, City Secretary
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Craig D. Kinton, City Auditor
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Helena Stevens-Thompson, Assistant to the City Manager



Earn It! Keep It! Save It!

Free tax preparation services

City of Dallas Quality of Life Committee
March 8, 2010

Earned Income Tax Credits



- Opportunities
 - **\$1.58** in local economic activity from each \$1 of EITC
 - **Up to \$5K** in increased credits over the next two years for a family with two or more children, thanks to ARRA
- Challenges
 - **\$1.4B- \$1.9B** unclaimed EITCs in Texas annually
 - **20-25%** of eligible individuals do not file claims because unaware that they:
 - Are eligible
 - Need to file a tax return to receive credit
 - **\$350M drained from total refunds** because 2/3 of Texas EITC filers paid for costly refund anticipation loans or checks

Source: Center for Public Policy Priorities No. 09-367

Sample Human Impact

Single mother
with 2 kids

\$18,000
annual income

\$5,000
EITC refund

28% increase

Family with 3
kids

\$26,000
annual income

\$4,500
EITC refund

17% increase

**VITA community
tax centers
provide free tax
prep and EITC
filing**

2009 VITA Site Tax Returns



City / County	# Tax Returns	\$ Refunds (in Millions)	# of Sites	Returns per Site
San Antonio	39,000	\$76	31	1,258
Austin	17,000	\$26	10	1,700
Houston	17,000	\$23	17	1,000
Dallas	4,500	\$7.5	29	162
Tarrant County	1,500	\$2.5	8	188

Source: Estimates from various sources

Best Practices from Benchmark Cities



Sites scaled for
>1,000+ returns

Convenient,
consistent hours
5-7 days/week

Lead agency
with paid staff

- **Initiated by Mayor Tom Leppert – Fall 2008**

- **Partners**

United Way

Citi

Dallas Foundation

FedEx Office

Thomson Family Foundation

IBM

Federal Reserve

IRS

Ernst & Young

KPMG

Deloitte

- **500 + Community Volunteers**

2009 VITA Results



Council Member	# of VITA Sites	# of Returns Filed at VITA Sites	\$ Refunded from VITA Sites
Angela Hunt	2	206	\$261,733
Carolyn Davis	7	614	858,087
David Neuman	6	654	1,155,348
Delia Jasso	1	41	98,936
Jerry Allen	2	95	129,359
Pauline Medrano	4	1,595	2,548,742
Steve Salazar	2	159	240,942
Tennell Atkins	2	423	741,239
Vonciel Jones Hill	4	846	1,351,895
TOTAL	30	4,533	\$7,386,881

2010 Earn It! Keep It! Save It! Goals



Serve 10,000
families in
Dallas

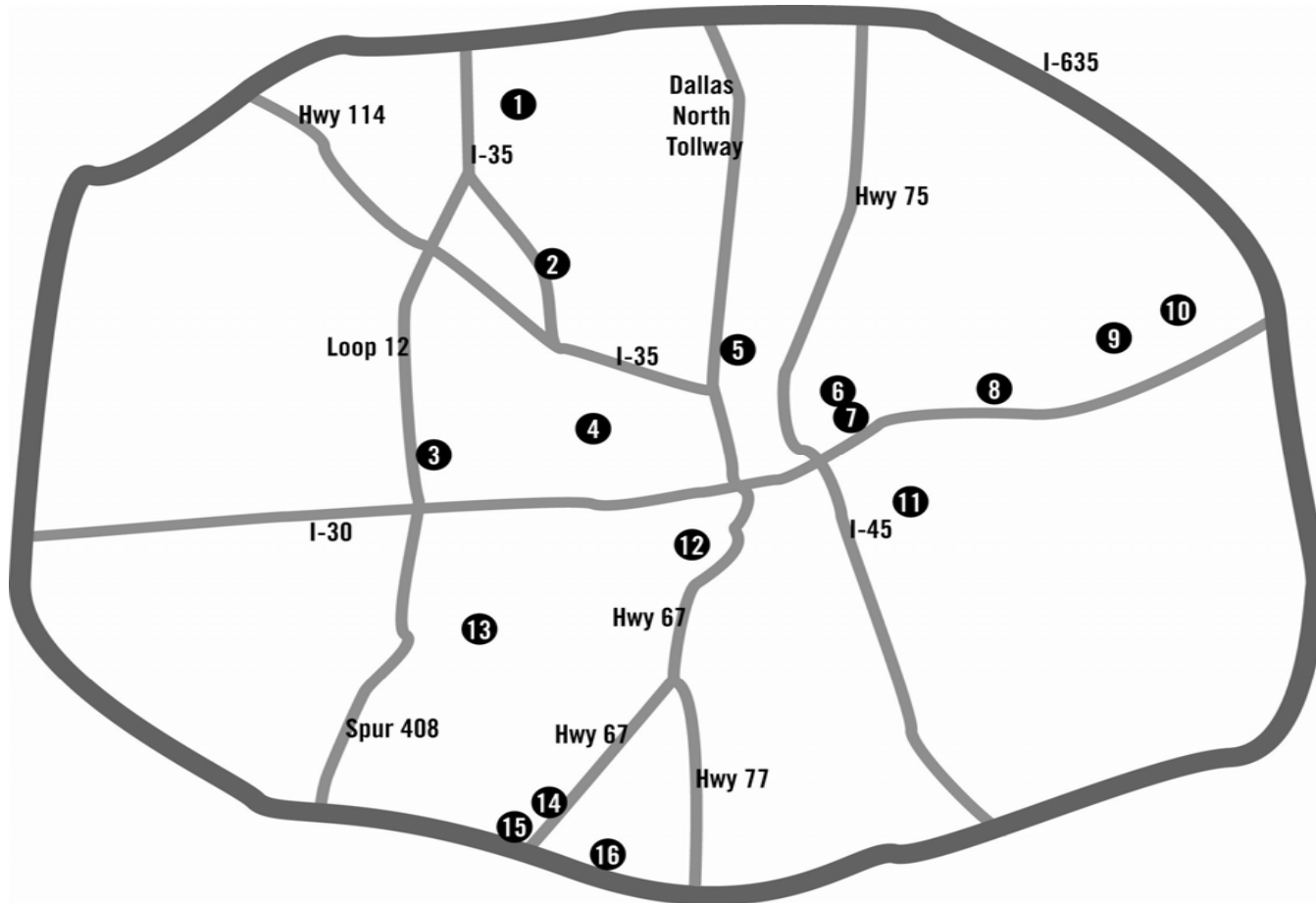
Bring
\$15,000,000+
into local
economy

10,000 Challenge



Double capacity	<ul style="list-style-type: none">• 5,400 additional families
Replicable model	<ul style="list-style-type: none">• 20,000 in 2011• 40,000 in 2012
United Way	<ul style="list-style-type: none">• Coordination• Volunteer recruitment
Foundation Communities	<ul style="list-style-type: none">• Lead agency in Austin• Joined Dallas in 2010

2010 Locations



United Way Volunteer Recruitment



- **500+ Volunteers Recruited**
 - Corporate
 - Students
 - Individuals
 - Retirees
- **Time Commitment**
 - Request 25 hours during tax season
- **IRS certification trainings provided**
- **Volunteer Roles**
 - Tax Preparers
 - Translators
 - Intake Workers

Foundation Communities



Lead agency in Austin

- Operating 9 sites
- Prepared 17,000 tax returns in 2009

Partners in Dallas

- The Boone Family Foundation
- Carl B. & Florence E. King Foundation
- The Meadows Foundation
- Harold Simmons Foundation
- Bank of America



Foundation Communities



- Four locations in Dallas:

East Dallas Community Center 4210 Junius Street Dallas TX 75246	Oak Lawn Community Outreach Center 3707 Cedar Springs Rd Dallas TX 75219
Southwest Workforce Center 7330 S. Westmoreland Dallas TX 75237	North Dallas Shared Ministries 2857 Merrell Rd Dallas TX 75229

- Most sites open at least 40 hours per week, including evenings and weekends
- Paid site managers and intake specialists at each site
- Bilingual (English-Spanish) staff at all locations

Outreach Efforts



Utility bills

Dallas ISD

211

Al Dia

***The Dallas
Morning
News***

**Television
and radio**

Tell constituents

- Newsletters
- E-news
- Speaking engagements
- Press



Thank You!

City of Dallas Quality of Life Committee
March 8, 2010

Memorandum



DATE March 4, 2010

TO Honorable Members of the Quality of Life Committee: Pauline Medrano (Chair), Vonciel Jones Hill (Vice Chair), Carolyn R. Davis, Angela Hunt, Sheffie Kadane, David A. Neumann, Steve Salazar

SUBJECT The Relationship Between Animal Cruelty and Human Violence

On Monday, March 8, 2010, you will be briefed on The Relationship Between Animal Cruelty and Human Violence by Yolanda Eisenstein, Animal Law Attorney. The briefing material is attached for your review.

If you have questions or need additional information, please let me know.



Forest E. Turner
Assistant City Manager

cc: Honorable Mayor and Members of the City Council
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The Relationship Between Animal Cruelty and Human Violence



Yolanda Eisenstein, Animal Law Attorney
YEisenstein@AnimalLawOffice.com
214-749-0101

Yolanda Eisenstein Bio

- ▶ Solo practice in Animal Law in Dallas
- ▶ Juris Doctor, cum laude, SMU Dedman School of Law
- ▶ Adjunct, Animal Law, SMU Dedman School of Law
- ▶ Chair, State Bar of Texas Animal Law Section
- ▶ Co-Chair, International Law Subcommittee, ABA TIPS Animal Law Committee
- ▶ Member, Dallas Animal Cruelty Alliance
- ▶ Board member, Texas Humane Legislation Network
- ▶ International Human Rights Advocate

Sources and Resources

The following sources are referenced in the slide presentation by number:

1. American Humane: www.americanhumane.org
2. *The Link Between Animal Abuse and Human Violence*, Andrew Linzey, ed. 2009
3. *The International Handbook of Animal Abuse and Cruelty: Theory, Research, and Application*, Frank Ascione, Ph.D., ed., 2008
4. *Child Abuse, Domestic Violence, and Animal Abuse: Linking the Circles of Compassion for Prevention and Intervention*, Frank Ascione and Phil Arkow, eds., 1999

Defining Animal Cruelty

»» What
Who
Why

Animal Abuse is a Crime

- ▶ Texas Penal Code § 42.09 Cruelty to Livestock Animals (1997):
- ▶ Texas Penal Code § 42.092 Cruelty to Nonlivestock Animals (2007)

Tortures; fails unreasonably to provide necessary food, water, care, shelter; abandons; cruelly transports or confines; fights; seriously overworks ...

Treatment of Animals

- ▶ Texas Health & Safety Code Title 10, Chapter 821: Treatment and Disposition of Animals.
- ▶ Texas Health & Safety Code Title 10, Chapter 822: Regulation of Animals
- ▶ Local Ordinances – Dallas City Code Chapter 7

Potential Animal Abusers

- ▶ Hoarders
- ▶ Spouse/Partner Abusers
- ▶ Puppy Mill Owners
- ▶ Children
- ▶ Dog/Cock Fighters
- ▶ Criminals
- ▶ Violent Criminals
- ▶ Serial Killers
- ▶ Next-Door Neighbor

Intentional Abuse by Adults

- ▶ Control the animal
- ▶ Retaliate against an animal
- ▶ Satisfy a prejudice – “I hate cats”
- ▶ Express aggression through an animal
- ▶ Enhance personal aggressiveness
- ▶ Shock people
- ▶ Retaliate against people
- ▶ Assaulting a human too risky
- ▶ Sadism

See 3, at 181

Animal Abuse by Children

- ▶ Curiosity or exploration
- ▶ Peer reinforcement
- ▶ Forced by a more powerful person
- ▶ Kills to prevent abuser from torturing
- ▶ Phobia
- ▶ Identification with child's abuser
- ▶ Post-traumatic play
- ▶ Imitation
- ▶ Practice before violence against a person

Negligent Abuse

- ▶ Ignorance
- ▶ Poverty
- ▶ Apathy
- ▶ Greed

“Abuse occurs whenever the animal’s basic needs are not met, regardless of whether the abuse is inflicted intentionally or out of ignorance”

The Face of Neglect and Apathy



Human Costs of Animal Cruelty

*Whether Intentional or Negligent,
there are human costs to children, families,
and the community.*

Animal abuse should not be viewed in isolation
– part of a broader “Ecology of Violence” –

Linked to crimes and other social problems

See 3, at 7–30

Historical Views Animal Cruelty and Human Violence

»» 13th Century and
Beyond

History

- ▶ St. Thomas Aquinas (13th Century)
- ▶ Montaigne (16th Century)
- ▶ John Locke (17th Century)
“They who delight in the suffering and destruction of inferior creatures, will not be apt to be very compassionate or benign to those of their own kind.”

See 3, at 7–30

History

19th Century

- ▶ Animal Cruelty Societies emerged based on *the link** between human and animal violence

Early 20th Century

- ▶ Interest waned

Late 20th Century

- ▶ Relationship rediscovered.

* American Humane Association

See 3, at 7–30

The Link

Graduation Theory: Individual starts abusing animals, then graduates to human violence.

The Violent Crime link to Animal Abuse

- ▶ Violent criminals were nearly *three times* more likely than nonviolent criminals to have abused animals as children.
- ▶ Violent criminals were nearly *four times* more likely to abuse their own pets.

The Link

The Animal Abuse link to Violent Crime

- ▶ Animal abusers were *five times* more likely to have a violent criminal record.
- ▶ Animal abusers were more than *three times* more likely to have a criminal record.

Cruelty is a Continuum

Cruelty to Animals and Cruelty to Humans is a Continuum

Animal cruelty *does not* provide an outlet that prevents violence against people.

“It is a warning sign that this individual is not mentally healthy Abusing animals does not dissipate those violent emotions; instead it may fuel them.”

– Alan Brantley –

See 2, at 224–26

Children and Animal Cruelty

» Victims and Abusers

Damage to Children

Witnessing Animal Abuse

- ▶ Long-term damage with exposure between the ages 3 and 6 years.
- ▶ Desensitizes and damages a child's capacity for empathy.
- ▶ Fosters the idea that animals and therefore *people* are expendable.
- ▶ Damages a child's sense of safety.
- ▶ Leads to acceptance of physical harm and violence.

See 1; 3, at 133–153

Victimization Linked to Abuse

- ▶ Research has documented a relationship between childhood histories of animal cruelty and patterns of chronic interpersonal aggression.
- ▶ Sexually abused children are **five times** more likely to abuse animals.
- ▶ Children who are exposed to domestic violence are **nearly three times** more likely to mistreat animals.
- ▶ By hurting animals, the child may be rehearsing his/her own suicide.

Changing Lives with Empathy

The capacity to empathize is critical to the proper emotional development of children.



Building Empathy

PREP: Youth Village Dog Training Program

Patience, **R**esponsibility, **E**mpathy, **P**artnership

- Non-violent juvenile offenders train dogs as a way to develop personal skills
- Professional dog trainers provide training
- Psychological evaluations measure results
- New skills
- Adoptable dogs

www.youthvillagefoundation.org

Giving Skills, Building Empathy

All participants have shown positive changes in their behavior and attitudes toward people and animals.



Giving Skills, Building Empathy

Graduates of the program receive training certificates from Canine Dimensions evidencing their successful completion of the program.



Family Violence and Animal Cruelty

» Victims and Abusers

Animal Abuse—An Early Warning

Research shows that in families where serious animal abuse has occurred, other forms of family violence are often occurring and other family members may be at increased risk of abuse.

– American Humane Association

See 1 generally

The Relationship

- ▶ 71% of battered women reported that their abusers had harmed animals.
- ▶ 32% reported that their children had hurt or killed animals.
- ▶ 25–40% of battered women are unable to escape abusive situations – they worry about what will happen to their animals.

See 1, “Facts About Animal Abuse & Domestic Violence”

The Relationship

- ▶ Pet abuse has been found to be associated with more frequent, severe, and different types of domestic violence.
- ▶ Incidence of dog bites is **11 times** greater in violent homes.
- ▶ 88% of homes with physically abused children also include abuse/neglect of the family pet.
- ▶ 62–76% of animal cruelty in the home occurs in front of children.

Family Victims

- ▶ Spouse/partner – often won't leave without taking the animal
- ▶ Elderly family members – abuse used to keep them quiet
- ▶ Children – long-term consequences of witnessing animal and family abuse

Why the Pet?

- ▶ Abuser is empowered through the suffering of the animal and its affect on the victim.
- ▶ By killing a pet, the abuser removes what may be the victim's only source of comfort .
- ▶ Another way to inflict pain.
- ▶ Abusers use family pets to intimidate and control. (Keep children and elderly quiet).
- ▶ Keeps the victim from leaving.
- ▶ Humiliate.

Family Violence in Texas

In Texas in 2008:

- ▶ There were 193,505 *reported* incidents of family violence
- ▶ There were 136 women killed
- ▶ 11,776 Adults sheltered
- ▶ 15,591 Children sheltered
- ▶ 22.63% Adults denied shelter

The Victims

»» The Community

Communities Support Animal Protection

Public interest in and support for fighting animal cruelty is high:

- ▶ 97% considered “protecting animals from cruelty and abuse” to be important.
- ▶ 85% agree: “It has been demonstrated that people who repeatedly and intentionally harm animals are more likely to show violence toward people.”

Community Attitudes

The public sees animals as helpless victims, often making animal cruelty more disturbing than person-on-person violence.



Animals Suffer



The Community

Animal Cruelty Destabilizes Communities and Neighborhoods

The condition of a society in part is reflected in:

The extent to which we obey or violate the law
The extent to which the law is enforced

*Animal cruelty seen as reflecting general level of
lawlessness*

“Healthy People Don’t Abuse Animals”

“Healthy people have a moral awareness that guides them toward responsible and compassionate care toward animals and humans.”

“Seeing compassionate care predisposes others to imitate it and feel better about duplicating similar behaviors.”

– Dr. Ken Magid –

Strategies

- » Collaboration
- » Education
- » Commitment

Strategies

- ▶ Early Intervention
 - Proactive v. Reactive Position
- ▶ Public Education
 - Raise awareness of the consequences through all channels
- ▶ Investigation
 - Assure the public
- ▶ Reporting and Tracking
 - Accurate statistics important

Strategies

- ▶ Training: Police, Prosecutors, Animal Control, Lawyers, and Judges
- ▶ Best Practices
 - Learn from others' successes
- ▶ Enlist and Utilize Community Support
 - Animal Shelter Commission
 - Concerned Citizens and Professionals
 - Dallas Animal Cruelty Alliance
 - SPCA of Texas

Strategies

- ▶ **Pass Stronger Laws**
 - Companion Animal Protective orders
 - Puppy Mills
 - Animal Fighting
- ▶ **Better Language/Definitions in the Law**
 - Eliminate confusion
- ▶ **Collaboration among various entities**
 - Clarify areas of responsibility
 - Enhance communication

Strategies

- ▶ Greater Enforcement of Existing Laws
- ▶ Strengthen Veterinarian Reporting
 - Immunity
 - Mandatory reporting
- ▶ Dedicated Prosecutors, Judges, Courts, Law Enforcement
 - Streamline/Expedite processes
- ▶ Support from all levels of government

The Relationship Between Animal Cruelty and Human Violence

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214-749-0101