### Memorandum



DATE /

August 22, 2008

TO Honorable Mayor and Members of the City Council

SUBJECT

Water Utilities: Overview and Recommended FY09 Budget

Attached is a briefing that will be presented to the Council on Monday, August 25, 2008, which will provide an overview of Dallas Water Utilities, its water and wastewater operations, and its Recommended FY08-09 Budget.

Please let me know if you have any questions or need additional information.

Ramon F. Miguez, P.E. Assistant City Manager

### Attachment

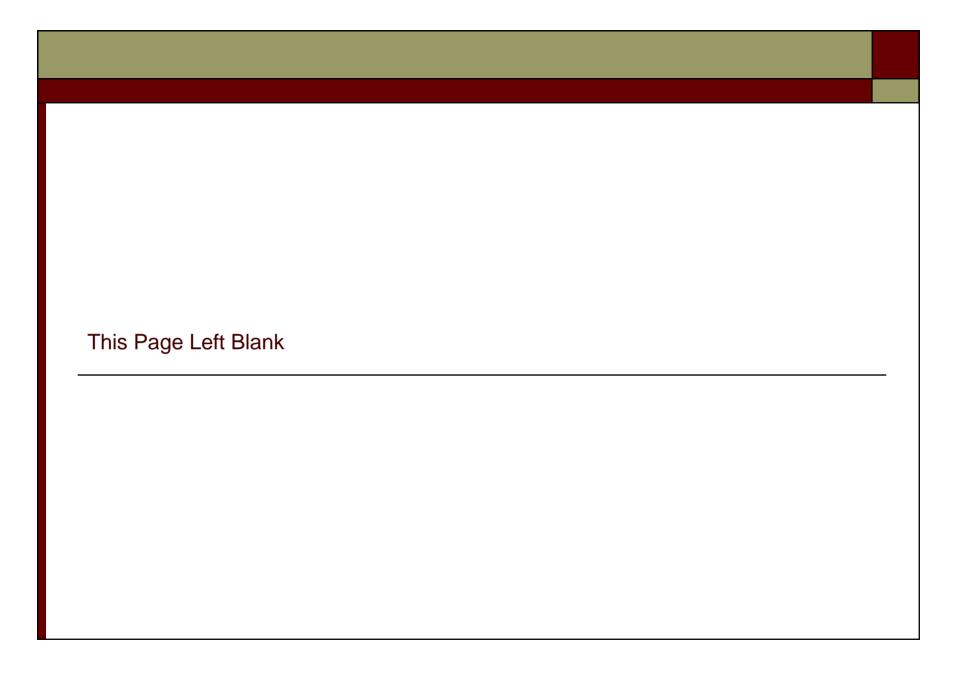
C:

Honorable Mayor and Members of the City Council
Mary K. Suhm, City Manager
Thomas P. Perkins, City Attorney
Deborah Watkins, City Secretary
Craig Kinton, City Auditor
Ryan S. Evans, First Assistant City Manager
David O. Brown, Interim Assistant City Manager
A.C. Gonzalez, Assistant City Manager
Jill A. Jordan, P.E., Assistant City Manager
David K. Cook, Chief Financial Officer
Jeanne Chipperfield, Director of Budget & Management Services
Jo M. Puckett, P.E., Director, Dallas Water Utilities

# Water Utilities: Overview and Recommended FY09 Budget

August 25, 2008

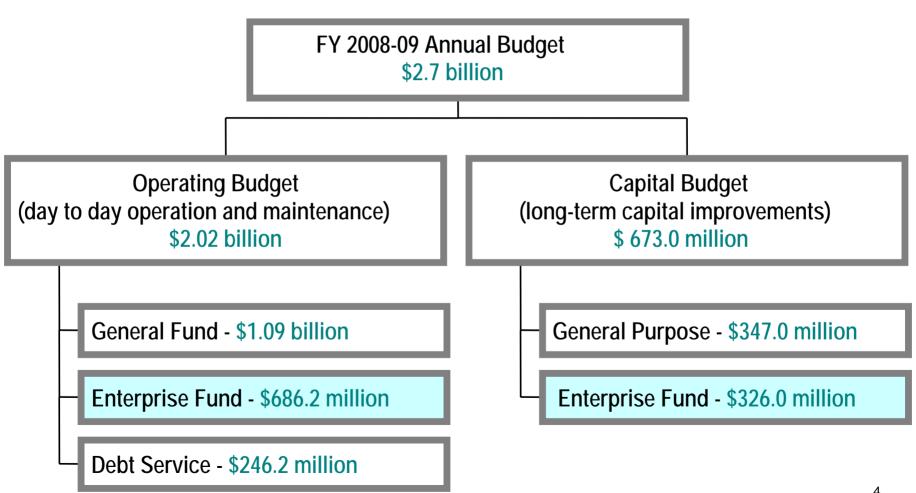




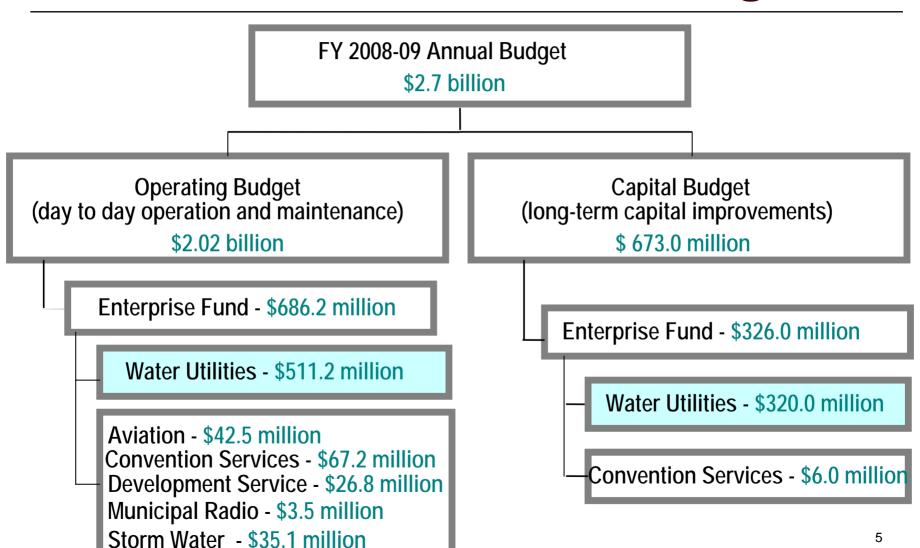
### Purpose

This briefing provides an overview of Dallas Water Utilities, its water and wastewater operations, and recommended FY 08-09 Budget

### FY 2008-09 Recommended Budget



### FY 2008-09 Recommended Budget



### **Outline**

- Background
- Recommended Operating Budget
- Capital Improvement Program
- Future Outlook
- Summary
- Appendix

# Background

### Department Mission

- We provide services vital to the health and safety of Dallas citizens and our customers
- We strive to provide excellent response to the needs of our customers at a fair and reasonable cost
- We value and respect our employees
- We look toward the future

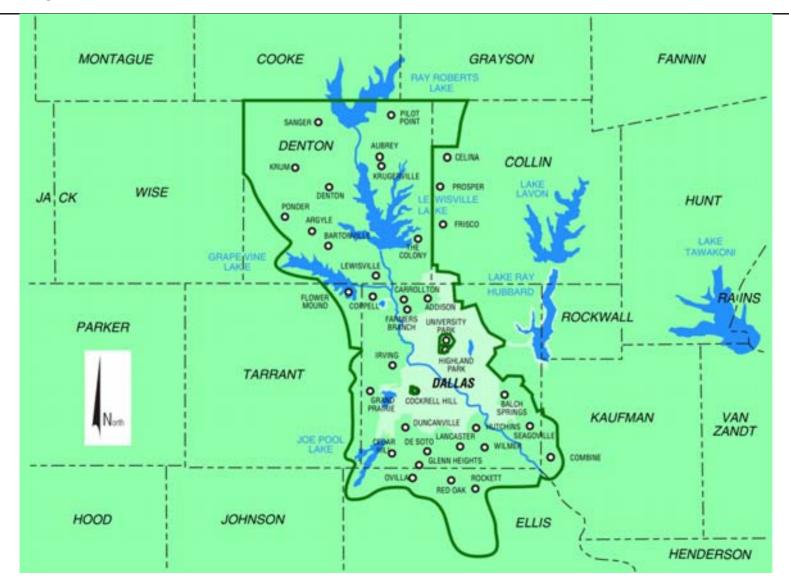
### Management Approach

- □ Capital intensive operation with assets of \$2.9 billion
  - Water Supply \$0.5 billion
  - Treatment Plants \$1.1 billion
  - Water/Wastewater Pipeline \$1.3 billion
- Utilize 5 year budget forecast and 10 year capital improvement program (CIP) supported by system master planning
- Use Financial Management Performance Criteria (FMPC), including:
  - Dallas Water Utilities funds solely for use of the utility
  - Short-term debt used for interim financing of capital projects
  - Long-term debt used only for capital infrastructure (30 year debt)
  - Debt service coverage should be at least 1.3 times at all times and 1.5 times at fiscal year-end
  - Customer cities rates based on 1979 agreement and contractual agreement
- Strict adherence to TCEQ/EPA regulations

### City of Dallas Water Utilities Fact Sheet

- The department is funded from water and wastewater revenues, and receives no tax dollars
- Approximately 1,500 employees
- Population served (treated water)
  - 1.3 million City of Dallas
  - 960,000+ wholesale customer cities
- 699 square mile service area
- □ 306,000 retail customer accounts
- □ 4,850 miles of water mains
- 4,200 miles of wastewater mains
- 3 water treatment plants
- 2 wastewater treatment plants
- Wholesale customers
  - 24 treated water, 3 untreated water, 11 wastewater 10

### City of Dallas Customer Cities



### FY2008-09 Recommended Operating Budget

### **Budget Approach**

- Conservation of Resources
- Environmental Compliance
- Technology Improvements Unique to Water Utilities
- Infrastructure Driven
- Shift Resources from Engineering to Leak Detection and Main Rehabilitation
- Risk Assessment of Infrastructure Scheduling

# FY09 Budget Focus: Maintaining Infrastructure

- Meet Environmental Management System requirements in environmental compliance
- Increase large wastewater main assessment and replacement in support of Sanitary Sewer Initiative
- Address TCEQ requirements for water quality control
- Carbon fiber for pipeline maintenance extending life of pipes by 50 years
- □ Water Utilities capital program continues to invest in improvements for system renewal and growth 14

### FY09 Budget Focus: Conserving Resources

- Reduction of gallons per capita per day (GPCD) from 199 to 197 by expanding the following programs:
  - Rebate Program for residential and commercial customers
  - Enhance Minor Plumbing Repair (MPR) Program
  - Expand toilet replacement program to large commercial and institutional facilities
  - Reduce water loss by expanding leak detection to survey system every 2.5 years instead of 5 years
- Update the Water Conservation 5 Year Strategic Plan
- Update Drought Management and Water Conservation Plan to meet State required updates
- Electric Truck Pilot Study for Central WWTP

### Budget Provides the following Services

- 163.0BG of water treated and delivered
- 73BG of wastewater treated
- 135 miles of water/wastewater mains replaced
- Water distribution system evaluated for leaks every 2.5 years (currently 5 years)
- Increased miles of large wastewater mains assessed, inspected and replaced
- Enhanced conservation initiatives projected to reduce GPCD from 199 to 197
- Payment of debt service obligations to maintain AAA bond rating

### Major Components of FY09 Budget

- □ Recommended Expenditures of \$511.2M:
  - An increase of 4.5% over FY08 budgeted expenditures
- Major drivers for increases are:
  - Labor \$1.6M
  - Materials, supplies and services \$7.6M
  - Power, fuel and chemicals \$4.6M
  - Increase in Payment in Lieu of Taxes (PILOT) in support of economic development - \$3.0M (for a total of \$6.0M)
  - Enhancements to continue focus on maintaining infrastructure and conserving resources - \$2.4M
  - Costs to fund capital program \$1.3M
- FMPC Requirements
  - 1.50 bond coverage requirement
  - 20% equity funding for capital program

### Services by Key Focus Areas

Service Number		FY08 Budget	FY08 Estimate	FY09 Proposed Budget
	ECONOMIC VIBRANCY			
2.77	Water Capital Funding	\$ 247,269,453	\$ 235,303,564	\$ 248,789,750
2.78	Water Production & Delivery	\$ 97,209,945	\$ 92,601,733	\$ 106,180,553
2.79	Water Utilities Capital Program Management	\$ 12,919,764	\$ 11,317,535	\$ 12,957,878
	CLEAN, HEALTHY ENVIRONMENT			
3.50	Wastewater Collection	\$ 15,118,390	\$ 15,766,192	\$ 16,183,933
3.51	Wastewater Treatment	\$ 45,812,512	\$ 41,987,415	\$ 45,737,133
3.52	Water Conservation	\$ 3,654,812	\$ 3,606,571	\$ 4,955,102
	E3 GOVERNMENT			
6.77	CIS Support for Water	\$ 4,338,408	\$ 4,338,408	\$ 9,566,908
6.78	Water Planning, Financial and Rate Services	\$ 2,813,871	\$ 2,509,393	\$ 2,746,546
6.79	Water Utilities Customer Account Services	\$ 16,325,010	\$ 16,886,415	\$ 18,046,142
6.80	Water's Price of Doing Business	\$ 43,723,130	\$ 41,881,375	\$ 45,994,771
	Totals	\$ 489,185,295	\$ 466,198,601	\$ 511,158,717

### FY09 Retail Revenue Requirement

FY08 Budgeted Revenues \$489,185,295

Adjustments:

Interest Income (\$4,300,000)

Wholesale Revenues \$5,686,795

Conservation/class usage (\$3,964,923)

Total \$486,607,167

FY09 Expenses (\$511,158,717)

FY09 Revenue Requirement (\$24,551,550)

= 6.3% Retail Rate Increase

### Fiscal Year 2008-09 Revenue Projection

- Projected FY09 pumpage of 163.0BG
  - FY08 budgeted pumpage of 163.5BG
  - FY08 Year end projection of 155.0BG
- Reduction of 0.5 BG in budgeted pumpage to reflect:
  - Current weather trends
  - Impact of enhanced conservation program
- □ 6.3% proposed retail revenue increase
  - Residential revenues would increase by 5.9%
  - Commercial revenues would increase by 7.4%
  - Industrial revenues would increase by 7.2%
- Wholesale revenues increased by \$5.7M (9.2%)

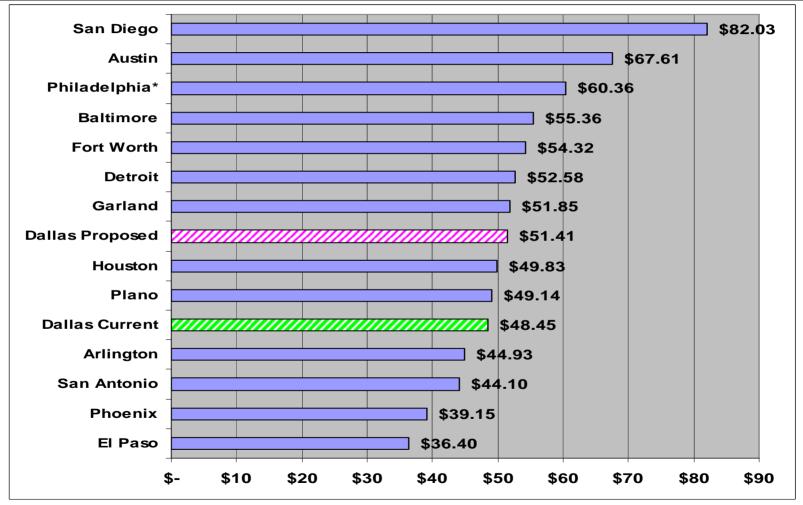
### Components of Water Utilities Revenues

Other Fees & Charges Includes full cost recovery for miscellaneous fees and charges such as permits and cross connection fees	\$ 4.0M
Interest Income	\$ 10.2M
Interest earned on cash in various department funds	
Wholesale Sales	\$ 78.9M
Revenue earned from sales to wholesale customers for treated water, untreated water and wastewater services	
Retail Sales	<u>\$418.1M</u>
Revenue from sales to retail customers for water and wastewater services including residential, commercial, industrial and municipal	
Total Revenues	\$511.2M

# Impact of Proposed 6.3% Retail Rate Increase

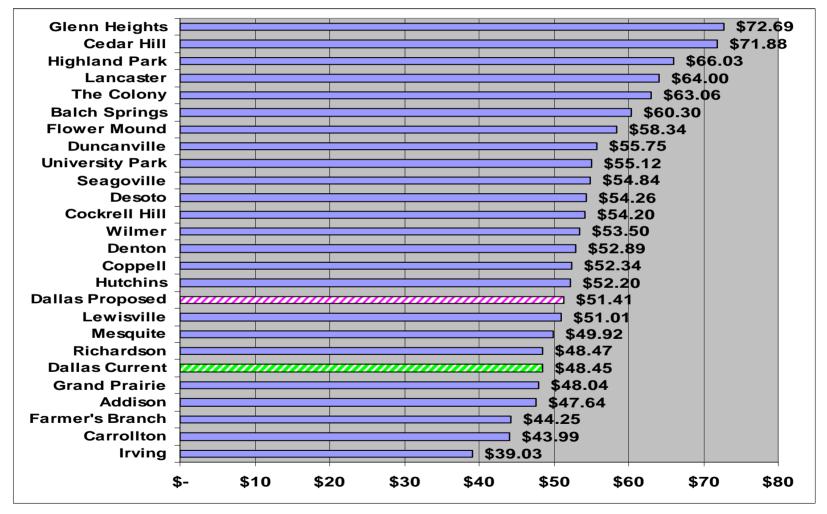
- Typical monthly residential water and wastewater bill would increase from \$48.45 to \$51.41
- US EPA affordability guideline for water and wastewater bills is 2% of median income
  - Dallas' water and wastewater bills would be 1.6% of median income

# Index Cities Comparison of Average Monthly Water & Sewer Residential Bills



Note: Bill comparison based on <u>rates effective August 2008</u>; water consumption of 8,300 gallons; and, 6,200 gallon Winter Months Average for sewer

# Customer Cities Comparison of Average Monthly Water & Sewer Residential Bills



Note: Bill comparison based on <u>rates effective August 2008</u>; water consumption of 8,300 gallons; and, 6,200 gallon Winter Months Average for sewer

### Capital Improvement Program

## Infrastructure Categories and Associated Drivers (Capital Improvements Program (CIP))

### Regulatory

Wastewater - EPA and TCEQ mandates affecting treatment plant effluent standards, sludge quality, plant and pipeline capacity, security and safety

<u>Water</u> - EPA and TCEQ mandates effecting treatment methods and processes, water quality, security and safety

### Growth

Water & Wastewater - Growth patterns requiring facilities expansion

### □ Rehab & Replacement

<u>Wastewater</u> – Replacement of old, inefficient and nuisance causing treatment processes, improvements to sludge quality and handling, hydrologic improvements, replacement of deteriorated structures, and replacement of deteriorated, aging pipeline system

<u>Water</u> - Upgrade treatment processes, improvements to machinery, replacement of deteriorated structures and replacement of deteriorated, aging pipeline system

### Work for Others

Expansion of roadways by TxDOT, improvements to roadways by Dallas County, and pipeline relocation improvements in conjunction with COD bond program

### FY 08-09 Capital Budget

- Proposed Capital Budget (CIP) of \$320.0M
  - \$251.7M commercial paper
  - \$68.3M cash
- Recommended budget assumes expansion of current commercial paper program authorization of \$300M to \$600M
  - Eliminates the need for a revenue bond sale for FY09
  - Allows reduction in originally proposed retail revenue increase of approximately 2.5%
- Update Financial Management Performance Criteria (FMPC)
  - Change from 10% to 20% of tax-exempt commercial paper to the 10-year capital improvement program

### Recommended FY 2009 Capital Improvement Program

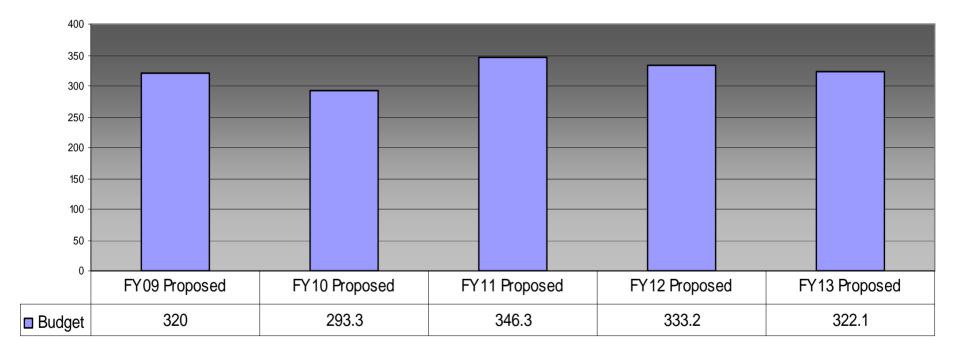
- Major FY 2009 projects include:
  - Water/wastewater main replacements including support of GO Bond Program - \$144.3M
  - East Side Water Treatment Plant Improvements \$49.0M
  - Southside Wastewater Treatment Plant Improvements \$39.0M
  - Water Quality Improvement Construction Projects \$2.5M
- CIP includes four categories

Regulatory	\$ 2.62M
Growth	\$88.93M
Rehab and Replacement	\$204.77M
Work for Others	<u>\$23.68M</u>
	\$320.00M

 Approximately 2/3 of \$320M CIP addresses maintenance of existing infrastructure

### **Future Outlook**

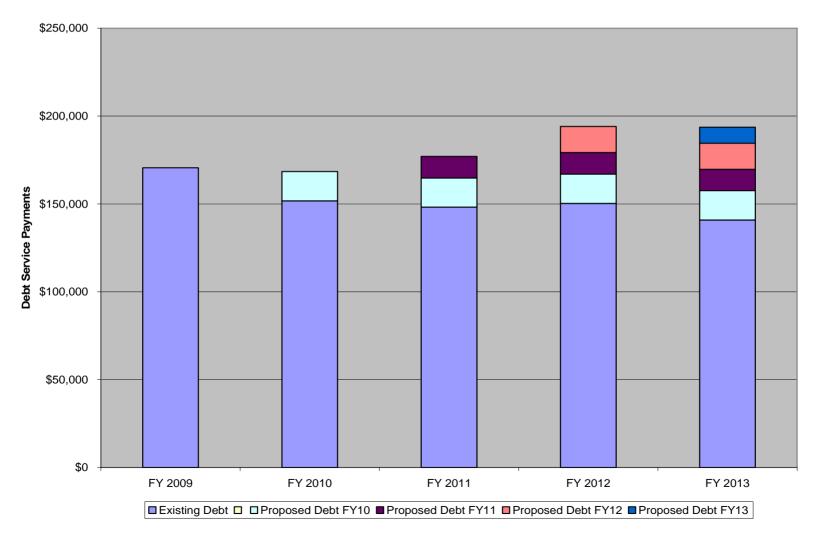
# Future Outlook: Capital Improvement Program (Amounts in Million Dollars)



Note: Does not include cost of future water supply acquisitions

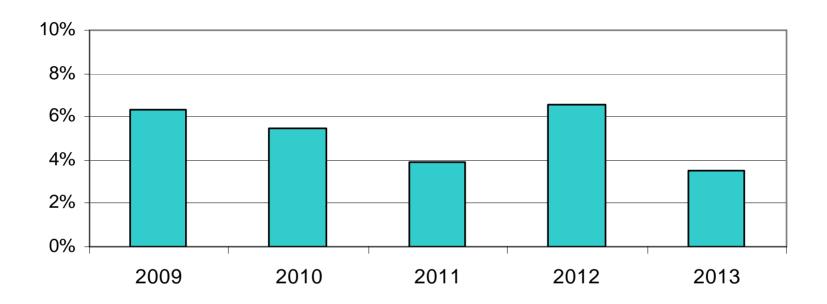
### Future Outlook: Debt Service

(Amounts in Thousand Dollars)



Note: Does not include cost of future water supply acquisitions

# Future Outlook: Retail Rate Increases



Assumptions include: 1) O&M annual increases of 3%; 2) debt costs cover existing debt payment schedule and amount for bonds to be sold to refinance and refund outstanding commercial paper; and, 3) cash transfers to meet FMPC recommended 20% equity and bond ordinance coverage of 1.50 times max year P&I for year end and maintain 1.30 at any point during the year.

Note: Does not include cost of future water supply acquisitions

### Long Range Water Supply Initiatives

Long Range Water Supply Project	FY09	<u>FY10</u>	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>
Lake Fork connection					
Water Conservation 5 Year Strategic Plan					
Evaluate Sabine River water supply possibilities					
Lake Ray Hubbard Yield Enhancement Permit					
Update Trinity River Water Availability Model					
5 Party Bay and Estuary Study					
Partnership with Tarrant Regional on Palestine water					
Lake Palestine connection					
Expand Balancing Reservoir					
Evaluate Alternative Water Supply Projects					
Review Lake O' the Pines feasibility					
Review Lake Texoma feasibility					
NTMWD Reuse Swap Agreement					
Update the Long Range Water Supply Study					
Opuate the Long Nange Water Supply Study					
Sulphur River Basin Study					
Multi Source Water Supply Optimization Model					
Construct SW Dallas pipeline					
Construct CVV Banac pipolino					
Reuse Master Plan					
New Water Treatment Plant					
Wright Patman Study					

### Summary

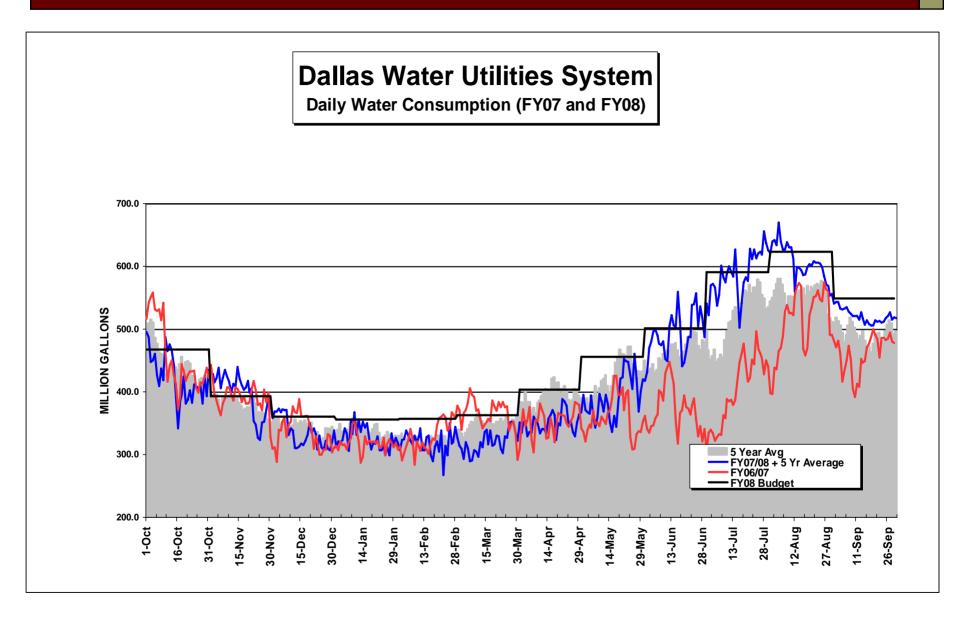
- Dallas Water Utilities is a large, municipally owned regional water/wastewater supplier
  - Self-supporting
  - Costs are driven by infrastructure requirements for both growth and renewal
  - Responsibility for planning for water requirements for service area
- What We've Accomplished
  - Standard & Poor's Ratings Services upgraded Dallas Water Utilities' waterworks and sewer system revenue bonds from a AA+ rating to AAA, the firm's highest rating
  - Recognition by numerous agencies for the Utilities' good work

### **Appendix**

### FY2008-09 Proposed Budget Submission Analysis

	FY 2008 Adopted	FY 2008 Estimate*	FY 2009 Proposed	(Decrease)/ Increase		Percent Change	
Salaries and Benefits	\$ 82,473,248	\$ 77,523,859	\$ 83,886,079	\$	1,412,831	1.7%	
Power and Light; Fuel	46,495,026	42,246,526	47,718,442	\$	1,223,416	2.6%	
Chemicals	16,796,522	17,026,828	20,125,859	\$	3,329,337	19.8%	
Other Supplies	23,727,486	23,978,227	25,795,516	\$	2,068,030	8.7%	
Professional & Contractual Svcs	4,139,020	4,346,101	9,102,500	\$	4,963,480	119.9%	
General Fund: CIS, City Forces, GFICR	21,694,188	20,399,383	26,131,620	\$	4,437,432	20.5%	
Payment in Lieu of Taxes	3,000,000	3,000,000	6,000,000	\$	3,000,000	100.0%	
Street Rental	16,244,000	15,043,188	16,734,000	\$	490,000	3.0%	
Other Services	26,519,554	25,476,593	23,499,058	\$	(3,020,496)	-11.4%	
Non-fleet Equipment	1,016,425	1,117,876	1,879,288	\$	862,863	84.9%	
Reimbursements	(3,778,969)	(3,339,168)	(2,389,823)	\$	1,389,146	-36.8%	
Equipment	2,083,342	1,761,329	2,361,227	\$	277,885	13.3%	
Debt Service	179,425,289	178,707,307	181,507,077	\$	2,081,788	1.2%	
Transfer for Pension Obligation Bonds	5,322,665	5,322,665	5,532,874	\$	210,209	3.9%	
Transfers to Construction	64,027,499	53,587,887	63,275,000	\$	(752,499)	-1.2%	
	\$ 489,185,295	\$ 466,198,601	\$ 511,158,717	\$	21,973,422		

<sup>\*</sup>Estimate as of June FTA



### Recognitions

The National Association of Clean Water Agency awarded Dallas Water Utilities the National Environmental Achievement Award for excellence in the Public Information & Educational Category for its Grease Abatement Program

### ■ Water Treatment Plant (WTP) Awards

- Elm Fork, East Side and Bachman WTP received AWWA Partnership for Safe Water Director's awards for meeting optimization goals
- Elm Fork is one of only 3 plants in the U.S. to receive a 10 year Director's award for meeting the standards for 10 consecutive years
- All three plants are recognized for attaining optimized treatment in the TCEQ Texas
   Optimization Program

### Wastewater Treatment Plants (WWTP)

- Southside received the Environmental Protection Agency (EPA) Clean Water Act Recognition Award for Exemplary Biosolids Management.
- Central and Southside WWTP received Municipal Wastewater Treatment Plant of the Year Award from The Texas Water Environment Federation
- Central and Southside WWTP received the Platinum Peak Performance Award from the National Association of Clean Water Agencies for consistent environmental compliance

### Conservation Program

- Received Water Mark Awards from Texas American Water Works Association & Water Environment Federation for the following:
  - □ 2006 The "Dew" Mascot Program (his development and election)
  - 2007 The Environmental Education Initiative Program (School program in DISD and Richardson ISD for Dallas school kids)
  - 2007 The "Dew" television spot (concept and artwork developed by a DISD student and production donated by Janimation, Inc.) video "DEW Helps Kids Save Water"

### Retail Rates

### **Proposed Rate Adjustment Impact to Residential Water and Sewer Bills**

Customer Usage in Range	Average Bill at Current Rates	Proposed Increase	% Increase	Number of Customers Impacted	% of Customers in Range
0 to 4,000 gallons	\$15.93	\$0.53 <sup>a</sup>	3.3%	61,659	24.4%
4,001 to 10,000 gallons	\$41.10	\$2.21 <sup>b</sup>	5.4%	96,791	38.3%
10,001 to 15,000 gallons	\$55.66	\$3.52 <sup>c</sup>	6.3%	36,764	14.5%
Above 15,000 gallons (Includes conservation tier rate)	\$132.49	\$11.93 <sup>d</sup>	9.0%	<u>57,655</u>	<u>22.8%</u>
Total				252,869	100.0%

Data based on January 2006 through December 2006 usage

The FY09 overall revenue requirement is 6.3% increase; however, the residential water and wastewater rates are projected to increase 5.9% based on the cost of service study. 77% of residential customers will see an average monthly bill increase of \$3.52 or less

<sup>&</sup>lt;sup>a</sup> Average water and sewer use: 1,575 gallons

<sup>&</sup>lt;sup>b</sup> Average water and sewer use: 5,851 gallons

<sup>&</sup>lt;sup>c</sup> Average water use 10,813 gallons and sewer use: 6,200 gallons

<sup>&</sup>lt;sup>c</sup> Average water use 28,719 gallons and sewer use: 6,200 gallons

#### **Dallas Water Utilities Monthly Payment Rates**

Custo	mer Charge	Current Water	Proposed Water	Current Sewer	Proposed Sewer	Combined	Proposed Combined
5/8	Inch Meter	\$3.90	\$3.90	\$3.49	3.49	\$7.39	\$7.39
3/4	Inch Meter	4.57	4.57	4.09	4.09	\$8.66	\$8.66
1	Inch Meter	6.64	6.64	5.93	5.93	\$12.57	\$12.57
1 1/2	Inch Meter	12.50	12.50	11.17	11.17	\$23.67	\$23.67
2	Inch Meter	19.53	19.53	17.44	17.44	\$36.97	\$36.97
3	Inch Meter	46.88	46.88	41.86	41.86	\$88.74	\$88.74
4	Inch Meter	78.13	78.13	69.76	69.76	\$147.89	\$147.89
6	Inch Meter	156.26	156.26	139.51	139.51	\$295.77	\$295.77
8	Inch Meter	261.74	261.74	233.69	233.69	\$495.43	\$495.43
10	Inch Meter or larger	398.47	398.47	355.76	355.76	\$754.23	\$754.23

### Usage Charge per 1,000 gallons

	Current	Proposed	Current	Proposed
Residential	Water	Water	Sewer	Sewer
Up to 4,000 gallons	1.41	1.50	3.93	4.19
4,001 to 10,000 gallons	2.57	2.80	3.93	4.19
10,001 to 15,000 gallons	3.55	3.92	3 93	4.19
Above 15,000 gallons	4 52	5.02	3 93	4.19
General Services				
Up to 10,000 gallons	1.70	1.95	2.45	2.62
Above 10,000 gallons	2.20	2.39	2.45	2.62
Above 10,000 gallons for usa more than 1.4 times annual m average		3.52	2.45	2.62
Optional General	Service	s		
1st million gallons or				
ess (minimum) Above 1 million gallons	1,450.00	1,548.12	2.36	2.55
(per 1,000 gallons)	1.85	1.97	2.36	2.55

### Recommended Fee Changes for FY09

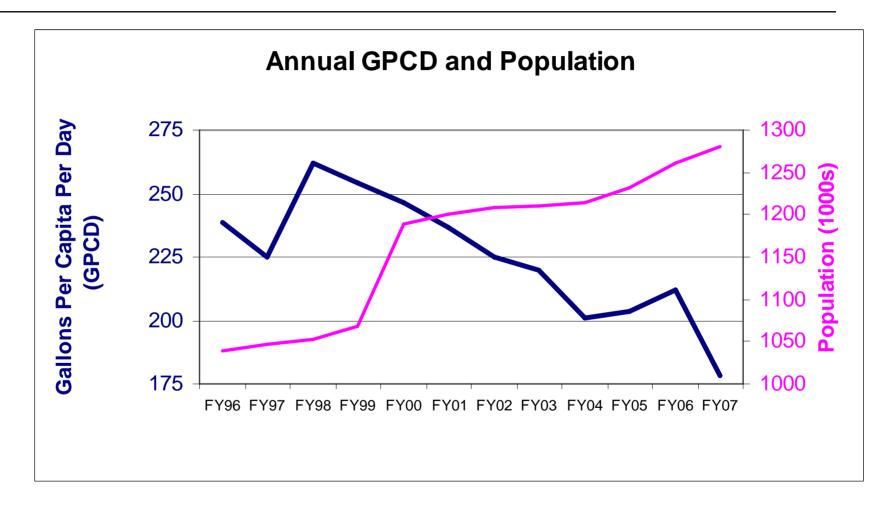
	<b>Existing</b>	<b>Proposed</b>
	<u>Fee</u>	<u>Fee</u>
Surcharge Rates		
Biochemical Oxygen Demand	\$2.00160	\$2.21010
2. Total Suspended Solids	\$1.20680	\$1.33440
Untreated Water Contracts		
3. Short term contracts	\$63.00	\$225.00
4. Long-term contracts	\$365.00	\$385.00
Backflow Prevention Devices		
5. Backflow device inspection	\$45.00	\$50.00
6. Each additional device at site	\$40.00	\$45.00
Discontinuance Charges		
7. Temporary discontinuance charge	\$4.50	\$25.00
Fire Flow Test Fee		
8. Fire flow test	N/A	\$150.00
Development Review Fees		
9. Design review for >100 ft. of construction	\$700.00	\$1,050.00
10. Design review for <100 ft. of construction	\$200.00	\$300.00
11. Each additional design review	\$200.00	\$300.00

# Conservation

### **Conservation Efforts**

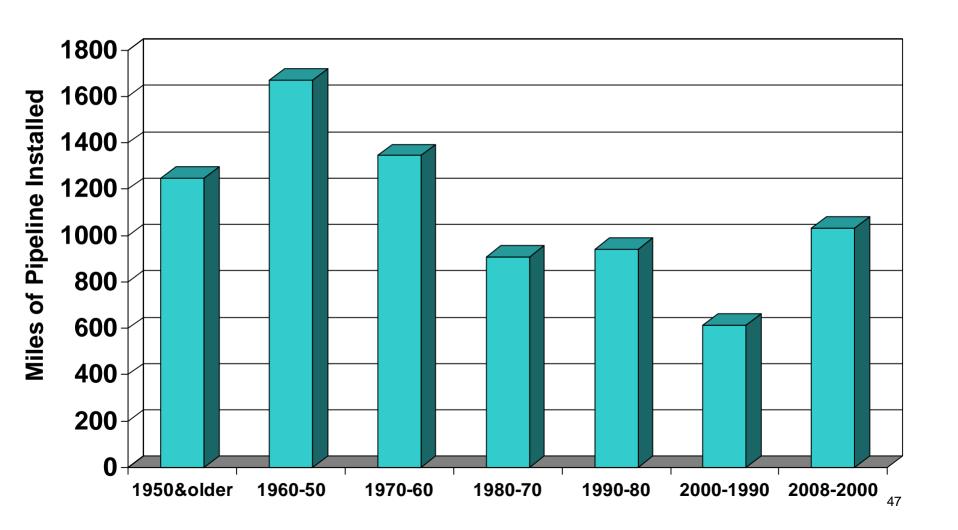
- Conservation measures adopted by the Council in Oct 2001 have been positive
  - Dallas saved over 70 billion gallons of water since 2001
  - GPCD has been reduced approximately 24.5% from FY01 to FY07
  - As a result, Dallas has been able to mitigate the impact of drought weather conditions on water supply
- □ Five Year Strategic Plan adopted in April 2005
  - Goals designed to achieve an average 1% per year reduction in gallons per capita per day over five years
- Dallas continues to aggressively pursue conservation strategies
  - Time-of-day watering restrictions extended from April 1 to October 31 annually
  - Previously, time-of-day watering restrictions were June 1 Sep 30 annually
  - Over 3,900 toilets replaced in FY08 through rebate program resulting in 18 million gallons of water saved annually
- □ 25% of future water will be met by conservation and reuse

### Dallas' GPCD and Population

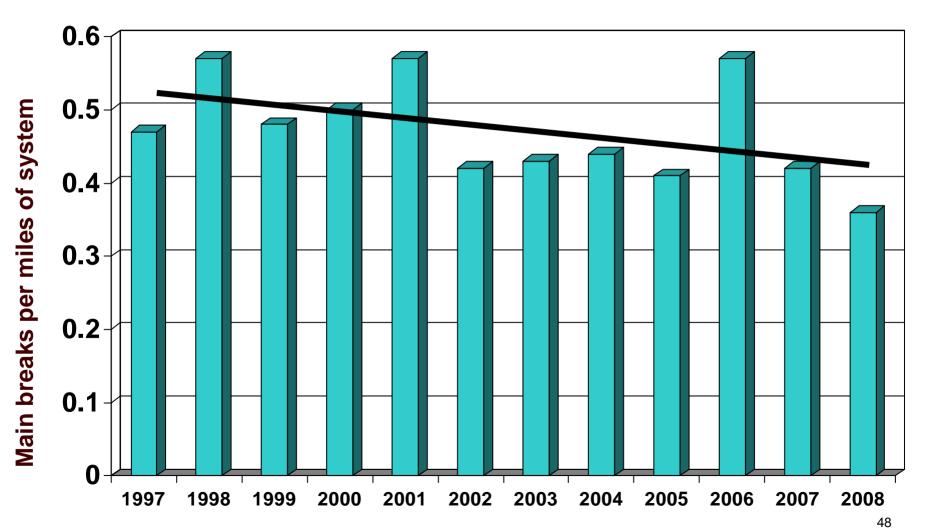


# Water & Wastewater Pipeline System

### Age of Dallas Water & Wastewater Pipeline System (9,000 Miles Combined)

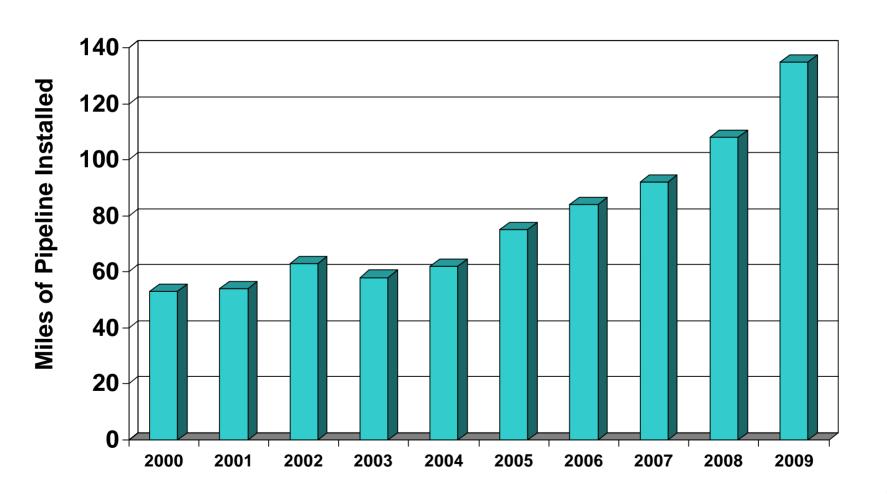


### Trends in Main Breaks

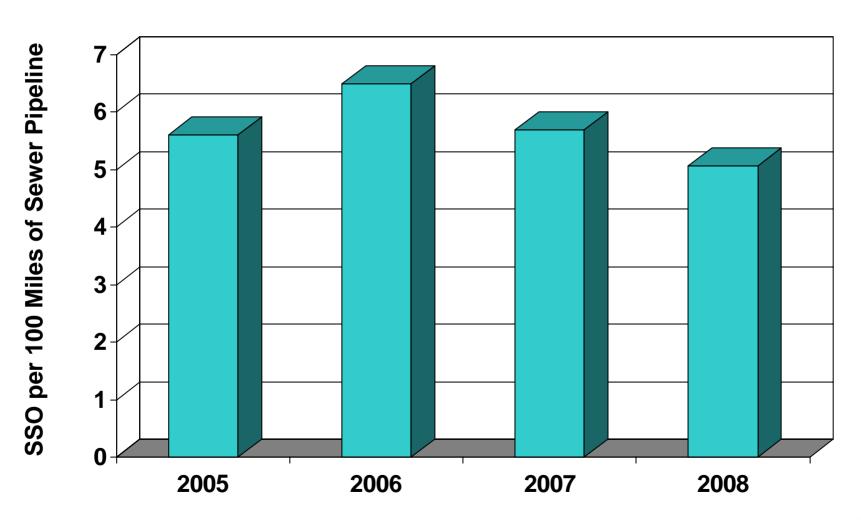


Note: 2008 is projected to year end

## Water and Wastewater Pipeline Replacement Rate



### Sanitary Sewer Overflows per 100 Miles



Note: 2008 is projected to year end

FY 09

# CITY OF DALLAS WATER UTILITIES DEPARTMENT CAPITAL IMPROVEMENT NEEDS FISCAL YEAR 2008-09

Customer Usage Provides for water and wastewater system enhancements to meet increase in customer demand, improve system efficiency, provide new customer extensions and promote development activities Homeowners Extensions and Development Support Bachman Water Treatment Plant Improvements Direct Reuse Expanded Customers East Side Pipeline to Southwest City Eastside Water Treatment Plant - Construction Management Services and Change Orders Eastside Water Treatment Plant - Headworks & Chemical Improvements Lake Palestine Right of Way Multi Source Water Supply Option - Initial Model Development Right of Way for Third Tawakoni Pipeline Sabine Basin Long Range Water Supply Alternatives Shady Trail Wastewater Relief Improvements Update to the Long Range Water Supply Study Water Planning and Hydrologic Studies Wintergreen Pump Station Water and Wastewater Service Pipeline Installations Customer Growth and Development Improvements Total	Utility Relocations Supports GO Bond Program by providing for relocations and replacement of water and wastewater mains in advance of paving projects Total	Regulatory  Compliance with new and revised state and federal requirements Bachman Water Treatment Plant - Water Quality Improvements Eastside Water Treatment Plant - Water Quality Improvements EIm Fork Water Treatment Plant - Water Quality Improvements Wastewater Treatment Plant Risk Management Plans and Stormwater Updates Wastewater Treatment Plant Permits Renewal  Total	Wastewater Facilities Maintenance Central Wastewater Treatment Plant - Complex A Modifications Pilot Central Wastewater Treatment Plant - Electrical Improvements Southwest Service Center Rehabilitation Southside Wastewater Treatment Plant - Maintenance Facility Southside Wastewater Treatment Plant - Misc. Improvements Southside Wastewater Treatment Plant - Rough Screens Southside Wastewater Treatment Plant - Dewatering Facility Improvement Wastewater Treatment Plant Security Improvements SAP - Work Order System Implementation - Waste Water Geotechnical / Material Testing Wastewater Facilities Repairs and Rehabilitation	Water Facilities Maintenance Bachman Water Treatment Plant - Sludge Handling and Disposal Lagoon Customer Cities Meter Assessments and Improvement Elm Fork Water Treatment Plant - Misc Improvements - Design & Construction Elm Fork Water Treatment Plant - Pump Station A Improvements and Ozone Elm Fork Water Treatment Plant - Pump Station A Improvements and Ozone Elm Fork Water Treatment Plant - Rehab Pump Station 1 Geotechnical / Material Testing Highlands Elevated Tank Rehab Iron Bridge Pump Station Rehab Lone Star Pump Station Demolition SAP - Work Order System Implementation - Water Water Facilities Repairs and Rehabilitation Water Facilities Security Improvements White Rock Pump Station Control Center SCADA Replacement	Rehabilitation and Replacement of Deteriorated Infrastructure Provides for rehabilitation and replacement of water and wastewater facilities and infrastructure Water Main Replacements Design and Construction Sewer Main Replacements Design and Construction
\$1,320,000 \$2,000,000 \$10,000,000 \$2,300,000 \$49,000,000 \$500,000 \$500,000 \$500,000 \$5,000,000 \$4,000,000 \$5,000,000 \$5,000,000 \$5,000,000 \$5,000,000 \$5,000,000 \$5,000,000 \$5,000,000	\$23,680,000	\$700,000 \$1,000,000 \$800,000 \$100,000 \$20,000 \$2,620,000	\$250,000 \$3,000,000 \$250,000 \$4,000,000 \$4,000,000 \$550,000 \$39,000,000 \$2,500,000 \$2,500,000 \$2,500,000 \$3,500,000 \$3,500,000	\$2,000,000 \$500,000 \$1,000,000 \$1,000,000 \$1,200,000 \$1,200,000 \$1,200,000 \$2,500,000 \$2,500,000 \$2,500,000 \$3,500,000 \$7,000,000	\$71,425,000 \$57,995,000